



### **III. Action Items (continued)**

#### **B. Contracts and Procurement Items (Attachment #1)**

##### **i. Update from Cook County's Office of Contract Compliance (Attachment #2)**

Gina Besenhofer, System Director of Supply Chain Management, presented the requests for the Committee's consideration. It was noted that the amount cited for deferred liability on the transmittal for request number 1 is incorrect; a correction to the transmittal will be made. The Committee reviewed and discussed the requests.

Ms. Besenhofer stated that staff has continued to evaluate and identify improvements to the process and information through the transmittal process; some minor adjustments have been made, and the end goal over the next few months is to improve the process and provide proper information through an integrated electronic process.

Noreen Lanahan, Director of Finance for the Cook County Department of Public Health, reviewed request numbers 1 through 11. With regard to request number 4, Board Chairman Carvalho stated that the vendor name should be the Illinois Department of Healthcare and Family Services, rather than the Illinois Department of Public Aid.

With regard to the grants for the Supplemental Nutrition for Women, Infants and Children (WIC), under request numbers 1 and 5, Chairman O'Donnell inquired whether the grant covers the total cost of the program, or if the County subsidizes any part of the program. Ms. Lanahan responded that the grant does not cover all of the expenses of the County; it only covers the payroll expenses of the employees that are on the grant. The operating expenses, such as real estate, infrastructure and information technology, are all absorbed by the infrastructure of Public Health.

Further discussion took place regarding the WIC grants. Board Chairman Carvalho stated that the System receives a number of grants from the State agencies to subsidize activities that, as a Department of Public Health, it is required to do. Additionally, there are a number of grants that the System receives from the State, to provide services as a vendor to the State. There has been a history of grants being provided that were adequate to cover the costs, but as the State's budget crunch kept their grants flat, and the System's cost structure constantly goes up, the cost of doing the grant has exceeded the dollars that are received.

Board Chairman Carvalho asked Ms. Lanahan whether the WIC grants are for services that are mandated, or whether it is a program that the System chooses to do. Ms. Lanahan responded that it is not a mandated program. The System enters into a contract with the State; the contract could be given to a not-for-profit company in the community, which is how it is administered in the City of Chicago. She stated that the grant covers the cost of the employees that are on the budget. It does not cover the cost of computer systems, rent and incidental operating costs.

Board Chairman Carvalho stated that, in the past, the prior Department of Public Health's leader brought to the Board a suggestion/recommendation that the System stop receiving grants for services or programs that are not mandated, because the State wasn't giving the System enough funding to adequately cover the provision of those services or programs. The first time it was recommended to discontinue a program/service, it was approved by the Board with some controversy; the second time that a program/service discontinuance was recommended, there was more controversy, and the Board reversed the decision to discontinue. He noted that this is a live issue in which the Board needs to be actively engaged; although some of those activities that the State does not adequately fund may be exactly where the Board decides a subsidy is necessary, the Board should be aware of which grants are being subsidized by the System. Chairman O'Donnell noted that the information indicated that the grant does not cover the costs; however, this is a program that the System has chosen to do because the Board feels like it is an important service to a population that is traditionally seeking care in the County System. She stated that if the Board wants to revisit whether or not to do this, then that discussion should be held.

### **III. Action Items**

#### **B. Contracts and Procurement Items (continued)**

##### **i. Update from Cook County's Office of Contract Compliance**

The Committee discussed the subject of deferred liability in relation to the grant-related requests; deferred liability is the risk assessment to Cook County government, should a grant not be renewed. Director Michael noted that a question that might be worth a follow-up review is whether the System might be overestimating the total deferred liability, from an accounting/bookkeeping standpoint. As the System is generally taking a deferred liability on nearly every one of the grants held, the reality is that there are not that many grants that the System terminates or that are not renewed. He added that if the System believes some grants are in areas of high risk where the State may terminate funding, those are the areas that he would be concerned about continuing to provide the service, because the System would be responsible for the liability.

Chairman O'Donnell indicated that for grants that do not fully cover costs, the actual costs to administer the services should be reflected on the transmittal and tracked. Board Chairman Carvalho requested that additional information reflecting the difference between the grant dollars and the cost to provide services be provided for these grant-related requests, prior to the Board Meeting on September 28<sup>th</sup>.

On a separate subject, Chairman O'Donnell noted that there are several requests for consideration that seem to address the problems that the System has experienced in recruiting and hiring. She asked whether the Human Resources Committee is reviewing this subject and the subject of addressing the System's ability to attract the staff needed. Director Golden stated that the subject matter is not on the agenda for review by the Human Resources Committee for the meeting scheduled later that day. She stated that the Committee will follow-up on the subject; once the details have been reviewed, an update will be provided.

During the discussion of request number 12, Board Chairman Carvalho briefly provided information on the subject that had been previously provided to the Finance Committee and Board. A couple of years ago, it was highlighted to the Board that nearly all of the System's coders were not certified. A plan was developed, under which the coders were given an opportunity to become certified; at the end of this effort, the System was only going to have certified coders. He requested an update on the subject. John Cookinham, System Chief Financial Officer, stated that there are currently sixteen (16) coders; thirteen (13) coders are certified, the remaining non-certified individuals were grandfathered in to lesser positions. He stated that there are some people who are on recall, but in order for them to be recalled, they have to successfully pass the certification test. He stated that the request to increase the contract with K-Force Healthcare, Inc. is necessary because the System does not have enough coders in total; however, recruitment efforts are ongoing. Additionally, he noted that the International Classification of Diseases, 10<sup>th</sup> Revision (ICD-10) conversion activities in October 2014 will exacerbate the issue, because all of the coders across the United States will potentially have to be re-trained and re-certified.

With regard to request numbers 13 and 14, which are requests to increase contracts for the provision of temporary staffing, it was noted that the purpose of the requests is to work on the backlog of prescriptions; the administration will be reviewing the matter on an every thirty (30) day basis until the backlog is gone.

LaVerne Hall, Director of the Cook County Office of Contract Compliance, provided a report (Attachment #2) regarding the review by Contract Compliance of the contractual requests. The Committee reviewed the information.

Director Michael, seconded by Director Golden, moved the approval of request numbers 1 through 23, as amended, under the Contracts and Procurement Items. THE MOTION CARRIED UNANIMOUSLY.

### **III. Action Items (continued)**

#### **C. Approval of Transfer of Funds request (Attachment #3)**

Mr. Cookinham presented the request for approval of Transfer of Funds. The Committee reviewed and discussed the request. Ms. Besenhofer provided additional information regarding the request.

Director Golden, seconded by Director Michael, moved the approval of the Transfer of Funds request. THE MOTION CARRIED UNANIMOUSLY.

#### **D. Any items listed under Sections III and IV**

#### **E. Proposed Resolution authorizing the Chief Executive Officer to approve and enter into certain transactions in support of 1115 Waiver Demonstration Project and Managed Care arrangements (Attachment #4)**

Helen Haynes, System Associate General Counsel, presented the proposed Resolution for the Committee's consideration. Board Chairman Carvalho referenced the requirement in the CCHHS Procurement Policy that communications regarding a purchase from individuals outside the System, System Directors, or from elected officials be memorialized in a log maintained by the Supply Chain Director and posted on the website. He requested that similar language be included in the proposed Resolution; it was determined that the proposed Resolution would be revised to include that language and submitted directly to the Board for their consideration at the meeting on September 28<sup>th</sup>.

Director Michael requested that the reporting on these types of matters be done as part of the Chief Executive Officer's monthly report to the Board.

### **IV. Recommendations, Discussion/Information Items**

#### **A. Notification of Emergency Purchases (Attachment #5)**

Ms. Besenhofer presented the emergency purchase that has recently been made. In accordance with Part II, Section 2.10 of the Cook County Health and Hospitals System Procurement Policy, a communication in writing was sent to Chairman O'Donnell and the members of the Finance Committee within five (5) business days of making the emergency purchase.

#### **B. Report of purchases made under the authority of the Chief Executive Officer, for the period of June 1, 2012 through August 31, 2012 (Attachment #6)**

Ms. Besenhofer presented the report of purchases made under the authority of the Chief Executive Officer. The Committee reviewed the information.

#### **C. Financial Reports through August 2012 (Attachment #7)**

Dorothy Loving, System Executive Director of Finance, presented the Financial Reports through August 2012. The Committee reviewed and discussed the information.

**IV. Recommendations, Discussion/Information Items**

**C. Financial Reports through August 2012 (continued)**

Chairman O'Donnell noted recent changes in the law regarding charity care; as a result, she recalled that recently it was determined that a review of CareLink would need to take place. She asked for an update on the matter. Mr. Cookinham responded that there has been a group scheduled to review CareLink for this purpose; this group will also review it to ensure that it is consistent with what is planned in relation to the Section 1115 Waiver.

Director Michael, seconded by Director Golden, moved to accept the Financial Reports through August 2012. THE MOTION CARRIED UNANIMOUSLY.

**D. Update on implementation schedules and timelines for the following Projects:**

- i. **Section 1115 Medicaid Waiver** (Attachment #8)
- ii. **Global Healthcare Exchange (GHX) contract management /electronic exchange system**
- iii. **Meaningful Use**

Susan Greene, System Interim Director of Managed Care, provided an update on the Section 1115 Medicaid Waiver, and provided information regarding a potential contractual request for an application assistance vendor; this contractual request is anticipated to be presented to the Board for their consideration on September 28<sup>th</sup>.

Ms. Besenhofer provided an update on the GHX system. She stated that staff has completed the planning and assessment phase, and the integrated project plan between GHX and Lawson has been completed. Currently, it is in the design/build phase; this includes all data build, inventory locations and required changes in processes and procedures. Currently, an update to the current Lawson general ledger system has been installed and tested; it will be ready to go live on October 1<sup>st</sup>.

The report on Meaningful Use will be deferred to the October 19<sup>th</sup> Finance Committee Meeting.

**V. Report from Chief Financial Officer (Attachment #9)**

Mr. Cookinham presented his report, which included information on the following subjects: Revenue Cycle Updates; Budget and New Programs; and CareLink Report. The Committee reviewed and discussed the information.

Board Chairman Carvalho suggested that the Committee receive information from representatives of PricewaterhouseCoopers (PwC), regarding challenges experienced at the System during their engagement, particularly with regard to their work on Revenue Cycle Management. He noted that he thought that the vendors who have been engaged in Revenue Cycle Management have come in with the best of intentions, and discovered what a challenge the System is; since the System is about to embark on something that is probably several times as challenging with the Waiver, it would be informative to hear their perspectives as they leave their engagement with the System.

At this time, Chairman O'Donnell recessed the meeting to the call of the Chair, in order for the Human Resources Committee Meeting scheduled for 9:00 A.M. to be called to order and recessed to the call of its Chair. Following this activity, Chairman O'Donnell reconvened the Finance Committee Meeting; the Finance Committee continued its consideration of the items presented.

During the Committee's discussion on CareLink, Board Chairman Carvalho asked whether all patients who are not identified as a sponsored patient are run through the CareLink program. Following discussion, Elizabeth Reidy, System General Counsel, responded that the subject will be reviewed.

**VI. Adjourn**

As the agenda was exhausted, Chairman O'Donnell declared the meeting ADJOURNED.

Respectfully submitted,  
Finance Committee of the  
Board of Directors of the  
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXX  
Heather O'Donnell, JD, LLM, Chairman

Attest:

XXXXXXXXXXXXXXXXXXXX  
Deborah Santana, Secretary

Cook County Health and Hospitals System  
Finance Committee Meeting Minutes  
September 21, 2012

ATTACHMENT #1

## COOK COUNTY HEALTH AND HOSPITALS SYSTEM

## ITEM III(B) - AS AMENDED

SEPTEMBER 21, 2012 FINANCE COMMITTEE MEETING

CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor	Service or Product	Fiscal Impact	Affiliate / System	Begins on Page #
<b>Renew Grants</b>					
1	Illinois Department of Human Services	Service - Supplemental Nutrition for Women, Infants and Children	Grant renewal amount: \$3,252,089.00	CCDPH	3
2	Illinois Department of Public Health	Service - Control of Infectious Disease and Safety of Food and Water	Grant renewal amount: \$2,065,038.00	CCDPH	4
3	Illinois Department of Human Services	Service - Case Management for High-Risk Infants	Grant renewal amount: \$715,800.00	CCDPH	5
4	Illinois Department of Healthcare and Family Services	Service - Medicaid Case Management	Grant renewal amount: \$700,000.00	CCDPH	6
5	Illinois Department of Human Services	Service - Supplemental Nutrition for Women, Infants and Children	Grant renewal amount: \$528,193.00	ACHN	7
6	U.S. Department of Health and Human Services, Health Resources and Services Administration	Service - Diagnosis, Treatment and Rehabilitation of Patients afflicted with Black Lung	Grant renewal amount: \$298,309.00	System	8
7	Public Health Institute of Metropolitan Chicago (PHIMC)	Service - HIV/AIDS Prevention Services Direct	Grant renewal amount: \$204,000.00	CCDPH	9
8	Great Lakes Hemophilia Foundation	Service - Hemophilia Services Coordination at Stroger Hospital	Grant renewal amount: \$15,226.00	SHCC	10
<b>Extend Grant</b>					
9	Illinois Department of Public Health	Service - Bioterrorism Preparation and Response		CCDPH	11
<b>Increase and Extend Grant</b>					
10	Illinois Department of Public Health	Service - Cities Readiness Initiative	Grant increase amount: \$74,000.00	CCDPH	12
<b>Increase and Extend Sub-grant Agreement</b>					
11	Public Health Institute of Metropolitan Chicago (PHIMC)	Service - Planning and Implementation of Communities Putting Prevention to Work grant	Grant increase amount: \$117,832.00	CCDPH	13

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**ITEM III(B) - AS AMENDED**  
**SEPTEMBER 21, 2012 FINANCE COMMITTEE MEETING**  
**CONTRACTS AND PROCUREMENT ITEMS**

Request #	Vendor	Service or Product	Fiscal Impact	Affiliate / System	Begins on Page #
<b>Increase Contracts</b>					
12	K-Force Healthcare, Inc.	Service - contracted medical records coding staffing	\$1,070,000.00	System	14
13	Maxim Staffing Solutions	Service - temporary laboratory staffing	\$409,280.00	SHCC	15
14	STW Healthcare	Service - temporary staffing	\$349,440.00	SHCC	16
15	Health Management Service	Product - supplies and equipment for sleep study	\$292,250.00	SHCC	17
<b>Extend Contract</b>					
16	Respiratory Health Association of Metropolitan Chicago	Service - Smoke Free Lung Health Program; Healthly Lungs Initiative Health Education Program	No fiscal impact	System	19
<b>Increase and Extend Contract</b>					
17	Colonial Coach Lines	Service - shuttle bus service	\$113,166.69	SHCC	20
<b>Amend and Increase Contract</b>					
18	Global Healthcare Exchange	Product - electronic data interchange software solution	\$665,824.84	System	21
<b>Amend, Extend and Increase Contract</b>					
19	Carminati Consulting, Inc.	Service - professional services	\$109,126.00	System	23
<b>Execute Contracts</b>					
20	Edwards Lifesciences	Product - porcine bioprosthesis (heart valves) and accessories	\$500,000.00	SHCC	24
21	Phoenix Business Solutions, LLC	Product - System-wide provision of telephone equipment and supplies	\$499,618.73	System	26
22	Stryker Instruments	Product - surgical power tools	<u>\$333,495.40</u> <u>\$326,277.15</u>	SHCC	28
23	Advanced Management Services Midwest, Inc.	Service - maintenance and repair of pump system and compressors	\$206,200.00	PHCC	29

# Cook County Health & Hospitals System

## AS AMENDED BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Sandra Martell, R.N., D.N.P., Interim COO, CCDPH	<b>EXECUTIVE SPONSOR:</b> N/A
<b>DATE:</b> 07/05/2012	<b>PRODUCT / SERVICE:</b> Service - Supplemental Nutrition for Women, Infants, and Children.
<b>TYPE OF REQUEST:</b> Grant Contract Renewal	<b>VENDOR / SUPPLIER:</b> Illinois Department of Human Services, Springfield, Illinois
<b>ACCOUNT:</b> *	<b>FISCAL IMPACT:</b> GRANT AWARD RENEWAL AMOUNT: \$3,252,089.00
<b>CONTRACT PERIOD:</b> 07/01/2012 thru 06/30/2013	<b>CONTRACT #:</b> FCSRE00832
<b>COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO]</b> N/A	
<b>NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE]</b> N/A	

### PRIOR CONTRACT HISTORY:

The previous grant contract with the Illinois Department of Human Services was for three (3) months in the amount of \$786,000.00 and was approved by the Cook County Health and Hospitals System Board on August 26, 2011. The contract was amended increasing the funding period from 07/01/2011 thru 06/30/2012 and increasing the total grant award to \$3,144,000.00. The amendment was approved January 27, 2012.

### NEW PROPOSAL JUSTIFICATION:

This grant provides funding for nutrition education and food vouchers to financially eligible pregnant women, postpartum women, and children through age 5 years. Components of the WIC program in addition to nutrition education include monitoring of prenatal/pediatric primary care visits, immunizations, lead screening, case management, and referrals. WIC services support critical components of the 1115 Waiver including PCMH (Patient Centered Medical Home) and enrollment.

The deferred liability for this agreement is ~~\$250,948.50~~ \$1,490,476.00

### TERMS OF REQUEST:

This is a request to renew Grant Contract Number FCSRE00832 in the amount of \$3,252,089.00 from 07/01/2012 thru 06/30/2013.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? **N/A**

### ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO:

Carol Schneider, System Chief Operating Officer

CCHHS CFO:

John Cookinham, System Chief Financial Officer

CCHHS CEO:

Ram Raju, M.D., System Chief Executive Officer

**APPROVED**

SEP 28 2012

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #

1

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Sandra Martell, R.N., D.N.P., Interim COO, CCDPH	<b>EXECUTIVE SPONSOR:</b> N/A
<b>DATE:</b> 08/01/2012	<b>PRODUCT / SERVICE:</b> Service -Control of Infectious Disease, and Safety of Food and Water
<b>TYPE OF REQUEST:</b> Grant Contract Renewal	<b>VENDOR / SUPPLIER:</b> Illinois Department of Public Health, Springfield, Illinois
<b>ACCOUNT:</b> *	<b>FISCAL IMPACT:</b> \$2,065,038.00
<b>CONTRACT PERIOD:</b> 35080117A: 07/01/2012 thru 06/30/2013 35282007A: 05/01/2012 thru 08/31/2012	<b>GRANT AWARD RENEWAL:</b> \$2,065,038.00
<b>COMPETITIVE SELECTION METHODOLOGY:</b> N/A	
<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> N/A	

### PRIOR CONTRACT HISTORY:

The previous grant contracts with the Illinois Department of Public Health, Office of Health Protection, and Division of Food, Drugs, and Dairies, were for 12 months, and 4 months in the amounts of \$2,041,022.00 and \$3,400.00 respectively. They were approved by the CCHHSB on October 27, 2011.

### NEW PROPOSAL JUSTIFICATION:

As a state certified health department this grant from the Illinois Department of Public Health supports mandated environmental health services required by certified local health departments to prevent infectious disease outbreaks associated with food and water sources including restaurants, wells, and septic systems in suburban Cook County areas under the jurisdiction of the Cook County Department of Public Health.

### TERMS OF REQUEST:

This is a request to renew Grant Contract Number 35080117A for a period of twelve (12) months, from 07/01/2012 thru 06/30/2013 in the amount of \$2,061,638.00, and Grant Contract Number 35282007A for a period of four (4) months, from May 1, 2012 thru August 31, 2012 in the amount of \$3,400.00 for a total amount of \$2,065,030.00.

\*The deferred liability for this agreement is \$928,122.00.

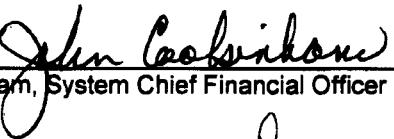
CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A

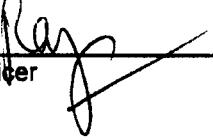
### ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO:   
Carol Schneider, System Chief Operating Officer

CCHHS CFO:   
John Cookinham, System Chief Financial Officer

CCHHS CEO:   
Ram Raju, M.D., Chief Executive Officer

**APPROVED**

SEP 28 2012

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #  
2

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Sandra Martell, R.N., D.N.P., Interim COO, CCDPH	<b>EXECUTIVE SPONSOR:</b> N/A
<b>DATE:</b> 07/05/2012	<b>PRODUCT / SERVICE:</b> Service –Case Management for High-Risk Infants
<b>TYPE OF REQUEST:</b> Grant Contract Renewal	<b>VENDOR / SUPPLIER:</b> Illinois Department of Human Services, Springfield, Illinois
<b>ACCOUNT:</b> *	<b>FISCAL IMPACT:</b> GRANT AWARD RENEWAL AMOUNT: \$715,800.00
<b>CONTRACT PERIOD:</b> 07/01/2012 thru 06/30/2013	<b>CONTRACT NUMBER:</b> FCSRE00770
<b>COMPETITIVE SELECTION METHODOLOGY:</b> N/A	
<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> N/A	

### PRIOR CONTRACT HISTORY:

The previous grant contract with the Illinois Department of Human Services was for four (4) months in the amount of \$242,211.00 and was approved by the Cook County Health and Hospitals System Board on August 26, 2011. The contract was amended extending the funding period from 07/01/2011 thru 6/30/2012 and increasing the total grant contract amount to \$749,590.60. The amendment was approved 01/27/2012.

### NEW PROPOSAL JUSTIFICATION:

As the state certified local health department, the Cook County Department of Public Health is mandated to provide public health nursing services to high risk infants identified through the Adverse Pregnancy Outcome Reporting System as detailed in Illinois Administrative Code Title 77, Chapter X, Subchapter i, Section 630.40. This grant provides support for the public health nurse to provide case management services including developmental assessment, monitoring of pediatric primary and specialty care and immunization status, referrals, and anticipatory guidance to families with high risk infants in their homes.

\*The deferred liability for this agreement is \$309,456.00.

### TERMS OF REQUEST:

This is a request to renew grant contract number FCSRE00770 in the amount of \$715,800.00 from 07/01/2012 thru 06/30/2013.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? **N/A**

### ATTACHMENTS

BID TABULATIONS: **N/A**

CONTRACT COMPLIANCE MEMO: **N/A**

CCHHS COO:

Carol Schneider, System Chief Operating Officer

CCHHS CFO:

John Cookinham, System Chief Financial Officer

CCHHS CEO:

Ram Raju, M.D., Chief Executive Officer

**APPROVED**

SEP 28 2012

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #  
3

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

# Cook County Health & Hospitals System

## AS AMENDED BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Sandra Martell, R.N., D.N.P., Interim COO, CCDPH		<b>EXECUTIVE SPONSOR:</b> N/A
<b>DATE:</b> 08/03/2012	<b>PRODUCT / SERVICE:</b> Service -Medicaid Case Management	
<b>TYPE OF REQUEST:</b> Grant Contract Renewal	<b>VENDOR / SUPPLIER:</b> <u>Healthcare and Family Services</u> Illinois Department of Public Aid, Springfield, Illinois	
<b>ACCOUNT:</b> *	<b>FISCAL IMPACT:</b>	<b>GRANT AWARD RENEWAL AMOUNT:</b> \$700,000.00
<b>CONTRACT PERIOD:</b> 07/01/2012 thru 06/30/2013	<b>CONTRACT NUMBER:</b> N/A	
<b>COMPETITIVE SELECTION METHODOLOGY:</b> N/A		
<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> N/A		

### PRIOR CONTRACT HISTORY:

The previous Supplemental Grant Agreement with the Illinois Department of Public Aid included Case Management expenses over and above those reimbursed by the Illinois Department of Human Services. The Supplemental Grant Agreement was for twelve months in the amount of \$700,000.00. It was approved by the Cook County Health and Hospitals System Board August 26, 2011.

### NEW PROPOSAL JUSTIFICATION:

As the state certified local health department, the Cook County Department of Public Health is mandated to participate in projects funded by the U.S. Department of Health and Human Services to reduce infant mortality and morbidity.

\*The deferred liability for this agreement is \$73,532.00.

### TERMS OF REQUEST:

This is a request to renew a Supplemental Grant Agreement for Medicaid Case Management in the amount of \$700,000.00 for a period of twelve (12) months, from 07/01/2012 thru 06/30/2013.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A

### ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO:

Carol Schneider, System Chief Operating Officer

CCHHS CFO:

John Cookinham, System Chief Financial Officer

CCHHS CEO:

Ram Raju, M.D., System Chief Executive Officer

**APPROVED**

SEP 28 2012

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #

4

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.  
Rothstein CORE Center •

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Enrique Martinez, M.D., Interim COO, ACHN		<b>EXECUTIVE SPONSOR:</b> N/A
<b>DATE:</b> 07/05/2012	<b>PRODUCT / SERVICE:</b> Service -Supplemental Nutrition for Women, Infants, and Children.	
<b>TYPE OF REQUEST:</b> Grant Contract Renewal	<b>VENDOR / SUPPLIER:</b> Illinois Department of Human Services, Springfield, Illinois	
<b>ACCOUNT:</b> * FISCAL IMPACT	<b>GRANT AWARD RENEWAL AMOUNT:</b> \$528,193.00	
<b>CONTRACT PERIOD:</b> 07/01/2012 thru 06/30/2013	<b>CONTRACT #:</b> FCSRE00833	
<b>COMPETITIVE SELECTION METHODOLOGY:</b> N/A		
<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> N/A		

### PRIOR CONTRACT HISTORY:

The previous grant contract with the Illinois Department of Human Services was for three (3) months in the amount of \$128,075.00 and was approved by the Cook County Health and Hospitals System Board on August 26, 2011. The contract was amended increasing the funding period from 07/01/2011 thru 06/30/2012 and increasing the total grant award to \$512,300.00. The amendment was approved January 27, 2012.

### NEW PROPOSAL JUSTIFICATION:

This grant provides funding for nutrition education and food vouchers to financially eligible pregnant women, postpartum women, and children through age 5 years. Components of the WIC program in addition to nutrition education include monitoring of prenatal/pediatric primary care visits, immunizations, lead screening, case management, and referrals. WIC services support critical components of the 1115 Waiver including PCMH (Patient Centered Medical Home) and enrollment.

\*The deferred liability for this agreement is \$259,948.50.

### TERMS OF REQUEST:

This is a request to renew Grant Contract Number FCSRE00833 in the amount of \$528,193.00 from 07/01/2012 thru 06/30/2013.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A

### ATTACHMENTS

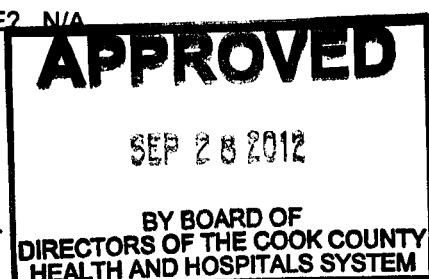
BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO: Carol Schneider  
Carol Schneider, System Chief Operating Officer

CCHHS CFO: John Cookinham  
John Cookinham, System Chief Financial Officer

CCHHS CEO: Ram Raju  
Ram Raju, M.D., Chief Executive Officer



Request #

5

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Robert A. Cohen, MD, Chairman, Pulmonary Medicine and Critical Care, CCHHS		<b>EXECUTIVE SPONSOR:</b> Carol Schneider, System Chief Operating Officer, CCHHS	
<b>DATE:</b> 07/03/2012	<b>PRODUCT / SERVICE:</b> Service – Diagnosis, Treatment, and Rehabilitation of Patients afflicted with Black Lung		
<b>TYPE OF REQUEST:</b> Grant Contract Renewal	<b>VENDOR / SUPPLIER:</b> U.S. Department of Health and Human Services, Health Resources and Services Administration, Rockville, MD		
<b>ACCOUNT:</b> *	<b>FISCAL IMPACT:</b>	<b>GRANT AWARD RENEWAL AMOUNT:</b> \$298,309.00	
<b>CONTRACT PERIOD:</b> 07/01/2012 thru 06/30/2013	<b>CONTRACT #:</b> 5 H37RH00055-32-00		
<b>COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO / OMP]</b> N/A			
<b>NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE]</b> N/A			

### PRIOR CONTRACT HISTORY:

The previous contract with the U.S. Department of Health and Human Services, Health Resources and Services Administration was for 12 months in the amount of \$305,071.00 approved by the Cook County Health and Hospitals System Board on 10/27/2011. The agreement received an additional \$4,000.00 for a total of \$309,071.00 which was approved by the Cook County Health and Hospitals System Board on 1/27/2012.

### NEW PROPOSAL JUSTIFICATION:

The Pulmonary Department/John H. Stroger, Jr. Hospital of the Cook County Health and Hospitals System has been a long-term specialty care provider to clients impacted by Black Lung.

\*The deferred liability for this agreement is \$148,410.00.

### TERMS OF REQUEST:

This is a request to renew grant contract number 5 H37RH00055-32-00 in the amount of \$298,309.00 for a period of twelve (12) months from 07/01/2012 thru 06/30/2013.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE

### ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO:

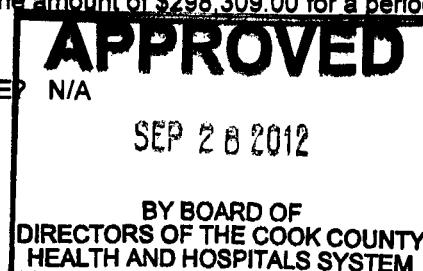
Carol Schneider, System Chief Operating Officer

CCHHS CFO:

John Cookinham, System Chief Financial Officer

CCHHS CEO:

Ram Raju, MD, Chief Executive Officer



Request #

6

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Sandra Martell, R.N., D.N.P., Interim COO, CCDPH	<b>EXECUTIVE SPONSOR:</b> N/A
<b>DATE:</b> 07/01/2012	<b>PRODUCT / SERVICE:</b> Service -HIV/AIDS Prevention Services Direct
<b>TYPE OF REQUEST:</b> Grant Contract Renewal	<b>VENDOR / SUPPLIER:</b> Public Health Institute of Metropolitan Chicago (PHIMC), Chicago, Illinois
<b>ACCOUNT:</b> *	<b>FISCAL IMPACT:</b> \$204,000.00
<b>CONTRACT PERIOD:</b> 07/01/2012 thru 06/30/2013	<b>GRANT AWARD RENEWAL AMOUNT:</b> \$204,000.00
<b>COMPETITIVE SELECTION METHODOLOGY:</b> N/A	
<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> N/A	

### PRIOR CONTRACT HISTORY:

The previous grant contract with the Public Health Institute of Metropolitan Chicago (PHIMC) was for six (6) months in the amount of \$80,550.00 and was approved by the Cook County Health and Hospitals System Board on May 31, 2012.

### NEW PROPOSAL JUSTIFICATION:

This grant from the Public Health Institute of Metropolitan Chicago supports mandated communicable disease services for outreach and HIV screening in at-risk populations by the Cook County Department of Public Health. As the certified local health department for suburban Cook County, CCDPH is responsible for the control of communicable diseases including HIV as established by resolution.

\*The deferred liability for this agreement is \$85,896.00.

### TERMS OF REQUEST:

This is a request to renew a Grant Contract in the amount of \$204,000.00 from 07/01/2012 thru 06/30/2013.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A

### ATTACHMENTS

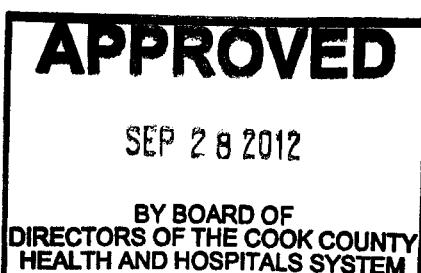
BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO: CS  
Carol Schneider, System Chief Operating Officer

CCHHS CFO: John Cookinham  
John Cookinham, System Chief Financial Officer

CCHHS CEO: Raj  
Ram Raju, M.D., Chief Executive Officer



Request #  
7

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center
- Provident Hospital • Ruth M. Rothstein CORE Center •

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Claudia M. Fegan, M.D., Chief Medical Officer, CCHHS		<b>EXECUTIVE SPONSOR:</b> Carol Schneider, System Chief Operating Officer, CCHHS
<b>DATE:</b> 07/10/2012	<b>PRODUCT / SERVICE:</b> Service – Hemophilia Services Coordination at Stroger Hospital	
<b>TYPE OF REQUEST:</b> Grant Contract Renewal	<b>VENDOR / SUPPLIER:</b> Great Lakes Hemophilia Foundation, Milwaukee, Wisconsin	
<b>ACCOUNT:</b> *	<b>FISCAL IMPACT:</b>	<b>GRANT AWARD RENEWAL AMOUNT:</b> \$15,226.00
<b>CONTRACT PERIOD:</b> 06/01/2012 thru 05/31/2013		<b>CONTRACT NUMBER:</b> H30MC24052
<b>COMPETITIVE SELECTION METHODOLOGY:</b> N/A		
<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> N/A		

### PRIOR CONTRACT HISTORY:

The previous contract with the Great Lakes Hemophilia Foundation was for 12 months in the amount of \$17,697.00 approved by the Cook County Health and Hospitals System Board on 10/27/2011.

### NEW PROPOSAL JUSTIFICATION:

The U.S. Department of Health and Human Services under the Maternal and Child Health Federal Consolidated Programs provides funding to the Northern States Regional Hemophilia Network. Stroger Hospital agreed to join this network and receive funding for diagnostic care and treatment for persons with hemophilia or other blood-clotting disorders.

\*The deferred liability for this agreement is \$15,226.00.

### TERMS OF REQUEST:

This is a request to renew grant contract number H30MC24052 in the amount of \$15,226.00 for a period of twelve (12) months from 06/01/2012 thru 05/31/2013.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A

### ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS CFO: John Cookinham  
John Cookinham, System Chief Financial Officer

CCHHS CEO: Ram Raju, M.D., Chief Executive Officer

**APPROVED**

SEP 28 2012

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #  
8

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Sandra Martell, R.N., D.N.P. Interim COO, CCDPH	<b>EXECUTIVE SPONSOR:</b> N/A
<b>DATE:</b> 07/24/2012	<b>PRODUCT / SERVICE:</b> Service – Bioterrorism Preparation and Response
<b>TYPE OF REQUEST:</b> Extend Grant Contract	<b>VENDOR / SUPPLIER:</b> Illinois Department of Public Health (IDPH), Springfield, Illinois
<b>ACCOUNT:</b> *	<b>FISCAL IMPACT:</b> \$1,153,362.00
<b>CONTRACT PERIOD:</b> 08/01/2011 thru 06/30/2013	<b>GRANT AWARD RENEWAL AMOUNT:</b> \$1,153,362.00
<b>COMPETITIVE SELECTION METHODOLOGY:</b> N/A	
<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> N/A	

### PRIOR CONTRACT HISTORY:

The original contract had a term of twelve (12) months from August 1, 2011, thru July 31, 2012, in the amount of \$1,153,362.00 and was approved by the Cook County Health and Hospitals Systems Board on 01/27/2012.

### NEW PROPOSAL JUSTIFICATION:

As the state certified local health department, the Cook County Department of Public Health is mandated to develop plans, train both internally and externally on the plan, and exercise the plan to address potential public health incidents/emergencies. Plans supported by this funding include all Hazard Planning to address environmental and biologic public health concerns.

\*The deferred liability for this agreement is \$500,745.00.

### TERMS OF REQUEST:

This is a request to extend grant contract number 27180016 with the same grant agreement total of \$1,153,362.00 for a period of eleven (11) months from 07/31/2012 thru 06/30/2013.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A

### ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO:

Carol Schneider, System Chief Operating Officer

CCHHS CFO:

John Cookinham, System Chief Financial Officer

CCHHS CEO:

Ram Raju, M.D., Chief Executive Officer

SEP 26 2012

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #

9

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Sandra Martell, R.N., D.N.P. Interim COO, CCDPH	<b>EXECUTIVE SPONSOR:</b> N/A
<b>DATE:</b> 07/23/2012	<b>PRODUCT / SERVICE:</b> Service – Cities Readiness Initiative
<b>TYPE OF REQUEST:</b> Increase and Extend Grant Contract	<b>VENDOR / SUPPLIER:</b> Illinois Department of Public Health (IDPH), Springfield, Illinois
<b>ACCOUNT:</b> *	<b>FISCAL IMPACT:</b> GRANT AWARD RENEWAL AMOUNT: \$262,601.00
<b>CONTRACT PERIOD:</b> 08/01/2011 thru 06/30/2013	<b>CONTRACT NUMBER:</b> 27180099
<b>COMPETITIVE SELECTION METHODOLOGY:</b> N/A	
<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> N/A	

### PRIOR CONTRACT HISTORY:

The original contract had a term of twelve (12) months from August 1, 2011, thru July 31, 2012, in the amount of \$188,601.00 and was approved by the Cook County Health and Hospitals System Board on 01/27/2012.

### NEW PROPOSAL JUSTIFICATION:

As a state certified health department the Cook County Department of Public Health is mandated to support activities to assist suburban Cook County communities in planning and exercising for a public health incident/emergency.

\*The deferred liability for this agreement is \$94,301.00.

### TERMS OF REQUEST:

This is a request to increase and extend Grant Contract Number 27180099 in the amount of \$74,000.00 for a period of eleven (11) months from 07/31/2012 thru 06/30/2013 for a Grant Agreement total of \$262,601.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A

### ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO:

Carol Schneider, System Chief Operating Officer

CCHHS CFO:

John Cookinham, System Chief Financial Officer

CCHHS CEO:

Ram Raju, M.D., Chief Executive Officer

**APPROVED**

SEP 28 2012

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #  
10

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.  
Rothstein CORE Center •

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Sandra Martelli, R.N., D.N.P. Interim COO, CCDPH		<b>EXECUTIVE SPONSOR:</b> N/A
<b>DATE:</b> 06/28/2012	<b>PRODUCT / SERVICE:</b> Service – Planning and Implementation of Communities Putting Prevention to Work Grant	
<b>TYPE OF REQUEST:</b> Increase and Extend Sub-grant Agreement	<b>VENDOR / SUPPLIER:</b> Public Health Institute of Metropolitan Chicago (PHIMC), Chicago, Illinois	
<b>ACCOUNT:</b> * *	<b>FISCAL IMPACT:</b> \$117,832.00	<b>GRANT AWARD RENEWAL AMOUNT:</b> \$117,832.00
<b>CONTRACT PERIOD:</b> 03/19/2010 thru 03/18/2013		<b>CONTRACT #:</b> N/A
<b>COMPETITIVE SELECTION METHODOLOGY:</b> N/A		
<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> N/A		

### PRIOR CONTRACT HISTORY:

The original agreement had a term of twenty-four months from March 19, 2010, thru March 18, 2012, in the amount of \$375,000.00 and was approved by the Cook County Health and Hospitals System Board on 7/29/2011.

### NEW PROPOSAL JUSTIFICATION:

As a state certified health department, the Cook County Department of Public Health is mandated to participate in demonstration projects funded by the Center for Disease Control. This grant provides support for the programmatic and administrative oversight by the Cook County Department of Public Health of the multiple demonstration projects funded by the Centers for Disease Control and Prevention with Public Health Institute of Metropolitan Chicago as the fiscal agent to address chronic disease such as corner store initiatives (Healthy Hot Spot), Baby Friendly Designation (breastfeeding), community gardens, Complete Streets, smoking cessation, and School Wellness Councils.

\*The deferred liability for this agreement is \$0.00.

### TERMS OF REQUEST:

This is a request to increase and extend a sub-grant agreement with Public Health Institute of Metropolitan Chicago in the amount of \$117,832.00 for a period of twelve (12) months from 03/19/2012 thru 03/18/2013 for a sub-grant agreement total of \$492,832.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE?  N/A

### ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO:

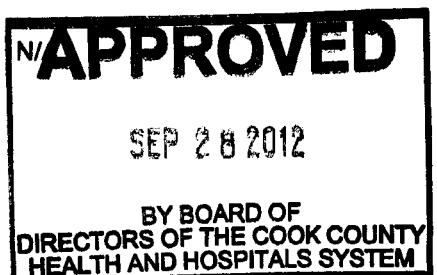
Carol Schneider, System Chief Operating Officer

CCHHS CFO:

John Cookinham, System Chief Financial Officer

CCHHS CEO:

Ram Raju, M.D., Chief Executive Officer



Request #  
11

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

## Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Natasha Lafayette-Jones, System Director Health Information Mgmt.		<b>EXECUTIVE SPONSOR:</b> John Cookinham, System Chief Financial Officer <i>John Cookinham</i>
<b>DATE:</b> 09/01/2012	<b>PRODUCT / SERVICE:</b> Service - Contracted Medical Records Coding Staffing	
<b>TYPE OF REQUEST:</b> Increase Contract	<b>VENDOR / SUPPLIER:</b> K-Force Healthcare, Inc, Tampa, FL	
<b>ACCOUNT:</b> 890-260 CCHHS	<b>FISCAL IMPACT:</b> \$1,070,000.00	<b>GRANT AWARD RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 09/01/2010 thru 08/31/2013	<b>CONTRACT NUMBER:</b> H10-25-148	
<input checked="" type="checkbox"/> <b>COMPETITIVE SELECTION METHODOLOGY:</b> RFP		
	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>	

**PRIOR CONTRACT HISTORY:**

Contract number H10-25-148 was approved by the Cook County Health and Hospitals System Board on 08/26/2010 in the amount of \$1,700,000.00 for a period of 3 years from 09/01/2010 thru 08/31/2013. This vendor was contracted to provide assistance for coding patient records in an effort to increase the cash flow as a stop gap to the ever growing amount of patients discharged but not final billed.

#### **NEW PROPOSAL JUSTIFICATION:**

K-Force provides staffing to complete coding and maintain compliance of medical records with respect to timely filing requirements. Recruiting for medical records staff was to begin but the need was greater than expected and the recruitment process more challenging than anticipated. This service is necessary to continue to keep CCHHS billing more current. An increase of \$1,070,000.00 will result in a new contract total spend of \$2,770,000.00.

#### **TERMS OF REQUEST:**

This request is to increase contract number H10-25-148 in the amount of \$1,070,000.00 with no extension of the contract period.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE

## ATTACHMENTS

ATTACHMENTS

CONTRACT COMPLIANCE MEMO: Pending

APPROVED

SEP 28 2012

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Request #**

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

THE BOARD OF COMMISSIONERS

TONI PRECKWINKLE

PRESIDENT

FARLEAN COLLINS	1st Dist. PETER N. SILVESTRI	9th Dist.
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EDWIN REYES	8th Dist. JEFFREY R. TOBOLSKI	16th Dist.
	ELIZABETH ANN DOODY GORMAN	17th Dist.



COOK COUNTY  
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL  
DIRECTOR

118 North Clark Street, Room 1020  
Chicago, Illinois 60602-1304  
TEL (312) 603-5502  
FAX (312) 603-4547

September 19, 2012

Ms. Gina Besenhofer  
System Director Supply Chain Management  
Cook County Health & Hospitals System  
1900 W. Polk Street  
Chicago, Illinois 60612

Re: Contract No.: H10-25-148/Increase  
Commodity: Service – Contracted Medical Records Coding Staffing  
Department: John H. Stroger, Jr. Hospital of Cook County – Revenue Cycle  
Term: 09/01/12 – 08/31/13

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the service and/or supply goals of 25% MBE and 10% WBE participation.

Bidder: K-Force Healthcare, Inc., Tampa, FL  
Increase: \$1,070,000.00 (Original Amount: \$1,700,000.00)

<u>M/WBE</u>	<u>Status</u>	<u>Participation</u>	<u>Certifying Agency</u>
The Washington Group, Chicago, IL	MBE (6)	3.6% - Direct	Cook County
Zones, Inc., Bensenville, IL	MBE (8)	1.76% - Indirect	NMSDC

Sincerely,

A handwritten signature in black ink that reads "LaVerne Hall".

LaVerne Hall  
Director

LH/lar

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Joanne Marcichow-Dulski, Laboratory Director, CCHHS Rhonda Yates, System Director of Pharmacy Services, CCHHS		<b>EXECUTIVE SPONSOR:</b> Carol Schneider, Chief Operating Officer, CCHHS <i>CS</i>
<b>DATE:</b> 07/25/2012	<b>PRODUCT / SERVICE:</b> Service - Temporary Laboratory Staffing	
<b>TYPE OF REQUEST:</b> Increase Contract	<b>VENDOR / SUPPLIER:</b> Maxim Staffing Solutions, Oak Park, Illinois	
<b>ACCOUNT:</b> 897-275 Stroger Hospital	<b>FISCAL IMPACT:</b> \$409,280.00	<b>GRANT FUNDED AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 11/14/2011 thru 11/13/2013		<b>CONTRACT NUMBER:</b> H11-73-101
<input checked="" type="checkbox"/> <b>COMPETITIVE SELECTION METHODOLOGY:</b> BID		
<input type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

### PRIOR CONTRACT HISTORY:

Contract number H11-73-101 was approved by the Cook County Board 10/27/2011 to allow Maxim Healthcare to provide temporary staffing for Stroger Hospital Laboratory for 24 months from 11/14/2011 thru 11/13/2013 in the amount of \$435,880.00.

### NEW PROPOSAL JUSTIFICATION:

A staffing shortage brought about by retirements and vacant positions created the need to utilize temporary staffing in the laboratory and pharmacy. Pharmacy has an immediate need for 5 pharmacists and 8 pharmacy technicians at Stroger Hospital. This is a request to increase the contract in the amount of \$409,280.00 to allow Maxim Healthcare to continue to provide Stroger temporary staffing in both areas. Pharmacy staffing shall not exceed 60 days in the amount of \$89,280.00. An increase of \$409,280.00 will result in a new total contract spend of \$845,160.00.

### TERMS OF REQUEST:

This request is to increase contract number H11-73-101 in the amount of \$409,280.00 to allow for additional services with no increase in the contract period.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

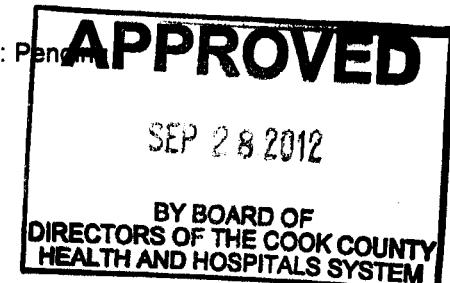
### ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: Pending

CCHHS CFO: John Cookinham  
John Cookinham, System Chief Financial Officer

CCHHS CEO: Raj  
Ram Raju, M.D., Chief Executive Officer



Request #  
13

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.  
Rothstein CORE Center •

THE BOARD OF COMMISSIONERS

TONI PRECKWINKLE

PRESIDENT

EARLEAN COLLINS	1st Dist.	PETER N. SILVESTRI	9th Dist.
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EDWIN REYES	8th Dist.	JEFFREY R. TOBOLSKI	16th Dist.
		ELIZABETH ANN DODDY GORMAN	17th Dist.



COOK COUNTY  
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL  
DIRECTOR

118 North Clark Street, Room 1020  
Chicago, Illinois 60602-1304  
TEL (312) 603-5502  
FAX (312) 603-4547

September 19, 2012

Ms. Gina Besenhofer  
System Director Supply Chain Management  
Cook County Health & Hospitals System  
1900 W. Polk Street  
Chicago, Illinois 60612

Re: Contract No.: H11-73-101/Increase  
Commodity: Service – Temporary Laboratory & Pharmacy Staffing  
Department: Cook County Health & Hospitals System –Laboratory & Pharmacy  
Term: 11/14/11 – 11/13/13

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the service and/or supply goals of 25% MBE and 10% WBE participation.

Bidder: Maxim Healthcare Services, Inc. DBA Maxim Staffing Solutions, Columbia, MD  
Increase: \$409,280.00 (Original Amount: \$435,880.00)

<u>M/WBE</u>	<u>Status</u>	<u>Participation</u>	<u>Certifying Agency</u>
Professional Dynamic Network, Inc., Olympia Fields, IL	MBE (6)	25% - Direct	Cook County
Hallagan Office Supply, Chicago, IL	WBE	10% - Indirect	City of Chicago

Sincerely,

A handwritten signature in black ink that reads "LaVerne Hall".

LaVerne Hall  
Director

LH/lar

# Cook County Health & Hospitals System

## AS AMENDED BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Rhonda Yates, System Director of Pharmacy Services, CCHHS		<b>EXECUTIVE SPONSOR:</b> Carol Schneider, Chief Operating Officer, CCHHS
<b>DATE:</b> 07/25/2012	<b>PRODUCT / SERVICE:</b> Service – Temporary Staffing	
<b>TYPE OF REQUEST:</b> Increase Contract	<b>VENDOR / SUPPLIER:</b> STW Healthcare, Hazel Crest, IL	
<b>ACCOUNT:</b> 897-275 Stroger Hospital	<b>FISCAL IMPACT:</b> \$349,440.00	<b>GRANT AWARD RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 11/14/2011 thru 11/13/2013		<b>CONTRACT NUMBER:</b> H11-73-006
<input checked="" type="checkbox"/> <b>COMPETITIVE SELECTION METHODOLOGY:</b> BID	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>	

### PRIOR CONTRACT HISTORY:

Contract number H11-73-006 was approved by the Cook County Health and Hospitals System Board on 10/27/2011 in an amount of \$5,772,932.00. Smith, Thomas & Williams Healthcare have provided temporary staffing in various departments of the Cook County Health and Hospitals System including Radiology, Cardiology and the Laboratory.

### NEW PROPOSAL JUSTIFICATION

Staffing shortages and vacant positions have created the need to utilize temporary staffing in the pharmacy. Pharmacists and pharmacy technicians are necessary at Stroger Hospital. This is a request to increase the contract in the amount of \$349,440.00 to allow STW Healthcare to provide the additional temporary staffing required for the pharmacy for a period not to exceed 60 days. This increase at \$349,440.00 will result in a new total contract spend of \$6,122,372.00.

### TERMS OF REQUEST:

This request is to increase contract number H11-73-006 in the amount of ~~\$252,646.00~~ **\$349,440.00** to cover the pharmacy requirements with no increase in the contract period.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

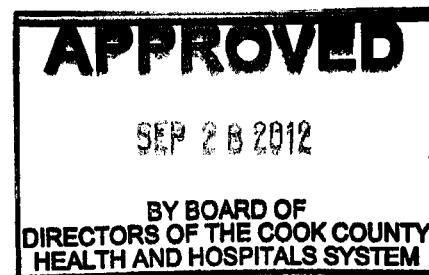
### ATTACHMENTS

BID TABULATIONS:

CONTRACT COMPLIANCE MEMO: Pending

CCHHS CFO: John Cookinham  
John Cookinham, System Chief Financial Officer

CCHHS CEO: Ram Raju, M.D., Chief Executive Officer



Request #  
14

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

THE BOARD OF COMMISSIONERS

TONI PRECKWINKLE

PRESIDENT

EARLEAN COLLINS	1st Dist.	PETER N. SILVESTRI	9th Dist.
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		ELIZABETH ANN DOODY GORMAN	17th Dist.



COOK COUNTY  
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL  
DIRECTOR

118 North Clark Street, Room 1020  
Chicago, Illinois 60602-1304  
TEL (312) 603-5502  
FAX (312) 603-4547

September 20, 2012

Ms. Gina Besenhofer  
System Director Supply Chain Management  
Cook County Health & Hospitals System  
1900 W. Polk Street  
Chicago, Illinois 60612

Re: Contract No.: H11-73-006/Increase  
Commodity: Service – Temporary Pharmacy Staffing  
Department: CCHHS - Pharmacy  
Term: 11/14/11 – 11/13/13

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the service and/or supply goals of 25% MBE and 10% WBE participation.

Bidder: STW Healthcare, LLC, Hazel Crest, IL  
Increase: \$349,440.00 (Original Amount: \$5,772,932.00)

<u>M/WBE</u>	<u>Status</u>	<u>Participation</u>	<u>Certifying Agency</u>
STW Healthcare, LLC, Hazel Crest, IL	MBE (6)	100% - Direct	Cook County

Sincerely,

A handwritten signature in black ink that reads "LaVerne Hall".

LaVerne Hall  
Director

LH/lar

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>Sponsor:</b> Robert Cohen, M.D., Director of Pulmonary Medicine and Critical Care, CCHHS Claudia Fegan, M.D. Chief Medical Officer, Stroger Hospital <i>[Signature]</i>	<b>Executive Sponsor:</b> Carol Schneider, System Chief Operating Officer, CCHHS <i>[Signature]</i>	
<b>DATE:</b> 07/16/2012	<b>PRODUCT / SERVICE:</b> Product - Supplies and Equipment for Sleep Study	
<b>TYPE OF REQUEST:</b> Increase Contract	<b>VENDOR / SUPPLIER:</b> Health Management Service, Chicago, IL	
<b>ACCOUNT</b> 897-362 Stroger Hospital	<b>FISCAL IMPACT</b> \$292,250.00	<b>GRANT AWARD RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 10/01/2010 thru 9/30/2013	<b>CONTRACT NUMBER:</b> H10-25-023	
<b>COMPETITIVE SELECTION METHODOLOGY:</b>		
<input checked="" type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> Sole Source - Preferred Provider		

### PRIOR CONTRACT HISTORY:

The Division of Pulmonary and Critical Care Medicine at Stroger Hospital is in the middle of a three year contract with Health Management Services. Contract number H10-25-023 was approved by the Cook County Health and Hospitals System Board on 09/30/2010 in the amount of \$960,800.00. They have proven to be a responsive vendor with an excellent service record helping us meet the needs of the patients in the most cost effective way and with quality equipment.

### NEW PROPOSAL JUSTIFICATION:

Obstructive Sleep Apnea (OSA) is a cause of serious morbidity in the community. The Pulmonary, Critical Care and Sleep Medicine Division have worked with Health Management Services (HMS) to provide equipment for patients with sleep apnea for nearly eight years. The average cost of treating one new patient is \$550. In addition to providing equipment for newly diagnosed patients; we provide replacement parts for patients already on treatment. The Pulmonary, Critical Care and Sleep Medicine Divisions are requesting additional funds per month to maintain the current level of service through the end of the current contract. An increase of \$292,250.00 will result in a new total contract spend of \$1,253,050.00.

### TERMS OF REQUEST:

This is a request to increase contract number H10-25-023 in the amount of \$292,250.00 for the period of 12/01/2012 thru 09/30/2013.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Pending

### ATTACHMENTS

#### BID TABULATIONS:

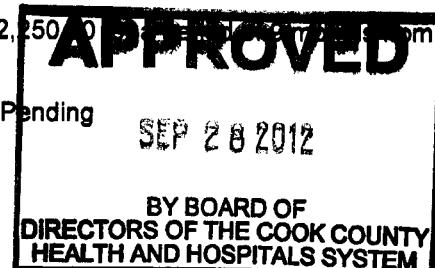
CONTRACT COMPLIANCE MEMO: Pending

CCHHS CFO:

John Cookinham, System Chief Financial Officer  
*[Signature]*

CCHHS CEO:

Ram Raju, M.D., Chief Executive Officer  
*[Signature]*



Request #  
15

THE BOARD OF COMMISSIONERS

TONI PRECKWINKLE

PRESIDENT

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EDWIN REYES	8th Dist.	JEFFREY R. TOBOLSKI	16th Dist.
		ELIZABETH ANN DODDY GORMAN	17th Dist.



COOK COUNTY  
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL  
DIRECTOR

118 North Clark Street, Room 1020  
Chicago, Illinois 60602-1304  
TEL (312) 603-5502  
FAX (312) 603-4547

September 20, 2012

Ms. Gina Besenhofer  
System Director Supply Chain Management  
Cook County Health & Hospitals System  
1900 W. Polk Street  
Chicago, Illinois 60612

Re: Contract No.: H10-25-023/Increase  
Commodity: Supplies and Staff for Sleep Study  
Department: John H. Stroger, Jr. Hospital of Cook County  
Term: 10/01/10 – 09/30/13

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive. Goals: 25% MBE and 10% WBE.

Bidder: Health Management Services, Inc., Houston, TX

Bid Amount: \$292,250.00

Waiver Granted:

Lack of sufficient qualified MBEs and/or WBEs capable of providing the goods or services required by the contract.

Sincerely,

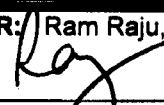
A handwritten signature in black ink that reads "LaVerne Hall".

LaVerne Hall  
Director

LH/lar

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> David Goldberg, M.D., CCHHS Internal Medicine Attending/President, Executive Medical Staff		<b>EXECUTIVE SPONSOR:</b> Ram Raju, M.D., Chief Executive Officer 
<b>DATE:</b> September 14, 2012	<b>PRODUCT / SERVICE:</b> Service - Smoke Free Lung Health Program; Healthy Lungs Initiative Health Education Program	
<b>TYPE OF REQUEST:</b> Contract Extension	<b>VENDOR / SUPPLIER:</b> Respiratory Health Association of Metropolitan Chicago, Chicago, Illinois	
<b>FISCAL IMPACT:</b> None	<b>GRANT AWARD/RENEWAL AMOUNT:</b>	
<b>CONTRACT PERIOD:</b> March 6, 2013 through December 31, 2014	<b>CONTRACT #:</b> 08-41-215	
<b>COMPETITIVE SELECTION METHODOLOGY:</b> [BID / RFP / GPO / OMP]		
<input checked="" type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> [SOLE SOURCE]		

### PRIOR CONTRACT HISTORY:

CCHHS entered into a contract with Respiratory Health Association in March 18, 2008 to provide lung health education services to patients of CCHHS. The program known as Smoke Free Lung Health Program is between CCHHS and in partnership with the Respiratory Health Association of Metropolitan Chicago (RHAMC) (Contract 08-41-215). The contract was for a total amount of \$6,050,505 was allocated to RHAMC to manage a clinical program of asthma/COPD education and smoking cessation under the direction of clinical staff at CCHHS. The contract has a five year term which will expire on March 5, 2013.

### NEW PROPOSAL JUSTIFICATION:

By the end of the contract's term, and based on the portion of the *Smoke Free Lung Health Program* contract allocated to RHAMC, the program will have spent \$4,328,100, leaving a balance of \$1,692,404.39 in reserve. Based upon spending to date and anticipated expenditures, the *Smoke Free Lung Health Program* is projected to have enough funding to continue to administer programming through December 2014; thus extending the project 22 months beyond the original contract date. Since its inception, this program has provided over 15,000 asthma/COPD education contacts, and 26,000 cessation counseling contacts, to CCHHS patients. The current recent quit rate (less than 12-18 months) for patients serviced through this project is 13.5%, over double the national average (6.5%\*). A reduction in smoking rates may contribute to CCHHS seeing less smoking related health care costs, with national studies estimating an over \$850 savings per person during the seven years following cessation.

**REQUEST:** This is a request to do a no cost extension of contract 08-41-215 for a period of 22 months from 03/06/2013 thru 12/31/2014 in the amount of \$1,692,404.39.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE?

### ATTACHMENTS

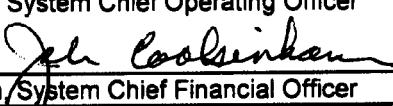
BID TABULATIONS:

CONTRACT COMPLIANCE MEMO:

CCHHS COO:

Carol Schneider, System Chief Operating Officer 

CCHHS CFO:

John Cookinham 

John Cookinham, System Chief Financial Officer

**APPROVED**

SEP 28 2012

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #  
16

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> John Morales, Chief Financial Officer, Stroger Hospital, CCHHS		<b>EXECUTIVE SPONSOR:</b> Carol Schneider, Chief Operating Officer, CCHHS
<b>DATE:</b> 09/13/2012	<b>PRODUCT / SERVICE:</b> Service - Shuttle Bus Service	
<b>TYPE OF REQUEST:</b> Extend and Increase Contract	<b>VENDOR / SUPPLIER:</b> Colonial Coach Lines, Mt. Prospect, IL	
<b>ACCOUNT:</b> 897-190	<b>FISCAL IMPACT:</b> \$113,166.69	<b>GRANT AWARD RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 07/23/2010 thru 09/21/2012		<b>CONTRACT NUMBER:</b> H10-72-018
<input checked="" type="checkbox"/> <b>COMPETITIVE SELECTION METHODOLOGY:</b> Bid		
<input type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

### PRIOR CONTRACT HISTORY:

This contract number H10-72-018 was approved by the Cook County Health and Hospitals System Board on 06/25/2010 in the amount of \$776,000.16 to provide shuttle bus service between the Juvenile Temporary Detention Center garage and Stroger Hospital. The contract was extended to 09/21/2012 and the funds increased by \$64,666.68 by the System Director of Supply Chain Management on 07/19/2012.

### NEW PROPOSAL JUSTIFICATION:

The recent competitive bid process has yielded only one respondent. The bid opening on September 13, 2012 was held as planned; however it was not opened due to a lack of qualified respondents. This request is to extend and increase contract number H12-28-078 to allow for re-posting of a bid and sufficient time to execute a contract.

### TERMS OF REQUEST:

This request is to extend and increase contract number H12-28-078 in the amount of \$113,166.69 for the period from 09/21/2012 thru 12/31/2012.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

#### ATTACHMENTS

BID TABULATIONS: N/A

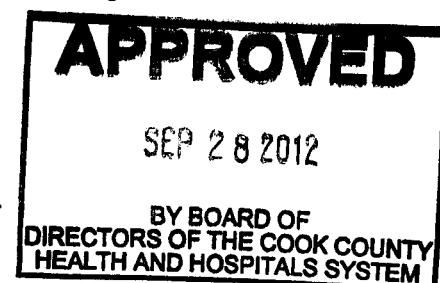
CONTRACT COMPLIANCE MEMO: Pending

CCHHS CFO:

John Cookinham, System Chief Financial Officer

CCHHS CEO:

Ram Raju, M.D., Chief Executive Officer



Request #  
17

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

THE BOARD OF COMMISSIONERS

TONI PRECKWINKLE

PRESIDENT

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COOK COUNTY  
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL  
DIRECTOR

118 North Clark Street, Room 1020  
Chicago, Illinois 60602-1304  
TEL (312) 603-5502  
FAX (312) 603-4547

September 20, 2012

Ms. Gina Besenhofer  
System Director Supply Chain Management  
Cook County Health & Hospitals System  
1900 W. Polk Street  
Chicago, Illinois 60612

Re: Contract No.: H10-72-018/Extend and Increase  
Commodity: Service – Shuttle Bus Service  
Department: John H. Stroger, Jr. Hospital  
Term: 09/22/12 – 12/31/12

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the service and/or supply goals of 25% MBE and 10% WBE participation.

Bidder: Colonial Coach Lines, Mt. Prospect, IL  
Increase: \$113,166.69 (Original Amount: \$776,000.16)

<u>M/WBE</u>	<u>Status</u>	<u>Participation</u>	<u>Certifying Agency</u>
Truck Tire Sales, Inc., Chicago, IL	MBE (9)	25% - Indirect	Cook County
West Fuels, Inc., LaGrange, IL	WBE	10% - Indirect	Cook County

Sincerely,

A handwritten signature in black ink that reads "LaVerne Hall".

LaVerne Hall  
Director

LH/lar

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Gina Besenhofer, System Director, Supply Chain Management, CCHHS <i>MP</i>		<b>EXECUTIVE SPONSOR:</b> Carol Schneider, <del>System</del> Chief Operating Officer, CCHHS	
<b>DATE:</b> 09/01/2012	<b>PRODUCT / SERVICE:</b> Product - Electronic data interchange software solution		
<b>TYPE OF REQUEST:</b> Amend and Increase Contract	<b>VENDOR / SUPPLIER:</b> Global Healthcare Exchange, Denver CO		
<b>ACCOUNT</b> 717-890-579 CCHHS	<b>FISCAL IMPACT:</b> \$665,824.84	<b>GRANT AWARD RENEWAL AMOUNT:</b> N/A	
<b>CONTRACT PERIOD:</b> One time implementation		<b>CONTRACT NUMBER:</b> H12-25-048	
<input checked="" type="checkbox"/> <b>COMPETITIVE SELECTION METHODOLOGY:</b> GPO U1047			
<input type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>			

### PRIOR CONTRACT HISTORY:

This GHX solution was approved by the Cook County Health and Hospitals System Board on 05/31/2012 in the amount of \$3,151,500.00 to enable the system to have visibility into purchases and pricing at the line item level. The software will allow CCHHS to requisition and send orders and invoices electronically and will also identify and reconcile price discrepancies.

### NEW PROPOSAL JUSTIFICATION:

This increase is to fund added services and application modules. After the initial assessment, more services and areas within the Cook County Health and Hospitals System needed to be included within the scope. These added services include assistance with item inventory location build; supply labeling, interface build and testing with other current IT systems. This contract will also now encompass a more complete AP module necessary for invoice matching and payment. The increase in funds will result in a new total contract spend of \$3,817,324.84.

### TERMS OF REQUEST:

This is a request to amend and increase contract number H12-25-048 in the amount of \$665,824.84.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: *True*

### ATTACHMENTS

#### BID TABULATIONS:

CONTRACT COMPLIANCE MEMO: Pending

CCHHS CFO: *John Cookinham*  
John Cookinham, System Chief Financial Officer

CCHHS CEO: *Raj*  
Ram Raju, M.D., Chief Executive Officer



Request #  
18

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

THE BOARD OF COMMISSIONERS

TONI PRECKWINKLE

PRESIDENT

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COOK COUNTY  
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL  
DIRECTOR

118 North Clark Street, Room 1020  
Chicago, Illinois 60602-1304  
TEL (312) 603-5502  
FAX (312) 603-4547

May 23, 2012

Ms. Gina Besenhofer  
System Director Supply Chain Management  
Cook County Health & Hospitals System  
1900 W. Polk Street  
Chicago, Illinois 60612

Re: Contract No.: H12-25-048/Sole Source Contract via GPO  
Commodity: Services & Software, Maintenance, Support & Implementation  
of Licensed Software Products  
Term: 36 Months – Commencing after Contract Execution  
Using Department: HIS/CCHHS

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive.

Bidder: Global Healthcare Exchange, LLC, Louisville, CO  
Bid Amount: \$3,151,500.00

Waiver Granted:

Global Healthcare Exchange, LLC (“GHX”), Louisville, CO is the sole vendor who drives the implementation and integration of the GHX Software to applications within CCHHS. GHX hosts a proprietary software solution and is the sole vendor that can provide this software solution.

GHX provided good faith efforts and engaged M/WBE firms for indirect participation.

Sincerely,

LaVerne Hall  
Director

LH/lar

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Cathy Bodnar, Chief Compliance & Privacy Officer, CCHHS Marisa Kollias, Interim Director of Public Affairs, CCHHS Bala Hota, Chief Information Officer/Chief Medical Information Officer, CCHHS		<b>EXECUTIVE SPONSOR:</b> N/A
<b>DATE:</b> 09/05/2012	<b>PRODUCT / SERVICE:</b> Service - Professional Services	
<b>TYPE OF REQUEST:</b> Amend, Extend and Increase Contract	<b>VENDOR / SUPPLIER:</b> Carminati Consulting, Inc., Chicago, IL	
<b>ACCOUNT:</b> 890-260 CCHHS	<b>FISCAL IMPACT:</b> \$109,126.00	<b>GRANT AWARD RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 10/01/2012 thru 07/31/2013	<b>CONTRACT NUMBER:</b> H12-72-0008	
<b>COMPETITIVE SELECTION METHODOLOGY:</b>		
<input checked="" type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> Sole Source - Preferred Provider		
<b>PRIOR CONTRACT HISTORY:</b> <p>This vendor was chosen to provide web design services to the Cook County Health and Hospitals System. This service included project management, application development, graphic design and content editing and writing. The contract period was 03/07/2012 thru 03/06/2013 in the amount of \$37,525.00. The contract was amended by the System Director, Supply Chain Management on 06/06/2012. The total spend was increased to \$90,525.00.</p>		
<b>NEW PROPOSAL JUSTIFICATION:</b> <p>Carminati Consulting, Inc was chosen to perform maintenance and enhancement services to the Cook County Health and Hospitals System public website. Carminati Consulting Inc is also the vendor chosen to provide assistance in the development of a survey tool to identify the external professional relationships of the CCHHS workforce on behalf of the Corporate Compliance Program. This survey tool will parallel transparency requirements set forth in the Patient Protection and Affordable Health Care Act (H.R. 3590) based upon direct experience developing the online Ethics Filings for Cook County. It is the intent of CCHHS to parallel this process. The increase of \$109,126.00 will make the total contract spend to \$199,651.00.</p>		
<b>TERMS OF REQUEST:</b> <p>This request is to amend, extend and increase contract number H12-72-0008 in the amount of \$109,126.00 for the period from 10/01/2012 thru 07/31/2013.</p>		
<b>CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE:</b> Pending		
<b>ATTACHMENTS</b> <b>BID TABULATIONS:</b> <b>CONTRACT COMPLIANCE MEMO:</b> Pending		
CCHHS COO: <u>Carol Schneider</u> Carol Schneider, System Chief Operating Officer		<div style="border: 1px solid black; padding: 5px; text-align: center;"> <b>APPROVED</b>  <b>SEP 28 2012</b>  <b>BY BOARD OF</b>  <b>DIRECTORS OF THE COOK COUNTY</b>  <b>HEALTH AND HOSPITALS SYSTEM</b> </div>
CCHHS CFO: <u>John Cookinham</u> John Cookinham, System Chief Financial Officer		<b>Request #</b> <b>19</b>
CCHHS CEO: <u>Ram Raju</u> Ram Raju, M.D., Chief Executive Officer		

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

THE BOARD OF COMMISSIONERS

TODD H STROGER

PRESIDENT

EARLEAN COLLINS	1st Dist.	PETER N. SILVESTRI	9th Dist.
ROBERT STEELE	2nd Dist.	MIKE QUIGLEY	10th Dist.
JERRY BUTLER	3rd Dist.	JOHN P. DALEY	11th Dist.
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JOSEPH MARIO MORENO	7th Dist.	TIMOTHY O. SCHNEIDER	15th Dist.
ROBERTO MALDONADO	8th Dist.	ANTHONY J. PERICA	16th Dist.
		ELIZABETH ANN DOODY GORMAN	17th Dist.



COOK COUNTY  
OFFICE OF CONTRACT COMPLIANCE

BETTY HANCOCK PERRY  
CONTRACT COMPLIANCE ADMINISTRATOR

118 North Clark Street, Room 1020  
Chicago, Illinois 60602-1304  
TEL (312) 603-5502  
FAX (312) 603-4547

September 19, 2012

Ms. Gina Besenhofer  
System Director Supply Chain Management  
Cook County Health & Hospitals System  
1900 W. Polk Street  
Chicago, Illinois 60612

Re: Contract No.: H12-72-0008 / Amend, Extend and Increase Contract  
Commodity: Service – Web Development and Survey Tool  
Department: CCHHS Corporate Compliance and Public Affairs  
Term: Extension 10/01/12 – 07/31/13

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive. Goals: 25% MBE and 10% WBE.

Bidder: Carminati Consulting, Inc., Chicago, IL

Increase Amount: \$109,126.00

<u>M/WBE</u>	<u>Status</u>	<u>Participation</u>	<u>Certifying Agency</u>
Carminati Consulting, Inc., Chicago, IL	WBE	100% - Direct	Cook County

Sincerely,

A handwritten signature in black ink that reads "LaVerne Hall".

LaVerne Hall  
Director

LH/lar

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Richard Keen, M.D. Chairman, Department of Surgery, Stroger Hospital Claudia M. Fegan, M.D., Chief Medical Officer, Stroger Hospital		<b>EXECUTIVE SPONSOR:</b> Carol Schneider, System Chief Operating Officer, CCHHS 
<b>DATE:</b> 09/10/2012	<b>PRODUCT / SERVICE:</b> Product - Porcine Bioprosthesis (Heart Valves) and accessories	
<b>TYPE OF REQUEST:</b> Execute Contract	<b>VENDOR / SUPPLIER:</b> Edwards Lifesciences, Irvine, CA	
<b>ACCOUNT:</b> 897-362 Stroger Hospital	<b>FISCAL IMPACT:</b> \$500,000.00	<b>GRANT AWARD RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 12/01/2012 thru 11/30/2014		<b>CONTRACT NUMBER:</b> H12-73-062
<b>COMPETITIVE SELECTION METHODOLOGY:</b>		
<input checked="" type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> Sole Source-Preferred Provider		

### PRIOR CONTRACT HISTORY:

The previous contract number H10-25-107 was approved by the Cook County Health and Hospitals System Board of Directors on 05/26/2011 for one year from 05/26/2011 thru 05/25/2012 in the amount of \$400,000.00. The contract was then extended to 11/30/2012.

### NEW PROPOSAL JUSTIFICATION:

The Edwards pericardial valve is a stented valve that has a low profile, which makes it easier to implant. Bovine pericardium is uniquely suited to repair defects in the walls of the heart and the human valves are used for certain tasks, including the transfer of pulmonary valve to aortic position, which helps increase the longevity of the non-mechanical valve. The accessories, such as Physio and Cosgrove Annuloplasty Rings, each have unique characteristics for specific types of mitral valve repair.

### TERMS OF REQUEST:

This request is to execute contract number H12-73-062 in the amount of \$500,000.00 from 12/01/2012 thru 11/30/2014.

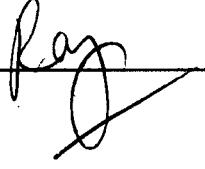
CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

### ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: Yes

CCHHS CFO:   
John Cookinham, System Chief Financial Officer

CCHHS CEO:   
Ram Raju, M.D., Chief Executive Officer

**APPROVED**

SEP 28 2012

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #  
20

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

THE BOARD OF COMMISSIONERS

TONI PRECKWINKLE

PRESIDENT

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		ELIZABETH ANN DOODY GORMAN	17th Dist.



COOK COUNTY  
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL  
DIRECTOR

118 North Clark Street, Room 1020  
Chicago, Illinois 60602-1304  
TEL (312) 603-5502  
FAX (312) 603-4547

August 29, 2012

Ms. Gina Besenhofer  
System Director Supply Chain Management  
Cook County Health & Hospitals System  
1900 W. Polk Street  
Chicago, Illinois 60612

Re: Contract No.: H12-73-062  
Commodity: Product – Heart Valve Therapy  
Department: Surgery  
Term: 24 Months

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the service and/or supply goals of 25% MBE and 10% WBE participation.

Bidder: Edwards Lifesciences LLC  
Amount: \$500,000.00

<u>M/WBE</u>	<u>Status</u>	<u>Participation</u>	<u>Certifying Agency</u>
Miller & Associates, Laguna Beach, CA	WBE	18% Indirect	Sacramento, CA Department of Transportation / State WBE

MBE Waiver Granted:

The specifications and necessary requirements for performing the contract make it impossible or economically infeasible to divide the contract to enable the contractor to utilize MBEs and/or WBEs in accordance with the applicable participation.

Sincerely,

A handwritten signature in black ink that reads "LaVerne Hall".

LaVerne Hall  
Director

LH/lar

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Chris Sonne, Patient Services Director, Stroger Hospital, CCHHS		<b>EXECUTIVE SPONSOR:</b> Bala Hota, Chief Information Officer/Chief Medical Information Officer, CCHHS	
<b>DATE:</b> 09/10/2012	<b>PRODUCT / SERVICE:</b> Product - System-Wide Provision of Telephone Equipment and Supplies		
<b>TYPE OF REQUEST:</b> Execute Contract	<b>VENDOR / SUPPLIER:</b> Phoenix Business Solutions LLC, Alsip, IL		
<b>ACCOUNT:</b> 899-220 CCHHS	<b>FISCAL IMPACT:</b> \$499,618.73	<b>GRANT AWARD RENEWAL AMOUNT:</b> N/A	
<b>CONTRACT PERIOD:</b> 12/01/2012 thru 11/30/2014		<b>CONTRACT NUMBER:</b> H12-72-033	
<input checked="" type="checkbox"/> <b>COMPETITIVE SELECTION METHODOLOGY:</b> RFP			
<input type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>			

### PRIOR CONTRACT HISTORY:

The previous contract number H10-72-028 was awarded by the Cook County Health and Hospitals System Board in on 05/27/2010 in the amount of \$552,991.35 for a twenty-four (24) month period. The contract was extended by the System Director, Supply Chain Management on 07/27/2012 and is effective thru 11/30/2012.

### NEW PROPOSAL JUSTIFICATION:

This contract provides network wiring supplies including but not limited to fiber optic wiring, connection blocks, and cat 5 cabling. These supplies are used to maintain the phone and networking system of CCHHS.

### TERMS OF REQUEST:

This is a request to execute contract number H12-72-033 in the amount of \$499,618.73 for a period of 24 months from 12/01/2012 thru 11/30/2014.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

### ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: Yes

CCHHS COO:

Carol Schneider, System Chief Operating Officer

CCHHS CFO:

John Cookinham, System Chief Financial Officer

CCHHS CEO:

Ram Raju, M.D. Chief Executive Officer

**APPROVED**

SEP 28 2012

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #  
21

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

THE BOARD OF COMMISSIONERS

TONI PRECKWINKLE

PRESIDENT

EARLEAN COLLINS	1st Dist.	PETER N. SILVESTRI	8th Dist.
ROBERT STEELE	2nd Dist.	BRIDGET GAINER	10th Dist.
JERRY BUTLER	3rd Dist.	JOHN P. DALEY	11th Dist.
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DEBORAH SIMS	5th Dist.	LARRY SUFFREDIN	13th Dist.
JOAN PATRICIA MURPHY	6th Dist.	GREGG GOSLIN	14th Dist.
JESUS G. GARCIA	7th Dist.	TIMOTHY O. SCHNEIDER	15th Dist.
EDWIN REYES	8th Dist.	JEFFREY R. TOBOLSKI	16th Dist.
		ELIZABETH ANN DOODY GORMAN	17th Dist.



COOK COUNTY  
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL  
DIRECTOR

118 North Clark Street, Room 1020  
Chicago, Illinois 60602-1304  
TEL (312) 603-5502  
FAX (312) 603-4547

August 30, 2012

Ms. Gina Besenhofer  
System Director Supply Chain Management  
Cook County Health & Hospitals System  
1900 W. Polk Street  
Chicago, Illinois 60612

Re: Contract No.: H12-72-033  
Commodity: Product – Telephone Equipment and Supplies  
Department: Communications  
Term: 24 Months

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive.

Bidder: Phoenix Business Solutions, LLC, Alsip, IL

Bid Amount: \$499,618.73

<u>M/WBE</u>	<u>Status</u>	<u>Participation</u>	<u>Certifying Agency</u>
Phoenix Business Solutions, LLC, Alsip, IL	WBE	75% - Direct	Cook County
Tri-Star Supply, Inc., Addison, IL	MBE (6)	25% - Direct	Cook County

Sincerely,

A handwritten signature in black ink that reads "LaVerne Hall".

LaVerne Hall  
Director

LH/lar

# Cook County Health & Hospitals System

## AS AMENDED BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Tanda Russell, Interim System Chief Nursing Officer, CCHHS		<b>EXECUTIVE SPONSOR:</b>
<b>DATE:</b> 09/07/2012	<b>PRODUCT / SERVICE:</b> Product – Surgical Power Tools	
<b>TYPE OF REQUEST:</b> Execute Contract	<b>VENDOR / SUPPLIER:</b> Stryker Instruments, Kalamazoo, MI	
<b>ACCOUNT:</b> 717-897-540 Stroger Hospital	<b>FISCAL IMPACT:</b> <del>\$233,495.40</del>	<b>GRANT AWARD RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> One-time Capital Purchase	<b>\$326,277.15</b>	<b>CONTRACT NUMBER:</b> H12-76-069
<input checked="" type="checkbox"/> <b>COMPETITIVE SELECTION METHODOLOGY:</b> GPO		
<input type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

### PRIOR CONTRACT HISTORY:

There is no prior contract history for this equipment.

### NEW PROPOSAL JUSTIFICATION:

This request is for the purchase of surgical power tools from Stryker Instruments. The power tools are required to crack, cut or manipulate bone for most Orthopedic, Neurological, Cardiothoracic and Otolaryngology surgeries. The surgical power drills and saws have a useful life of five years. Our current power tools are over seven years old and are in frequent need of repair.

### TERMS OF REQUEST:

**\$326,277.15**  
This is a request to execute contract number H12-76-069 in the amount of ~~\$233,495.40~~. This is a one time purchase.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

### ATTACHMENTS

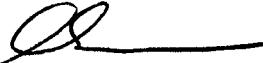
BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: Pending

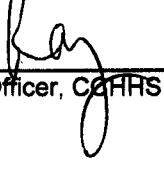
**APPROVED**

SEP 28 2012

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

CCHHS COO:   
Carol Schneider, System Chief Operating Officer

CCHHS CFO:   
John Cookinham, System Chief Financial Officer

CCHHS CEO:   
Ram Raju, M.D. Chief Executive Officer, CCHHS

Request #  
22

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> James DeLisa, System Director of Plant Operations		<b>EXECUTIVE SPONSOR:</b> Carol Schneider, System Chief Operating Officer, CCHHS	
<b>DATE:</b> 09/04/2012	<b>PRODUCT / SERVICE:</b> Services - Maintenance and Repair of Pump System and Compressors		
<b>TYPE OF REQUEST:</b> Execute Contract	<b>VENDOR / SUPPLIER:</b> Advanced Management Services Midwest, Inc., Palatine, IL		
<b>ACCOUNT:</b> 891-450 Provident Hospital	<b>FISCAL IMPACT:</b> \$206,200.00	<b>GRANT AWARD RENEWAL AMOUNT:</b> N/A	
<b>CONTRACT PERIOD:</b> 12/01/2012 thru 11/30/2014		<b>CONTRACT NUMBER:</b> H12-28-049	
<input checked="" type="checkbox"/> <b>COMPETITIVE SELECTION METHODOLOGY:</b> RFP			
<input type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> N/A			

### PRIOR CONTRACT HISTORY:

Contract number H09-72-012 was awarded by the Cook County Health and Hospitals System Board in the amount of \$256,755.00 for a twenty-four (24) month period and expires on 11/30/2012.

### NEW PROPOSAL JUSTIFICATION:

This new contract provides preventive maintenance and repair services to maintain the pump system and compressors throughout Provident Hospital and Sengstacke Clinic.

### TERMS OF REQUEST:

This request is to execute contract number H12-28-049 in the amount \$206,200.00 for a twenty-four (24) month period from 12/01/2012 thru 11/30/2014.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

### ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: Pending

CCHHS CFO: John Cookinham  
John Cookinham, System Chief Financial Officer

CCHHS CEO: Ram Raju  
Ram Raju, M.D., Chief Executive Officer

**APPROVED**

SEP 28 2012

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #  
23

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

THE BOARD OF COMMISSIONERS

TODD H. STROGER

PRESIDENT

EARLEAN COLLINS	1st Dist.	PETER N. SILVESTRI	9th Dist.
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DEBORAH SIMS	5th Dist.	LARRY SUFFREDIN	13th Dist.
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ROBERTO MALDONADO	8th Dist.	ANTHONY J. PERAICA	16th Dist.
		ELIZABETH ANN DODDY GORMAN	17th Dist.



COOK COUNTY  
OFFICE OF CONTRACT COMPLIANCE

BETTY HANCOCK PERRY

CONTRACT COMPLIANCE ADMINISTRATOR

118 North Clark Street, Room 1020  
Chicago, Illinois 60602-1304

TEL (312) 603-5502  
FAX (312) 603-4547

September 19, 2012

Ms. Gina Besenhofer  
System Director Supply Chain Management  
Cook County Health & Hospitals System  
1900 W. Polk Street  
Chicago, Illinois 60612

Re: Contract No.: H12-28-049  
Commodity: Service – Maintenance and Repair of Pump System and Compresses  
Department: Provident Hospital Plant Operations  
Term: 24 Months

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive. Goals: 25% MBE and 10% WBE.

Bidder: Advanced Management Services Midwest, Inc., Palatine, IL

Bid Amount: \$206,200.00

<u>M/WBE</u>	<u>Status</u>	<u>Participation</u>	<u>Certifying Agency</u>
A & H Mechanical, Chicago, IL	MBE (6)	25% - Indirect	Cook County

Sincerely,

A handwritten signature in black ink that reads "LaVerne Hall".

LaVerne Hall  
Director

LH/lar

# JOHN H. STROGER, JR. HOSPITAL OF COOK COUNTY

Toni Preckwinkle • President  
Cook County Board of Commissioners

David Carvalho • Chairman  
Cook County Health & Hospitals System Board

Jorge Ramirez • Vice Chairman  
Cook County Health & Hospitals System Board

Ram Raju MD, MBA, FACS, FACHE • CEO  
Cook County Health & Hospitals System

Carol Schneider • COO  
Cook County Health & Hospitals System  
John H. Stroger, Jr. Hospital of Cook County



COOK COUNTY HEALTH  
& HOSPITALS SYSTEM  
**CCHHS**

## Health & Hospitals System Board Members

Commissioner Jerry Butler  
Quin R. Golden  
Edward L. Michael  
Rev. Calvin S. Morris, PhD  
Luis Muñoz, MD  
Heather E. O'Donnell  
Carmen Velasquez  
Dorene P. Wiese, EdD

September 21, 2012

To: Deborah Santana, Secretary to the Board  
Cook County Health and Hospitals System

From: Gina Besenhofer, System Director, Supply Chain Management  
Cook County Health and Hospitals System

Re: Board Approval Request Corrections

A handwritten signature in black ink, appearing to read "Gina Besenhofer".

The Board Approval Request to Grant Contract Renewal for Service – Supplemental Nutrition for Women, Infants and Children contract number FCSRE00832 does show an incorrect amount for the Deferred Liability in the New Proposal Justification. The correct amount is \$1,490,476.00.

The Board Approval Request to increase contract number H11-73-006 for STW Healthcare temporary staffing, shows an incorrect Fiscal Impact amount in the Terms of Request. The correct amount is \$349,440.00.

The Board Approval Request to execute contract for Stryker Instruments contract number H12-76-069 for surgical power tools has an incorrect Fiscal Impact amount. The correct amount is \$326,277.15.

This memorandum will serve as a correction to the transmittals. Questions may be directed to me at 312-864-4798 or [gbesenhofer@cookcountyhhs.org](mailto:gbesenhofer@cookcountyhhs.org).

1901 West Harrison Street • Chicago, Illinois 60612 • (312) 864-6000 • TDD (312) 864-0100

Cook County Health and Hospitals System  
Finance Committee Meeting Minutes  
September 21, 2012

ATTACHMENT #2

09/21/12 CCHHS FINANCE COMMITTEE MEETING  
 CONTRACT COMPLIANCE STATUS UPDATE

Request #	Contract No./Company	Contract Amount	Direct	Indirect	AA	H	A	W	Out of State	Waiver	Extend & Increase	Status
ITEM III(B)												
1	FCSRE00832 / Renewal / Grant Illinois Department of Human Services, Springfield, IL (Deferred Liability: \$259,948.50 / Grant Funded Amount: \$3,252,089.00) 07/01/12 - 06/30/13 (Service - Supplemental Nutrition for Women, Infants, and Children)	\$3,252,089.00										CC Exempt - Grant
2	FCSRE0117A and 352822007A / Renewal / Grant Illinois Department of Public Health, Springfield, IL (Deferred Liability: \$928,122.00 / Grant Funded Amount: \$2,065,038.00) 07/01/12 - 06/30/13 and 05/01/12 - 08/31/12 (Service - Control of Infections Disease, and Safety of Food and Water)	\$2,065,038.00										CC Exempt - Grant
3	FCSRE00770 / Renewal / Grant Illinois Department of Human Services, Springfield, IL (Deferred Liability: \$309,456.00 / Grant Funded Amount \$715,800.00) 07/01/12 - 06/30/13 (Service - Case Management for High-Risk Infants)	\$715,800.00										CC Exempt - Grant

09/21/12 CCHHS FINANCE COMMITTEE MEETING  
 CONTRACT COMPLIANCE STATUS UPDATE

Request #	Contract No./Company	Contract Amount	Direct	Indirect	AA	H	A	W	Out of State	Waiver	Extend & Increase	Status
4	N/A / Renewal / Grant Illinois Department of Public Aid, Springfield, IL (Deferred Liability: \$73,532.00 / Grant Funded Amount \$700,000.00) 07/01/12 - 06/30/13 (Service - Medicaid Case Management)	\$700,000.00										CC Exempt - Grant
5	FCSRE00833 / Renewal / Grant Illinois Department of Human Services, Springfield, IL (Deferred Liability: \$259,948.50 / Grant Funded Amount: \$528,193.00) 07/01/12 - 06/30/13 (Service - Supplemental Nutrition for Women, Infants, and Children)	\$528,193.00										CC Exempt - Grant
6	5 H37RH0055-32-00 / Renewal / Grant U.S. Department of Health and Human Services, Health Resources and Services Administration, Rockville, MD (Deferred Liability: \$148,410.00 / Grant Funded Amount: \$298,309.00) 07/01/12 - 06/30/13 (Service - Diagnosis, Treatment, and Rehabilitation of Patients afflicted with Black Lung)	\$298,309.00										CC Exempt - Grant

09/21/12 CCHHS FINANCE COMMITTEE MEETING  
 CONTRACT COMPLIANCE STATUS UPDATE

Request #	Contract No./Company	Contract Amount	Direct	Indirect	AA	H	A	W	Out of State	Waiver	Extend & Increase	Status
7	TBD / Renewal / Grant Public Health Institute of Metropolitan Chicago (PHIMC), Chicago, IL (Deferred Liability: \$85,896.00 / Grant Funded Amount: \$204,000.00) 07/01/12 - 06/30/13 (Service - HIV/AIDS Prevention Services Direct)	\$204,000.00										CC Exempt - Grant
8	H30MC24052 / Renewal / Grant Great Lakes Hemophilia Foundation, Milwaukee, IL (Deferred Liability: \$15,226.00 / Grant Funded Amount: \$15,226.00) 06/01/12 - 05/31/13 (Service - Hemophilia Services Coordinator at Stroger Hospital)	\$15,226.00										CC Exempt - Grant / Low Dollar Amount
9	27180016 / Extend / Grant Illinois Department of Public Health, Springfield, IL (IDPH) (Deferred Liability: \$500,745.00 / Grant Funded Amount: \$1,153,362.00) 08/01/11 - 06/30/13 (Service - Terrorism Preparation and Response)	\$1,153,362.00										CC Exempt - Grant / Low Dollar Amount
10	27180099 / Increase & Extend / Grant Illinois Department of Public Health, Springfield, IL (IDPH) (Deferred Liability: \$94,301.00 / Grant Funded Amount: \$262,601.00) 08/01/11 - 06/30/13 (Service - Cities Readiness Initiative)	\$262,601.00										CC Exempt - Grant

09/21/12 CCHHS FINANCE COMMITTEE MEETING  
 CONTRACT COMPLIANCE STATUS UPDATE

Request #	Contract No./Company	Contract Amount	Direct	Indirect	AA	H	A	W	Out of State	Waiver	Extend & Increase	Status
11	N/A / Increase & Extend Sub-Grant / Grant Public Health Institute of Metropolitan Chicago (PHMC), Chicago, IL (Deferred Liability: \$0.00 / Grant Funded Amount: \$117,832.00) 03/19/10 - 03/18/13 (Service - Planning and Implementation of Communities Putting Prevention to Work Grant)	\$117,832.00								✓	CC Exempt - Grant	
12	H10-25-148 / Increase / RFP K-Force Healthcare, Inc., Tampa, FL 09/01/12 - 08/31/13 (Service - Contracted Medical Records Coding Staffing)	\$1,070,000.00	✓	✓	3.6%			1.76%		✓	✓	09/19/12 Finalized.
13	H11-73-101 / Increase / Bid Maxim Staffing Solutions, Oak Park, IL / Columbia, MD 11/14/11 - 1/13/13 (Service - Temporary Laboratory Staffing)	\$409,280.00	✓	✓	25%			10%		✓	✓	09/19/12 Finalized.
14	STW Healthcare, Hazel Crest, IL 11/14/11 - 1/13/13 (Service - Temporary Pharmacy Staffing)	\$349,440.00	✓		100%					✓	09/20/12 Finalized.	
15	H10-25-023 / Increase / Sole Source - Preferred Provider Health Management Service, Chicago, IL / Houston, TX 10/01/10 - 09/30/13 (Product - Supplies and Equipment for Sleep Study)	\$292,250.00								✓	✓	09/20/12 Finalized.

09/21/12 CCHHS FINANCE COMMITTEE MEETING  
 CONTRACT COMPLIANCE STATUS UPDATE

Request #	Contract No./Company	Contract Amount	Direct	Indirect	AA	H	A	W	Out of State	Waiver	Extend & Increase	Status
	08-41-215 / Extension / Sole Source Respiratory Health association of Metropolitan Chicago, Chicago, IL (Fiscal Impact: None) 03/06/13 - 12/31/14 (Service - Smoke Free Lung Health Program; Healthy Lungs Initiative Health Education Program)										\$0.00 Fiscal Impact. CCHHS did not submit for review as this is just an extension of a health program.	
16	H10-72-018 / Extend and Increase / Bid Colonial Coach Lines, Mt. Prospect, IL 07/23/10 - 09/21/12	\$0.00									✓	
17	H12-25-048 / Amend & Increase / GPO Global Healthcare Exchange, Louisville, CO One Time Implementation / 07/01/12 - 06/30/13 (Product - Electronic Data Interchange Software Solution)	\$113,166.69	✓	25%				10%			✓	09/20/12 Finalized.
18	H12-72-0008 / Amend, Extend & Increase / Sole Source - Preferred Provider Carminati Consulting, Inc., Chicago, IL 10/01/12 - 07/31/13 (Service - Professional Services / IT)	\$665,824.84						✓	✓	✓		09/19/12 Finalized.
19		\$109,126.00						100%			✓	09/19/12 Finalized.

09/21/12 CCHHS FINANCE COMMITTEE MEETING  
CONTRACT COMPLIANCE STATUS UPDATE

Request #	Contract No./Company	Contract Amount	Direct	Indirect	AA	H	A	W	Out of State	Waiver	Extend & Increase	Status
20	H12-73-062 / Execute / Sole Source - Preferred Provider Edwards Lifesciences LLC, Irvine, CA 12/01/12 - 11/30/14 (Product - Porcine Bioprostheses (Heart Valves) and Accessories)	\$500,000.00							✓	✓		08/29/12 Finalized.
21	H12-72-033 / Execute / RFP Phoenix Business Solutions, LLC, Alsip, IL 12/01/12 - 11/30/14 (Product - System-Wide Provision of Telephone Equipment and Supplies)	\$499,618.73	✓		25%			75%				08/30/12 Finalized.
22	H12-76-069 / Execute / GPO Stryker Instruments, Kalamazoo, MI One Time Capital Purchase (Product - Surgical Power Tools)	\$326,277.15										09/19/12 Finalized. Contract Amount Provided to CC: 326,277.15 / Contract Amount on Board Approval: \$333,495.40
23	H12-28-049 / Execute / RFP Advanced Management Services Midwest, Inc., Palatine, IL 12/01/12 - 11/30/14 (Services - Maintenance and Repair of Pump System and Compressors)	\$206,200.00		✓		25%						09/19/12 Finalized.
	Grand Total:	\$13,853,633.41										

Cook County Health and Hospitals System  
Finance Committee Meeting Minutes  
September 21, 2012

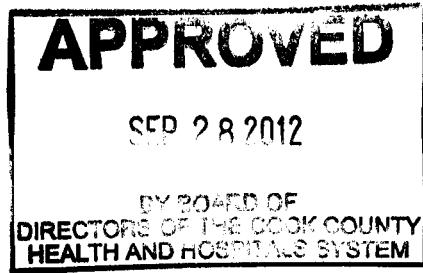
ATTACHMENT #3

**Cook County Health and Hospitals System**

**Transfer of Funds**

**September 21, 2012**

<b>TOTAL TRANSFER FROM</b>	<b>\$ (4,739,860)</b>	<b>TOTAL TRANSFER TO</b>	<b>\$ 4,739,860</b>
8900505-361/530910-Pharmaceuticals <b>Justification:</b> Surplus is available due to generics entering the market	(3,441,860)	8970143-222/520190-Laundry and Linen Services <b>Justification:</b> Transfer is needed to cover the cost of Laundry and Linen services contract with Standard Textile Co through the end FY 2012	600,000
8972040-330/530160-Household, Laundry, Cleaning Supplies <b>Justification:</b> Surplus is available due to the cleaning supplies covered in Sodexo Contract	(600,000)	8970149-223/520210-Food Services <b>Justification:</b> Transfer is needed to cover the cost for Food service contract with Sodexo, Inc. through the end of FY 2012	450,000
8980057-275/521120-Registry Services <b>Justification:</b> Changes at Oak Forest Nursing Registry Usage. Funds requested to be transferred to Stroger	(388,000)	8970184-228-Delivery Services <b>Justification:</b> Additional funding is needed to cover the needs for messenger pick-up of specimens throughout CCHHS to process at Stroger with Med Speed as a result of Lab Consolidation	90,000
		8970301-275/521120-Registry Services <b>Justification:</b> Funding is needed to cover the Nursing Registry usage with LMR, Gareda to provide services for Stroger Hospital operations running at an inadequate staffing level for the acute care and other nursing units	1,338,000
		8970184-278/521200-Lab Related Services <b>Justification:</b> Funding is needed to cover System-Wide contracts for sending out specimen samples for testing with Alverno Clinical Lab, Quest Diagnostics	890,000
		8900401-275-521120-Registry Services <b>Justification:</b> Department has experienced significant turnover this year. As a result, staff were pulled from other Affiliates to assist System needs. Department therefore had to utilize agency services to provide temporary staffing contracted with Ranstad.	99,860
		8900301-637/550080-Medical Equipment Rental <b>Justification:</b> Funding needed to cover FY 2012 existing contracts need for PYXIS (Carefusion) and PCA (MedOne)	295,000



**Cook County Health and Hospitals System**  
**Transfer of Funds**  
**September 21, 2012**

**TOTAL TRANSFER FROM-Continued**

<b>TOTAL TRANSFER TO-Continued</b>			
	8910536-222/520190-Laundry and Linen Services	97,000	
	<b>Justification:</b> Transfer is needed to cover the cost of Laundry and Linen services contract with Standard Textile Co through the end FY 2012		
	8910529-260/520830-Professional & Managerial Ser	290,000	
	<b>Justification:</b> Additional funding is needed to cover service for the Star Detective and Security Contract through FY 2012		
	8910535-442/540200-Maint. & Repair -Med, Dental &Lab	280,000	
	<b>Justification:</b> Additional funding is needed to cover the Clinical Equipment Management charges for Aramark Contract through FY 2012		
<b>240-Cermak Services:</b> 2400101-186/501860-Training Programs <b>Justification:</b> Funding exists due to a number of vacant positions, Administration has postponed some training until FY 2013 as positions are filled	-30,000	2400106-182/501750-Shared Tuition	30,000
		 <b>Justification:</b> Interest by nurses has increased due to the provision of availability to reimburse Nursing Management Staff by CCHHS in FY 2011. Additional funding is necessary for coursework for those currently in program through FY 2012	
2400101-268/521030-Court Reporting <b>Justification:</b> Funding exists is due to the transcription contract pricing was less than anticipated and implementation of the CCHHS VRI not implemented	-100,000	2400801-249/520670-Purchased Services <b>Justification:</b> This line item provides for hemodialysis treatments and for the management provision of cpap respiratory service and equipment. The increase is related to the recent increase in patient need. The average number of patients on hemodialysis has recently doubled from 6 to 13 patients per day. The only alternative to providing care is sending sick patients to Stroger. Additionally CPAP utilization has increased from 100%.	140,000
2400801-275/521120-Registry Services Funding exists in the P/T registry due to difficulties in attracting new staff	-40,000		

**Cook County Health and Hospitals System  
Transfer of Funds  
September 21, 2012**

**TOTAL TRANSFER FROM-Continued**

Department 240-Continued

2400102-362/531200-Surgical Supplies

**Justification:** Surplus in the Storeroom  
Surgical account will be reallocated to the  
General Store Inventory line

2400101-441/540170-Maint & Repair Data

Processing Equipment

**Justification:** Surplus exists due to the time  
of the FY 2012 submission, annual service  
was funded. Phasing for the Accu-Flow  
project will occur in the next several months,  
only the remainder of FY 12 will be  
expended

**TOTAL TRANSFER TO-Continued**

-15,000 2401601-362-531200-Surgical Supplies 140,000

**Justification:** Funding is needed for the  
remainder of the year and to reprioritization of  
additional funds to provide for additional costs  
incurred for supply needs for the standardization of  
clinical spaces

-125,000

Cook County Health and Hospitals System  
Finance Committee Meeting Minutes  
September 21, 2012

ATTACHMENT #4



## RESOLUTION

### AUTHORIZING THE CHIEF EXECUTIVE OFFICER TO APPROVE AND ENTER INTO CERTAIN TRANSACTIONS IN SUPPORT OF THE 1115 WAIVER DEMONSTRATION PROJECT AND MEDICAID MANAGED CARE ARRANGEMENTS

R-12-\*\*

**WHEREAS** the Ordinance establishing the Cook County Health and Hospitals System ("System"), Code of Ordinances of Cook County, Article IV, Section 38-80(d), provides that the System's Board of Directors ("System Board") has the power to authorize the Chief Executive Officer to enter into contracts, execute all instruments, and do all things necessary or convenient in the exercise of the System Board's powers and responsibilities; and

**WHEREAS** the System Board has adopted Resolutions 09-01 and 12-06 authorizing the System's Chief Executive Officer to execute non-procurement contracts, agreements and memoranda of understanding including, but not limited to, agreements providing for the use or deployment of CCHHS facilities and personnel in emergencies and including agreements containing insurance or indemnification provisions, without seeking additional System Board approval; and

**WHEREAS**, the System Board wishes to facilitate the expeditious implementation of the 1115 Waiver Demonstration Project ("Demonstration Project") within the System and to supplement and clarify that the authority previously delegated to the Chief Executive Officer shall include certain types of transactions and payments that are anticipated in support of the Demonstration Project and the Medicaid managed care programs established undertaken by the CCHHS during as part of or following the Demonstration Project; and

**THEREFORE, BE IT RESOLVED**, that the System Board grants the System's Chief Executive Officer or his or her designee the authority to negotiate, approve and/or execute the following types of agreements or transactions necessary or convenient in the exercise of the System Board's powers and responsibilities without seeking additional System Board approval:

1. Participating provider agreements to implement a network of providers established by the System to carry out the 1115 Waiver Demonstration Project and Medicaid managed care programs undertaken by CCHHS during the Demonstration Project.
2. Payments at or below the applicable Medicaid rates to network and out-of-network providers for authorized health services rendered to CCHHS network patients as appropriate required under the terms of the 1115 Waiver Demonstration Project—and Medicaid managed care programs undertaken by CCHHS during the Demonstration Project or successor managed care programs implemented by the System.

**BE IT FURTHER RESOLVED**, that the Chief Executive Officer promptly and periodically report to the Board regarding the arrangements entered into or approved pursuant to the authority hereby granted.

Approved on \_\_\_\_\_ by the Board of Directors of the Cook County Health and Hospitals System.

REVISED 09-20-12

Cook County Health and Hospitals System  
Finance Committee Meeting Minutes  
September 21, 2012

ATTACHMENT #5

# JOHN H. STROGER, JR. HOSPITAL OF COOK COUNTY

Toni Preckwinkle • President  
Cook County Board of Commissioners

David Carvalho • Chairman  
Cook County Health & Hospitals System Board

Jorge Ramirez • Vice Chairman  
Cook County Health & Hospitals System Board

Ram Raju MD, MBA, FACS, FACHE • CEO  
Cook County Health & Hospitals System

Carol Schneider • COO  
Cook County Health & Hospitals System  
John H. Stroger, Jr. Hospital of Cook County



## Health & Hospitals System Board Members

Commissioner Jerry Butler

Quin R. Golden

Edward L. Michael

Rev. Calvin S. Morris, PhD

Luis Muñoz, MD

Heather E. O'Donnell

Carmen Velasquez

Dorene P. Wiese, EdD

September 4, 2012

To: David Carvalho,  
Chairman, Board of Directors  
Cook County Health & Hospitals System

Heather E. O'Donnell  
Chairman, Finance Committee  
Cook County Health & Hospitals System

From: Regina M. Besenhofer, System Director Supply Chain Management  
Cook County Health and Hospitals System

Re: Emergency Purchase

A handwritten signature in black ink, appearing to read "RMB".

CCHHS has placed an emergency order (see attached). This memo serves as notification, as required in Section 2.8 of the CCHHS Procurement Policy adopted by the Board on April 9, 2009.

If you have any questions or concerns, please feel free to contact me at  
[gbesenhofer@cookcountyhhs.org](mailto:gbesenhofer@cookcountyhhs.org) or 312-864-4798.

cc: Ram Raju, M.D., Chief Executive Officer, CCHHS  
Carol Schneider, System Chief Operations Officer, CCHHS

1901 West Harrison Street • Chicago, Illinois 60612 • (312) 864-6000 • TDD (312) 864-0100

**CCHHS Emergency Purchases  
September 4, 2012 Report**

Ref	Vendor	Date of Service	Supply/Service	Amount
1	Chicago Systems Group	8/30/2012	Professional Services to cover the remaining cost of the programming for the interface with the State of Illinois in support of the 1115 waiver.	\$7,360.00

Cook County Health and Hospitals System  
Finance Committee Meeting Minutes  
September 21, 2012

ATTACHMENT #6

## Purchases Under the Authority of the Chief Executive Officer

June 2012-August 2012

PO #	Vendor	Contract	Supplies/Service	Value	Date PO Released	Site Code	Funding Source
177070-000	Alcon Laboratories	H11-73-0059	Supplies, IOL	\$ 90,000.00	6/19/2012	JSH	Operating
181551-000	Anchor Mechanical	H12-76-0028	Equip/Service, fire pump	\$ 65,273.00	7/3/2012	JSH	Capital
181630-000	Ingalls Memorial Hospital	H12-73-0011	Services, mammogram interpretation	\$ 90,000.00	6/7/2012	DPH	Grant
181631-000	Integrated Solutions Consulting	H12-25-0059	Services, emer preparedness training	\$ 130,000.00	6/7/2012	DPH	Grant
181632-000	Collaborative Healthcare Urgency	H12-25-0058	Services, medicinal dispensation	\$ 50,000.00	6/6/2012	DPH	Grant
181682-000	W.L Gore & Assoc Inc	H12-73-0069	Supplies, Viabahn catheters	\$ 27,900.00	6/6/2012	JSH	Operating
181720-000	Winston Sequeira	H12-25-0006	Services, professional	\$ 44,460.00	6/14/2012	JSH	Operating
181758-000	Maternal & Child Medical Care	H12-73-0009	Services, breast/cervical cancer	\$ 35,000.00	6/14/2012	DPH	Grant
181760-000	GE Health Care	H12-76-0046	Equipment, densometry system	\$ 75,000.00	6/14/2012	PHCC	Capital
182025-000	Automated Technologies Inc	H12-25-0062	Services, software upgrade	\$ 39,000.00	8/14/2012	JSH	Operating
182029-000	Nellcor Puritan Bennett Inc	H12-73-0061	License/services, clinivision	\$ 48,514.80	7/3/2012	JSH	Operating
182034-000	Morrisey Associates Inc	H12-25-0018	Services, license & support apogee	\$ 45,900.00	7/10/2012	JSH	Operating
182043-000	Star Surgical	H12-25-0068	Supplies, Wittmann patch	\$ 52,200.00	7/10/2012	JSH	Operating
182072-000	Photo Medex Inc	H12-76-0010	Equipment, xtrac ultra laser	\$ 34,900.00	7/12/2012	JSH	Capital
182089-000	Pulsion Medical Systems Inc	H12-76-0055	Equipment, cardiac output monitor	\$ 81,000.00	8/20/2012	JSH	Capital
182095-000	The Washington Group Ltd	H12-25-0065	Services, professional	\$ 57,200.00	7/20/2012	JSH	Operating
182098-000	Dana A Scott-Turkovich	H12-25-0071	Services, professional	\$ 20,000.00	7/13/2012	JSH	Operating
182099-000	Susan A Walsh	H12-25-0070	Services, professional	\$ 20,000.00	7/13/2012	JSH	Operating
182176-000	PMT Corp	H12-25-0084	Supplies, halo system	\$ 15,000.00	7/23/2012	JSH	Operating
182236-000	Cardinal Health 200 LLC	H12-76-0031	Equipment, thermo printer	\$ 41,200.00	8/3/2012	JSH	Capital
182282-000	Pace Systems Inc	H12-76-1901	Equipment, video surveillance	\$ 71,681.00	8/14/2012	PHCC	Capital
182384-000	Skytron LLC	H12-76-0072	Equipment, table	\$ 48,226.40	8/7/2012	PHCC	Capital
182393-000	Adrienne Y Brown	H12-28-0079	Services, professional	\$ 20,000.00	8/10/2012	PHCC	Operating
182445-000	Perform Sustain	H12-25-0091	Services, project management	\$ 148,973.00	8/8/2012	JSH	Operating
182491-000	Verathon	H12-76-0102	Equipment, glidescope & access	\$ 41,627.25	8/14/2012	JSH	Capital
182557-000	Abbott Vascular	H12-25-0075	Supplies, cartoid stent system	\$ 39,535.00	8/16/2012	JSH	Operating
182559-000	Inova Diagnostics	H12-73-0013	Supplies, reagents/controls/slides	\$ 20,000.00	8/16/2012	JSH	Operating
182572-000	Anchor Mechanical	H12-72-0089	Services, additional chiller 3 repair	\$ 56,120.00	8/16/2012	JSH	Operating
182626-000	The Washington Group Ltd	H12-25-0060	Services, interim security chief	\$ 70,000.00	8/28/2012	JSH	Operating
182684-000	Diagnostic Hybrids Inc	H12-73-0037	Supplies, influenza reagents	\$ 20,000.00	8/30/2012	JSH	Operating

Cook County Health and Hospitals System  
Finance Committee Meeting Minutes  
September 21, 2012

ATTACHMENT #7

**Cook County Health and Hospitals System**

**Financial Statements**

**Year To Date August 31, 2012**

As of September 14, 2012

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**COOK COUNTY HEALTH & HOSPITALS SYSTEM**

**MISSION STATEMENT**

The Cook County Health and Hospitals System will deliver integrated health services with dignity and respect regardless of a patient's ability to pay; and,

Foster partnerships with other health providers and communities to enhance the health of the public; and,

Advocate for policies, which promote and protect the physical, mental and social well being of the people of Cook County.

Board of Directors  
Cook County Health and Hospitals System

The accompanying financial statements of Cook County Health and Hospitals System and the related Management's Discussion and Analysis for the month ended August 31, 2012 have been prepared by Management who is responsible for their presentation and disclosure. The statements have not been compiled, reviewed or audited by independent accountants.

CCHHS maintains an internal control structure designed to provide reasonable assurance that assets are safeguarded and that transactions are properly executed, recorded and summarized to produce reliable records and reports,

To the best of Management's knowledge and belief the statements were prepared in conformity with generally accepted accounting principles and governmental accounting standards using the accrual basis of accounting and are based on recorded transactions and Management's best estimates and judgment.

John Cookinham, Chief Financial Officer

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Dorothy M. Loving, Executive Director of Finance

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## **MANAGEMENT'S DISCUSSION AND ANALYSIS**

### **INTRODUCTION**

This discussion and analysis provides the readers of the monthly unaudited financial statements of the Cook County Health and Hospital System (CCHHS) with an overview of the financial activities for the month ended August 31, 2012. This discussion focuses on the significant financial issues and major financial activities during the current month. It should be read in conjunction with the accompanying financial statements of the CCHHS.

The CCHHS includes the following entities: John H. Stroger Jr. Hospital (JSH), Oak Forest Health Center (OFC) Provident Hospital (PHCC), the Department of Public Health (DPH), the Ambulatory and Community Health Network (ACHN), the Bureau of Health Services (BHS), CORE Center (for reporting purposes part of Stroger Hospital), and Cermak Health Services (CHS). Collectively, these entities provide primary, intermediate, acute, and tertiary medical care to patients, without regard to their ability to pay. The Bureau of Health Services oversees the operational, planning, and policy activities of the CCHHS.

The CCHHS is included in the reporting entity of the Cook County, Illinois, as an enterprise fund. As an enterprise fund, the CCHHS' financial statements are prepared using proprietary fund accounting that focuses on the determination of changes in net assets, financial position, and cash flows in a manner similar to private sector businesses. The financial statements are prepared on an accrual basis of accounting, which recognizes revenue when earned and expenses when incurred.

In 2008 the Cook County Health and Hospital System Board was created by the Cook County Board of Commissioners to provide independent oversight of health care operations, and in 2010 the Cook County Board of Commissioners voted to make the Cook County Health and Hospital System Board permanent.

In 2010 the Cook County Health and Hospital System Board and the Cook County Board of Commissioners approved Vision 2015 Strategic Plan, which outlines, over five years, restructuring CCHHS to deliver the best possible care for the vulnerable population of Cook County within the constraints of dollar resources available to the health system. This plan seeks to better allocate resources.

### **FINANCIAL HIGHLIGHTS (IN THOUSANDS)**

The Cook County Health and Hospitals System finished the nine months with overall revenue of \$708,850 and overall expenses was \$699,453.

Net Patient revenue for the nine months was \$478,610.

Net Patient revenue consists of all charges including automated contractual allowances and bad debt adjustments. Write-off of Bad Debt is a CCHHS Board approved policy.

Other revenue was \$4,822. Other revenue consists primarily of parking revenue.

### **Patient Accounts Receivable – BEPA System Only**

#### General

As compared to November 30, 2011, Total Patient Accounts Receivable at the end of August-2012 reduced by 6 to 148 days. The 6 day decrease in this figure, as compared to July-2012 figure, is due largely to the one-time or first-time occurrence of the following factors:

- Movement of accounts with undeliverable addresses to the collection agency;
- Correction of pharmacy charging issues; and
- Transition of patients previously covered under the LOL program to the Carelink program.

Days of Revenue Outstanding measures the average number of days charges remain in accounts receivable after service has been rendered before collection activities have been completed, including charity care and bad debt write-offs. Days of Revenue Outstanding is measured in charges, not cash collections.

Days of Revenue Outstanding is a useful tool to measure collection efforts over time (i.e., whether this number is growing or decreasing). This number will be large due to the large number of Self-Pay patients CCHHS services and the processes CCHHS must complete before patient accounts are collected or written-off to bad debt. These processes include, but are not limited to, the following:

- Making an effort to attain third-party insurance coverage;
- Processing charity care applications;
- Sending three (3) monthly statements before accounts are turned over to collections;
- Placing accounts bi-monthly with the collection agency; and
- Permitting patients to pay their account balances over time (time payment).

Total billed accounts grew by \$6.970M (2.02%) as compared to the November-2011 balance and also grew by \$2.173M (0.6%) as compared to the prior month's balance. This figure has declined in six (6) out of the last seven (7) months, although there was a slight increase in this month's figure. The overall decline in this figure indicates an increasing number of accounts are completing the collection process.

The change in this figure does not translate dollar-for-dollar into actual cash receipts, as Medicaid pays CCHHS claims on a per-diem and Medicare pays CCHHS on the

diagnosis, regardless of charges on the patient accounts. Additionally, charity care and bad debt write-offs will not result in actual cash collections.

### **Inpatient Accounts Receivable – BEPA System Only**

#### Discharged Not Final Billed

Inpatient discharged but not final billed accounts at the end of August-2012 decreased by \$4.638M (21.9%) as compared the November 30, 2011 balance. This amount is greater than the previous month's balance by \$1.421M (9.4%) as well. This indicates that fewer inpatient accounts are moving to a "Billed" status, as compared to the previous month.

The change in this figure does not translate dollar-for-dollar into actual cash receipts, as Medicaid pays CCHHS' claims on a per-diem and Medicare pays CCHHS' claims on the diagnosis, regardless of charges on the patient accounts. Additionally, charity care and bad debt write-offs are part of the collection process and will not result in actual cash collections.

#### Billed Inpatient Accounts

Billed inpatient accounts at the end of August-2012 increased by \$9.059M (4.7%). This amount is greater than the previous month's balance by \$6.795M (3.5%).

The increase in this number indicates fewer accounts had the collection process completed than in the previous month and that fewer accounts are being removed from active accounts receivable, although an increasing number of accounts are moving to a "Billed" status. CCHHS' collection process includes charity care and bad debt write-offs.

The change in this figure does not translate dollar-for-dollar into actual cash receipts, as Medicaid pays on a per-diem and Medicare pays on the diagnosis, regardless of charges on the patient accounts. Additionally, charity care and bad debt write-offs will not result in actual cash collections.

### **Outpatient Accounts Receivable – BEPA System Only**

#### Unbilled Outpatient Accounts

The balance of unbilled outpatient accounts increased by \$3.734M (16.7%) by the end of August-2012, as compared to the level of unbilled accounts as of November 30, 2011. This month's balance increased by \$0.780M (3.1%). Fewer outpatient accounts are moving to a "Billed" status, as compared to the November-2011, and there was a growth in the outpatient unbilled accounts during the month of August-2012. The reduction of internal bill-holds from 20 days to 6 days will tend to cause a decline in the unbilled accounts receivable.

The change in this figure does not translate dollar-for-dollar into actual cash receipts due to Medicaid's and Medicare's reimbursement configuration.

#### Billed Outpatient Accounts

The billed outpatient accounts receivable at the end of August-2012 fell by \$2.089M (1.3%) over the balance as of November 30, 2011. This figure is smaller than the previous month's balance by \$4.622M (2.8%).

The reduction in this figure, as compared to the prior month's balance, indicates a greater number of Out-Patient accounts had their collection and write-off related activities completed.

The reduction of internal bill-holds from 20 days to 6 days will tend to cause a growth in the billed accounts receivable.

The change in this figure does not translate dollar-for-dollar into actual cash receipts due to Medicaid and Medicare's reimbursement configuration and to charity care and bad debt write-offs.

### **Carelink Program Activities (Charity Care)**

The volume and dollar amounts written-off to charity care are as follows:

	Number of Accounts for August-2012	Value of Accounts for August-2012	Cumulative Number of Accounts Through August-2012	Cumulative Value of Accounts Through August-2012
In-Patient	558	\$5.291M	3,749	\$36.844M
Out-Patient	39,929	\$18.013M	310,890	\$152.972M

Operating Expenses at the end of nine months was \$699.453M broken down as follows:

Salaries and Wages - \$359.435M

Benefits - \$107.818M

Supplies - \$73.898M

Purchased Services, Rental, and Other - \$102.365M

Depreciation - \$25.224M

Utilities - \$7.498M

Insurance - \$23.215M

Nonoperating Revenue was \$225.419M. The largest portions of this are attributed to sales tax in the amount of \$91.648M and property tax in the amount of \$60.364M.

Sales tax revenues are recognized by CCHHS when earned; this occurs when the underlying sales transactions occur. The amount recorded as *Due from State of Illinois* -

*Sales Tax* represents the amounts earned by CCHHS, however, the cash is not yet received from the state. There is a 3 months lag from the time of the underlying sales transaction to the receipt of funds.

Taxes collected for the Health to date have been fully credited to the Health Fund except as mentioned in the previous paragraph.

## **OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis are intended to serve as an introduction to the CCHHS financial statements. CCHHS basic monthly unaudited financial statements are comprised of fund financial statements.

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The CCHHS, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Accounts Receivable Comparison**  
**Cook County Health and Hospitals System**

Fiscal 2012	12/31/2011 BEPA	1/31/2012 BEPA	2/29/2012 BEPA	3/31/2012 BEPA	4/30/2012 BEPA	5/31/2012 BEPA	6/30/2012 BEPA	7/31/2012 BEPA	8/31/2012 BEPA
<b>Inpatient</b>									
In-house	\$ 12,795,759.00	\$ 13,552,149.00	\$ 13,699,833.00	\$ 12,386,360.00	\$ 11,460,620.00	\$ 12,386,158.00	\$ 12,595,473.85	\$ 13,109,329.07	\$ 12,566,406.02
Discharged Not Final Billed	\$ 16,039,995.00	\$ 12,807,580.00	\$ 10,298,697.00	\$ 10,149,285.00	\$ 10,894,292.00	\$ 19,230,544.00	\$ 13,539,018.91	\$ 15,130,319.98	\$ 16,550,911.13
Billed	\$ 215,372,795.90	\$ 226,684,054.84	\$ 246,676,173.25	\$ 236,363,473.23	\$ 216,274,437.93	\$ 206,340,778.78	\$ 198,499,225.72	\$ 195,179,478.61	\$ 201,974,134.44
<b>Total Inpatient Asccounts Receivable</b>	<b>\$ 244,208,549.90</b>	<b>\$ 253,043,783.84</b>	<b>\$ 270,674,703.25</b>	<b>\$ 258,899,118.23</b>	<b>\$ 238,629,349.93</b>	<b>\$ 237,957,480.78</b>	<b>\$ 224,633,718.48</b>	<b>\$ 223,419,127.66</b>	<b>\$ 231,091,451.59</b>
<b>Outpatient</b>									
Unbilled	\$ 22,386,168	\$ 23,355,905	\$ 21,675,531	\$ 21,471,442	\$ 19,298,121	\$ 20,461,556	\$ 21,498,581	\$ 25,303,209	\$ 26,083,110
Billed	\$ 172,222,206	\$ 179,257,581	\$ 192,949,670	\$ 193,000,920	\$ 200,806,195	\$ 180,113,280	\$ 171,174,814	\$ 163,832,993	\$ 159,210,999
<b>Total Outpatient Accounts Receivable</b>	<b>\$ 194,608,374</b>	<b>\$ 202,613,486</b>	<b>\$ 214,625,201</b>	<b>\$ 214,472,362</b>	<b>\$ 220,104,316</b>	<b>\$ 200,574,836</b>	<b>\$ 192,673,395</b>	<b>\$ 189,136,202</b>	<b>\$ 185,294,108</b>
<b>Combined Inpatient and Outpatient A/R</b>									
Unbilled	\$ 51,221,922	\$ 49,715,634	\$ 45,674,061	\$ 44,007,087	\$ 41,653,033	\$ 52,078,258	\$ 47,633,074	\$ 53,542,858	\$ 55,200,427
Billed	\$ 387,595,001	\$ 405,941,636	\$ 439,625,843	\$ 429,364,393	\$ 417,080,633	\$ 386,454,059	\$ 369,674,040	\$ 359,012,472	\$ 361,185,133
<b>Total IP and OP Accounts Receivable</b>	<b>\$ 438,816,924</b>	<b>\$ 455,657,270</b>	<b>\$ 485,299,904</b>	<b>\$ 473,371,480</b>	<b>\$ 458,733,666</b>	<b>\$ 438,532,317</b>	<b>\$ 417,307,113</b>	<b>\$ 412,555,330</b>	<b>\$ 416,385,560</b>
<b>Average Daily Revenue</b>	<b>\$ 2,566,742</b>	<b>\$ 2,582,261</b>	<b>\$ 2,748,845</b>	<b>\$ 2,729,286</b>	<b>\$ 2,971,025</b>	<b>\$ 2,749,921</b>	<b>\$ 2,842,621</b>	<b>\$ 2,675,907</b>	<b>\$ 2,817,820</b>
<b>Days of Revenue Outstanding</b>	<b>171</b>	<b>176</b>	<b>177</b>	<b>173</b>	<b>154</b>	<b>159</b>	<b>147</b>	<b>154</b>	<b>148</b>

**Cook County Health Facilities**  
**Combining Balance Sheet of General Funds (Unaudited)**  
**(In Thousands)**  
**August 31, 2012**

	Stroger Hospital	ACHN (Clinics)	Total Stroger & ACHN	O F C (Oak Forest)	Provident Hospital	Bureau of Health	Hospitals Total	Dept of Public Health	Cermak	Intra-Activity Eliminations	Grand Total
<b>ASSETS</b>											
<b>CURRENT ASSETS:</b>											
Cash and cash equivalents:											
Cash in banks	2,522	1	2,523	89	110		2,722	0			2,722
Cash held by Cook Co Treas	566,680		566,680	78,045	131,330		776,055	113,170		(878,806)	10,419
Due from working cash fund	58,537	34,607	93,144				93,144				93,144
Total cash & cash equivalent	627,738	34,608	662,346	78,135	131,440		871,921	113,170		(878,806)	106,286
Property taxes receivable:											
Tax levy - current year	20,865	24,796	45,661	3,918	3,752	2,124	55,455	6,051			61,506
Tax levy - prior year	8,023	8,562	16,584	1,582	1,640	750	20,556	2,251			22,807
Total property taxes rec	28,888	33,357	62,245	5,500	5,392	2,873	76,011	8,302			84,313
Receivables:											
Patient AR-net of allowances	117,383		117,383	208	13,683		131,273				131,273
Third-party settlements				23	65		87				87
Other receivables	780	6	786	7	14	1	808	164	1		974
Due from State - sales taxes	7,977	8,788	16,765	2,363	3,849	764	23,742	3,232	6,619		33,593
Interacct (payable)receivable	(144,338)		(144,338)	10,389	(28,408)	167,251	4,894	(2)	(4,892)		
Total receivables	(18,198)	8,794	(9,403)	12,989	(10,797)	168,016	160,805	3,394	1,729		165,928
Inventories			2,523	2,523	174	1,973		4,670	484		5,154
<b>TOTAL CURRENT ASSETS</b>	<b>640,951</b>	<b>76,760</b>	<b>717,711</b>	<b>96,798</b>	<b>128,008</b>	<b>170,890</b>	<b>1,113,407</b>	<b>124,867</b>	<b>2,213</b>	<b>(878,806)</b>	<b>361,681</b>
<b>CAPITAL ASSETS:</b>											
Depreciable assets - net	366,014	6,541	372,555	25,566	19,899	15,585	433,604	2,164	772		436,539
<b>TOTAL ASSETS</b>	<b>1,006,965</b>	<b>83,300</b>	<b>1,090,266</b>	<b>122,364</b>	<b>147,906</b>	<b>186,475</b>	<b>1,547,011</b>	<b>127,031</b>	<b>2,985</b>	<b>(878,806)</b>	<b>798,220</b>

**Cook County Health Facilities**  
**Combining Balance Sheet of General Funds (Unaudited)**  
**(In Thousands)**  
**August 31, 2012**

	Stroger Hospital	ACHN (Clinics)	Total Stroger & ACHN	O F C (Oak Forest)	Provident Hospital	Bureau of Health	Hospitals Total	Dept of Public Health	Cermak	Intra-Activity Eliminations	Grand Total
<b>LIABILITIES &amp; NET ASSETS</b>											
<b>CURRENT LIABILITIES:</b>											
Due to Cook County Treasurer		128,850	128,850			717,323	846,173		32,633	(878,806)	
Accounts payable	14,330	213	14,542	842	2,383	9,817	27,584	439	201		28,225
Accrued salaries, wages, & other liabilities	5,129	656	5,784	265	558	703	7,311		634		7,946
Compensated absences	25,580	3,019	28,599	2,143	3,717	3,544	38,002	1,175	2,575		41,752
Deferred revenues	48,546		48,546	10,848	9,472		68,866				68,866
Third-party settlements	1,652		1,652				1,652				1,652
Due to others				24			24				24
<b>TOTAL CURRENT LIABILITIES</b>	<b>95,237</b>	<b>132,738</b>	<b>227,975</b>	<b>14,123</b>	<b>16,129</b>	<b>731,386</b>	<b>989,613</b>	<b>1,614</b>	<b>36,044</b>	<b>(878,806)</b>	<b>148,465</b>
<b>LONG-TERM LIABILITIES:</b>											
Reserve-tax objection suits	4,254	2,540	6,795	1,016	1,307	247	9,364	1,081			10,446
<b>TOTAL LIABILITIES</b>	<b>99,491</b>	<b>135,279</b>	<b>234,770</b>	<b>15,139</b>	<b>17,436</b>	<b>731,633</b>	<b>998,977</b>	<b>2,695</b>	<b>36,044</b>	<b>(878,806)</b>	<b>158,911</b>
<b>NET ASSETS:</b>											
Investment in capital assets	366,014	6,541	372,555	25,566	19,899	15,585	433,604	2,164	772		436,539
Beginning balance	497,228	(154,101)	343,127	88,235	92,516	(459,880)	63,998	117,245	(13,095)		168,148
Bond depreciation	17,846	636	18,481	2,160	1,848	2,451	24,940	162	122		25,224
Excess revenue (expenses)	26,386	94,947	121,333	(8,736)	16,208	(103,314)	25,492	4,764	(20,858)		9,398
Ending balance	907,474	(51,978)	855,496	107,225	130,470	(545,158)	548,033	124,335	(33,060)		639,309
<b>TOTAL LIABILITIES &amp; NET ASSETS</b>	<b>1,006,965</b>	<b>83,300</b>	<b>1,090,266</b>	<b>122,364</b>	<b>147,906</b>	<b>186,475</b>	<b>1,547,011</b>	<b>127,031</b>	<b>2,985</b>	<b>(878,806)</b>	<b>798,220</b>

**Cook County Health Facilities**  
**Combining Income Statement of General Funds (Unaudited)**  
**(In Thousands)**  
**August 31, 2012**

	Stroger Hospital	ACHN (Clinics)	Total Stroger & ACHN	O F C (Oak Forest)	Provident Hospital	Bureau of Health	Hospitals Total	Dept of Public Health	Cermak	Grand Total
<b>REVENUE:</b>										
Net patient service revenue	334,952	98,299	433,251	3,643	41,716		478,609	0		478,610
Other revenue	2,776	723	3,499	349	228		4,076	743	3	4,822
<b>Total Revenue:</b>	<b>337,728</b>	<b>99,021</b>	<b>436,750</b>	<b>3,992</b>	<b>41,944</b>		<b>482,685</b>	<b>744</b>	<b>3</b>	<b>483,432</b>
<b>OPERATING EXPENSES:</b>										
Salaries and wages	224,709	28,055	252,764	15,073	24,900	29,928	322,665	9,110	27,659	359,435
Employee benefits	65,932	9,108	75,040	5,273	7,596	9,497	97,406	2,675	7,736	107,818
Supplies	25,477	20,596	46,073	1,097	1,456	21,602	70,227	67	3,604	73,898
Purchased svcs, rental & other	40,490	3,289	43,778	1,905	7,764	45,713	99,160	2,035	1,170	102,365
Depreciation	17,846	636	18,481	2,160	1,848	2,451	24,940	162	122	25,224
Utilities	4,392	79	4,471	1,243	954	772	7,441	54	3	7,498
Insurance expense	13,541	1,636	15,176	1,604	2,112	1,825	20,718	675	1,821	23,215
<b>TOTAL OPERATING EXPENSES</b>	<b>392,386</b>	<b>63,398</b>	<b>455,784</b>	<b>28,354</b>	<b>46,630</b>	<b>111,789</b>	<b>642,557</b>	<b>14,779</b>	<b>42,117</b>	<b>699,453</b>
<b>GAIN (LOSS) FROM OPERATIONS</b>	<b>(54,658)</b>	<b>35,623</b>	<b>(19,034)</b>	<b>(24,362)</b>	<b>(4,687)</b>	<b>(111,789)</b>	<b>(159,872)</b>	<b>(14,035)</b>	<b>(42,114)</b>	<b>(216,021)</b>
<b>NONOPERATING REVENUE:</b>										
Property taxes	20,414	24,514	44,928	3,805	3,607	2,096	54,437	5,927		60,364
Cigarette taxes	11,940	7,126	19,066	2,850	3,665	692	26,273	3,032		29,305
Sales taxes	21,763	23,975	45,739	6,448	10,500	2,085	64,772	8,817	18,059	91,648
Interest income	8		8	0	1		9			9
Retirement plan contribution	26,918	3,709	30,627	2,523	3,122	3,602	39,873	1,023	3,196	44,093
<b>TOTAL NONOPERATING REVENUE</b>	<b>81,044</b>	<b>59,323</b>	<b>140,367</b>	<b>15,627</b>	<b>20,895</b>	<b>8,475</b>	<b>185,364</b>	<b>18,800</b>	<b>21,255</b>	<b>225,419</b>
<b>NET INCOME (LOSS)</b>	<b>26,386</b>	<b>94,947</b>	<b>121,333</b>	<b>(8,736)</b>	<b>16,208</b>	<b>(103,314)</b>	<b>25,492</b>	<b>4,764</b>	<b>(20,858)</b>	<b>9,398</b>

**Cook County Health Facilities**  
**Comparative Income Statement of General Funds (Unaudited)**  
**(In Thousands)**  
**Year to Date August 31, 2012**

	<u>July 31, 2012</u>	<u>Inc (Dec)</u>	<u>August 31, 2012</u>
<b>REVENUE:</b>			
Net patient service revenue	360,377	118,232	478,610
Other revenue	<u>4,358</u>	<u>465</u>	<u>4,822</u>
<b>Total Revenue</b>	<b>364,735</b>	<b>118,697</b>	<b>483,432</b>
<b>OPERATING EXPENSES:</b>			
Salaries and wages	317,225	42,210	359,435
Employee benefits	95,305	12,513	107,818
Supplies	65,388	8,511	73,898
Purchased svcs, rental & other	89,302	13,064	102,365
Depreciation	22,422	2,803	25,224
Utilities	6,580	918	7,498
Insurance expense	<u>20,953</u>	<u>2,262</u>	<u>23,215</u>
<b>TOTAL OPERATING EXPENSES</b>	<b>617,174</b>	<b>82,279</b>	<b>699,453</b>
<b>GAIN (LOSS) FROM OPERATIONS</b>	<b>(252,439)</b>	<b>36,418</b>	<b>(216,021)</b>
<b>NONOPERATING REVENUE:</b>			
Property taxes	53,285	7,079	60,364
Cigarette taxes	22,205	7,101	29,305
Sales taxes	82,352	9,296	91,648
Interest income	9	<b>(0)</b>	9
Retirement plan contribution	<u>39,194</u>	<u>4,899</u>	<u>44,093</u>
<b>TOTAL NONOPERATING REVENUE</b>	<b>197,043</b>	<b>28,375</b>	<b>225,419</b>
<b>NET INCOME (LOSS)</b>	<b>(55,396)</b>	<b>64,793</b>	<b>9,398</b>

**Stroger Hospital**  
**Comparative Income Statement of General Funds (Unaudited)**  
**(In Thousands)**  
**Year to Date August 31, 2012**

	July 31, 2012	Inc (Dec)	August 31, 2012
<b>REVENUE:</b>			
Net patient service revenue	238,378	96,574	334,952
Other revenue	2,546	230	2,776
<b>Total Revenue</b>	<b>240,924</b>	<b>96,805</b>	<b>337,728</b>
<b>OPERATING EXPENSES:</b>			
Salaries and wages	198,273	26,436	224,709
Employee benefits	58,210	7,723	65,932
Supplies	23,216	2,261	25,477
Purchased svs, rental & other	35,914	4,576	40,490
Depreciation	15,863	1,983	17,846
Utilities	3,864	528	4,392
Insurance expense	12,154	1,386	13,541
<b>TOTAL OPERATING EXPENSES</b>	<b>347,493</b>	<b>44,893</b>	<b>392,386</b>
<b>GAIN (LOSS) FROM OPERATIONS</b>	<b>(106,569)</b>	<b>51,912</b>	<b>(54,658)</b>
<b>NONOPERATING REVENUE:</b>			
Property taxes	17,996	2,418	20,414
Cigarette taxes	9,047	2,893	11,940
Sales taxes	19,556	2,208	21,763
Interest income	8		8
Retirement plan contribution	23,927	2,991	26,918
<b>TOTAL NONOPERATING REVENUE</b>	<b>70,534</b>	<b>10,510</b>	<b>81,044</b>
<b>NET INCOME (LOSS)</b>	<b>(36,035)</b>	<b>62,421</b>	<b>26,386</b>

**ACHN (Clinics)**  
**Comparative Income Statement of General Funds (Unaudited)**  
**(In Thousands)**  
**Year to Date August 31, 2012**

	July 31, 2012	Inc (Dec)	August 31, 2012
<b>REVENUE:</b>			
Net patient service revenue	88,179	10,120	98,299
Other revenue	665	58	723
<b>Total Revenue</b>	<b>88,844</b>	<b>10,178</b>	<b>99,021</b>
<b>OPERATING EXPENSES:</b>			
Salaries and wages	24,713	3,343	28,055
Employee benefits	8,043	1,064	9,108
Supplies	18,630	1,965	20,596
Purchased svs, rental & other	2,938	351	3,289
Depreciation	565	71	636
Utilities	78	1	79
Insurance expense	1,481	155	1,636
<b>TOTAL OPERATING EXPENSES</b>	<b>56,448</b>	<b>6,950</b>	<b>63,398</b>
<b>GAIN (LOSS) FROM OPERATIONS</b>	<b>32,395</b>	<b>3,228</b>	<b>35,623</b>
<b>NONOPERATING REVENUE:</b>			
Property taxes	21,699	2,815	24,514
Cigarette taxes	5,399	1,727	7,126
Sales taxes	21,543	2,432	23,975
Retirement plan contribution	3,296	412	3,709
<b>TOTAL NONOPERATING REVENUE</b>	<b>51,938</b>	<b>7,385</b>	<b>59,323</b>
<b>NET INCOME (LOSS)</b>	<b>84,333</b>	<b>10,613</b>	<b>94,947</b>

**Oak Forest Health Center**  
**Comparative Income Statement of General Funds (Unaudited)**  
**(In Thousands)**  
**Year to Date August 31, 2012**

	July 31, 2012	Inc (Dec)	August 31, 2012
<b>REVENUE:</b>			
Net patient service revenue	3,378	265	3,643
Other revenue	316	33	349
<b>Total Revenue</b>	<b>3,693</b>	<b>298</b>	<b>3,992</b>
<b>OPERATING EXPENSES:</b>			
Salaries and wages	13,377	1,695	15,073
Employee benefits	4,704	568	5,273
Supplies	1,057	39	1,097
Purchased svs, rental & other	1,798	107	1,905
Depreciation	1,920	240	2,160
Utilities	1,093	151	1,243
Insurance expense	1,539	65	1,604
<b>TOTAL OPERATING EXPENSES</b>	<b>25,488</b>	<b>2,866</b>	<b>28,354</b>
<b>GAIN (LOSS) FROM OPERATIONS</b>	<b>(21,794)</b>	<b>(2,568)</b>	<b>(24,362)</b>
<b>NONOPERATING REVENUE:</b>			
Property taxes	3,346	459	3,805
Cigarette taxes	2,160	691	2,850
Sales taxes	5,794	654	6,448
Interest income	0	(0)	0
Retirement plan contribution	2,242	280	2,523
<b>TOTAL NONOPERATING REVENUE</b>	<b>13,542</b>	<b>2,084</b>	<b>15,627</b>
<b>NET INCOME (LOSS)</b>	<b>(8,252)</b>	<b>(484)</b>	<b>(8,736)</b>

**Provident Hospital**  
**Comparative Income Statement of General Funds (Unaudited)**  
**(In Thousands)**  
**Year to Date August 31, 2012**

	July 31, 2012	Inc (Dec)	August 31, 2012
<b>REVENUE:</b>			
Net patient service revenue	30,443	11,273	41,716
Other revenue	177	51	228
<b>Total Revenue</b>	<b>30,620</b>	<b>11,324</b>	<b>41,944</b>
<b>OPERATING EXPENSES:</b>			
Salaries and wages	21,980	2,921	24,900
Employee benefits	6,725	871	7,596
Supplies	1,423	33	1,456
Purchased svs, rental & other	7,364	400	7,764
Depreciation	1,642	205	1,848
Utilities	845	109	954
Insurance expense	1,916	196	2,112
<b>TOTAL OPERATING EXPENSES</b>	<b>41,896</b>	<b>4,735</b>	<b>46,630</b>
<b>GAIN (LOSS) FROM OPERATIONS</b>	<b>(11,276)</b>	<b>6,589</b>	<b>(4,687)</b>
<b>NONOPERATING REVENUE:</b>			
Property taxes	3,159	448	3,607
Cigarette taxes	2,777	888	3,665
Sales taxes	9,435	1,065	10,500
Interest income	1		1
Retirement plan contribution	2,776	347	3,122
<b>TOTAL NONOPERATING REVENUE</b>	<b>18,147</b>	<b>2,748</b>	<b>20,895</b>
<b>NET INCOME (LOSS)</b>	<b>6,872</b>	<b>9,337</b>	<b>16,208</b>

**Bureau of Health**  
**Comparative Income Statement of General Funds (Unaudited)**  
**(In Thousands)**  
**Year to Date August 31, 2012**

	<u>July 31, 2012</u>	<u>Inc (Dec)</u>	<u>August 31, 2012</u>
<b>REVENUE:</b>			
Net patient service revenue			
Other revenue			
<b>Total Revenue</b>			
 <b>OPERATING EXPENSES:</b>			
Salaries and wages	26,317	3,611	29,928
Employee benefits	8,402	1,095	9,497
Supplies	18,244	3,358	21,602
Purchased svs, rental & other	39,541	6,172	45,713
Depreciation	2,179	272	2,451
Utilities	644	129	772
Insurance expense	1,634	192	1,825
<b>TOTAL OPERATING EXPENSES</b>	<b>96,960</b>	<b>14,829</b>	<b>111,789</b>
 <b>GAIN (LOSS) FROM OPERATIONS</b>	<b>(96,960)</b>	<b>(14,829)</b>	<b>(111,789)</b>
 <b>NONOPERATING REVENUE:</b>			
Property taxes	1,854	242	2,096
Cigarette taxes	524	168	692
Sales taxes	1,873	211	2,085
Retirement plan contribution	3,201	400	3,602
<b>TOTAL NONOPERATING REVENUE</b>	<b>7,454</b>	<b>1,021</b>	<b>8,475</b>
 <b>NET INCOME (LOSS)</b>	<b>(89,506)</b>	<b>(13,808)</b>	<b>(103,314)</b>

**Dept of Public Health**  
**Comparative Income Statement of General Funds (Unaudited)**  
**(In Thousands)**  
**Year to Date August 31, 2012**

	<u>July 31, 2012</u>	<u>Inc (Dec)</u>	<u>August 31, 2012</u>
<b>REVENUE:</b>			
Net patient service revenue	0		0
Other revenue	651	92	743
<b>Total Revenue</b>	<b>651</b>	<b>92</b>	<b>744</b>
<b>OPERATING EXPENSES:</b>			
Salaries and wages	8,191	920	9,110
Employee benefits	2,369	307	2,675
Supplies	36	31	67
Purchased svs, rental & other	717	1,317	2,035
Depreciation	144	18	162
Utilities	54	0	54
Insurance expense	600	75	675
<b>TOTAL OPERATING EXPENSES</b>	<b>12,111</b>	<b>2,668</b>	<b>14,779</b>
<b>GAIN (LOSS) FROM OPERATIONS</b>	<b>(11,460)</b>	<b>(2,576)</b>	<b>(14,035)</b>
<b>NONOPERATING REVENUE:</b>			
Property taxes	5,229	698	5,927
Cigarette taxes	2,297	735	3,032
Sales taxes	7,923	894	8,817
Retirement plan contribution	909	114	1,023
<b>TOTAL NONOPERATING REVENUE</b>	<b>16,359</b>	<b>2,440</b>	<b>18,800</b>
<b>NET INCOME (LOSS)</b>	<b>4,900</b>	<b>(135)</b>	<b>4,764</b>

**Cermak**  
**Comparative Income Statement of General Funds (Unaudited)**  
**(In Thousands)**  
**Year to Date August 31, 2012**

	<u>July 31, 2012</u>	<u>Inc (Dec)</u>	<u>August 31, 2012</u>
<b>REVENUE:</b>			
Net patient service revenue			
Other revenue	3		3
<b>Total Revenue</b>	<b>3</b>		<b>3</b>
 <b>OPERATING EXPENSES:</b>			
Salaries and wages	24,375	3,284	27,659
Employee benefits	6,852	885	7,736
Supplies	2,781	824	3,604
Depreciation	109	14	122
Insurance expense	1,628	193	1,821
<b>TOTAL OPERATING EXPENSES</b>	<b>36,779</b>	<b>5,338</b>	<b>42,117</b>
 <b>GAIN (LOSS) FROM OPERATIONS</b>	<b>(36,776)</b>	<b>(5,338)</b>	<b>(42,114)</b>
 <b>NONOPERATING REVENUE:</b>			
Sales taxes	16,227	1,832	18,059
Retirement plan contribution	2,841	355	3,196
<b>TOTAL NONOPERATING REVENUE</b>	<b>19,068</b>	<b>2,187</b>	<b>21,255</b>
 <b>NET INCOME (LOSS)</b>	<b>(17,707)</b>	<b>(3,151)</b>	<b>(20,858)</b>

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**FINANCIAL STATEMENT DISCLOSURE CHECKLIST**  
**Fiscal Year 2012**

**OBJECTIVE:**

The object of this checklist is to help determine if the form and contents of the financial statements are in conformity with the accounting standards applicable to financial statement basis of accounting.

**DISCLOSURE PRINCIPLES:**

**Note:** Management can comply with a disclosure principle by making disclosure in body of financial statements or in the notes accompanying the financial statements. In a compilation engagement, management's election to omit substantially all disclosures applies to all disclosure principles in GAAP financial statements.

<u>Yes, N/A, No?</u>	<u>If no, state reason (immaterial, estimated, etc.)</u>
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**FINANCIAL STATEMENT REFERENCES:**

1. Do the financial statements reference footnotes (MD&A) or selected information?

Yes \_\_\_\_\_

**GENERAL DISCLOSURES:**

**A. Estimates:**

1. General disclosure about use of estimates (MD&A)?  
 2. Disclosure of possible changes in estimates?

Yes \_\_\_\_\_  
 Yes \_\_\_\_\_

**B. Vulnerabilities do to concentrations in following areas disclosed?:**

1. Customers?  
 2. Suppliers?  
 3. Lenders?  
 4. Products?  
 5. Supply of materials, labor or supplies?  
 6. Location of assets in geographic area?

Yes \_\_\_\_\_  
 Yes \_\_\_\_\_  
 Yes \_\_\_\_\_  
 Yes \_\_\_\_\_  
 Yes \_\_\_\_\_  
 Yes \_\_\_\_\_

**C. Related parties (FASB 57):**

1. Known common control and economic dependency disclosure?  
 2. Known transactions with related parties disclosed?

Yes \_\_\_\_\_  
 Yes \_\_\_\_\_

**OTHER DISCLOSURE AREAS TO BE CONSIDERED:**

1. Method of consolidations?  
 2. Accounting changes including changes in GAAP and in estimates?  
 3. Business combinations?  
 4. Discontinues operations?  
 5. Going concern?

Yes \_\_\_\_\_  
 Yes \_\_\_\_\_  
 Yes \_\_\_\_\_  
 Yes \_\_\_\_\_  
 Yes \_\_\_\_\_

**COMMENTS:**

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Completed by \_\_\_\_\_  
 Reviewed by \_\_\_\_\_

Date \_\_\_\_\_  
 Date \_\_\_\_\_

**Cook County Health and Hospitals System**

**Financial Operations and Statistical Reports**  
**(Non GAAP)**

**For the Month Ended August 31, 2012**

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## \*\*\*Final Cash Report \*\*\*

## For the Month August-2012

## Cumulative Cash Summary Through August-2012

SHCC	Actual	Budget	Variance	SHCC	Actual	Budget	Variance
Medicare	\$ 3,715,277	\$ 4,744,794	\$ (1,029,517)	Medicare	\$ 46,195,763	\$ 42,090,914	\$ 4,104,849
Medicaid	10,773,633	14,955,870	(4,182,237)	Medicaid	89,711,097	142,080,766	(52,369,669)
Other	1,649,319	3,048,915	(1,399,596)	Other	14,487,598	27,046,830	(12,559,232)
Physician Billing	739,378	1,547,920	(808,542)	Physician Billing	3,504,974	8,865,360	(5,360,386)
Medicaid UPL Adjustment	-	1,850,746	(1,850,746)	Medicaid UPL Adjustment	-	14,567,163	(14,567,163)
Medicaid Retroactive Payment	-	-	-	Medicaid Retroactive Payment	39,632,769	10,000,000	29,632,769
Vendor Payments From Revenue				Vendor Payments From Revenue			
Pharmacy Billing	(140,591)	-	(140,591)	Pharmacy Billing	(1,030,516)	-	(1,030,516)
Collection Agency	-	-	-	Collection Agency	(23,227)	-	(23,227)
Revenue Enhancement	-	-	-	Revenue Enhancement	(432,633)	-	(432,633)
Physician Billing	-	-	-	Physician Billing	(22,384)	-	(22,384)
Physician Contract Payments	-	-	-	Physician Contract Payments	145,640	-	145,640
Physician Contract Revenues	26,644	-	26,644	Physician Contract Revenues	512,197	-	512,197
<b>Totals</b>	<b>\$ 16,763,661</b>	<b>\$ 26,148,245</b>	<b>\$ (9,384,584)</b>	<b>Totals</b>	<b>\$ 192,681,278</b>	<b>\$ 244,651,033</b>	<b>\$ (51,969,755)</b>

PHCC	Actual	Budget	Variance	PHCC	Actual	Budget	Variance
Medicare	\$ 89,740	\$ 396,442	\$ (306,702)	Medicare	\$ 1,888,134	\$ 3,516,825	\$ (1,628,691)
Medicaid	495,465	891,028	(395,563)	Medicaid	3,763,378	8,464,766	(4,701,388)
Other	51,179	276,996	(225,817)	Other	785,737	2,457,223	(1,671,486)
Physician Billing	73,297	314,380	(241,083)	Physician Billing	394,190	1,800,540	(1,406,350)
Medicaid UPL Adjustment	-	-	-	Medicaid UPL Adjustment	-	-	-
Medicaid Retroactive Payment	-	-	-	Medicaid Retroactive Payment	4,396,528	-	4,396,528
Vendor Payments From Revenue	-			Vendor Payments From Revenue			
Pharmacy Billing	-	-	-	Pharmacy Billing	(35,065)	-	(35,065)
Collection Agency	-	-	-	Collection Agency	(104,023)	-	(104,023)
Revenue Enhancement	-	-	-	Revenue Enhancement	-	-	-
Physician Billing	-	-	-	Physician Billing	-	-	-
Physician Contract Payments	-	-	-	Physician Contract Payments	-	-	-
Physician Contract Revenues	-	-	-	Physician Contract Revenues	-	-	-
<b>Totals</b>	<b>\$ 709,681</b>	<b>\$ 1,878,846</b>	<b>\$ (1,169,165)</b>	<b>Totals</b>	<b>\$ 11,088,879</b>	<b>\$ 16,239,354</b>	<b>\$ (5,150,475)</b>

OFHC	Actual	Budget	Variance	OFHC	Actual	Budget	Variance
Medicare	\$ 19,208	\$ 63,179	\$ (43,971)	Medicare	\$ 26,326	\$ 560,459	\$ (534,133)
Medicaid	136,171	512,858	(376,687)	Medicaid	2,328,295	4,872,152	(2,543,857)
Other	41,007	141,646	(100,639)	Other	501,171	1,256,534	(755,363)
Physician Billing	25,840	117,700	(91,860)	Physician Billing	144,669	674,100	(529,431)
Medicaid UPL Adjustment	-	-	-	Medicaid UPL Adjustment	-	-	-
Medicaid Retroactive Payment	-	-	-	Medicaid Retroactive Payment	2,906,137	-	2,906,137
Vendor Payments From Revenue	-			Vendor Payments From Revenue			
Pharmacy Billing	-	-	-	Pharmacy Billing	(3,908)	-	(3,908)
Collection Agency	-	-	-	Collection Agency	-	-	-
Revenue Enhancement	-	-	-	Revenue Enhancement	-	-	-
Physician Billing	-	-	-	Physician Billing	-	-	-
Physician Contract Payments	-	-	-	Physician Contract Payments	-	-	-
Physician Contract Revenues	-	-	-	Physician Contract Revenues	-	-	-
<b>Totals</b>	<b>\$ 222,226</b>	<b>\$ 835,383</b>	<b>\$ (613,157)</b>	<b>Totals</b>	<b>\$ 5,902,690</b>	<b>\$ 7,363,245</b>	<b>\$ (1,460,555)</b>

SYSTEM	Actual	Budget	Variance	SYSTEM	Actual	Budget	Variance
Medicare	3,824,225	\$ 5,204,415	\$ (1,380,190)	Medicare	\$ 48,110,223	\$ 46,168,198	\$ 1,942,025
Medicaid	11,405,269	16,359,756	(4,954,487)	Medicaid	95,802,770	155,417,684	(59,614,914)
Other	1,741,505	3,467,557	(1,726,052)	Other	15,774,506	30,760,587	(14,986,081)
Physician Billing	838,515	1,980,000	(1,141,485)	Physician Billing	4,043,833	11,340,000	(7,296,167)
Medicaid UPL Adjustment	-	1,850,746	(1,850,746)	Medicaid UPL Adjustment	-	14,567,163	(14,567,163)
Medicaid Retroactive Payment	-	-	-	Medicaid Retroactive Payment	46,935,434	10,000,000	36,935,434
Vendor Payments From Revenue	-			Vendor Payments From Revenue			
Pharmacy Billing	(140,591)	-	(140,591)	Pharmacy Billing	(1,069,489)	-	(1,069,489)
Collection Agency	-	-	-	Collection Agency	(127,250)	-	(127,250)
Revenue Enhancement	-	-	-	Revenue Enhancement	(432,633)	-	(432,633)
Physician Billing	-	-	-	Physician Billing	(22,384)	-	(22,384)
Physician Contract Payments	-	-	-	Physician Contract Payments	145,640	-	145,640
Physician Contract Revenues	26,644	-	26,644	Physician Contract Revenues	512,197	-	512,197
Meaningful Use	-	-	-	Meaningful Use	3,893,227	-	3,893,227
DSH	12,567,309	11,666,667	900,642	DSH	113,105,780	105,000,003	8,105,777
Retro-Active DSH	-	-	-	Retro-Active DSH	15,000,000	-	15,000,000
BIPA	93,750,000	93,751,000	(1,000)	BIPA	93,750,000	93,751,000	(1,000)
Medicaid Malpractice Retro	-	-	-	Medicaid Malpractice Retro	-	-	-
<b>Totals</b>	<b>\$ 124,012,877</b>	<b>\$ 134,280,141</b>	<b>\$ (10,267,264)</b>	<b>Totals</b>	<b>\$ 435,421,854</b>	<b>\$ 467,004,635</b>	<b>\$ (31,582,781)</b>

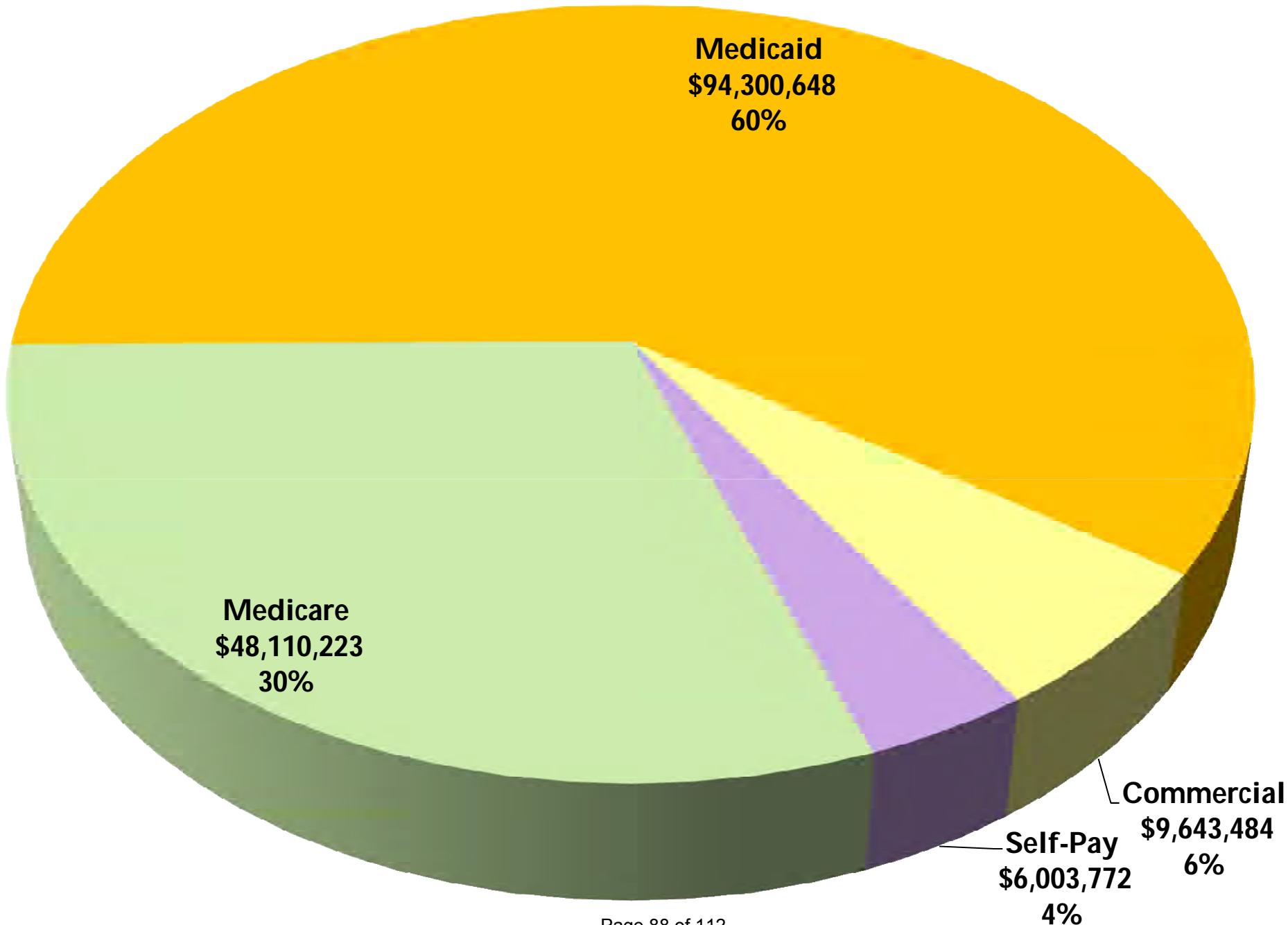
The Medicaid fee-for-service revenue through the IGT covers the period beginning week ended 07/18/2012 - 08/09/2012 .

Vendor Payments From Revenue are payments out of revenue posted by the County Comptroller. Pharmacy Billing and Revenue Enhancement payments are reductions to Medicaid revenue. Collection Agency payments are reductions to Self-Pay (Other) revenue. Physician Billing payments include refunds processed by CCHHS. Included in the "Revenue Enhancement" total is a payment to the state for supplemental workers hired to help clear the Medicaid backlog.

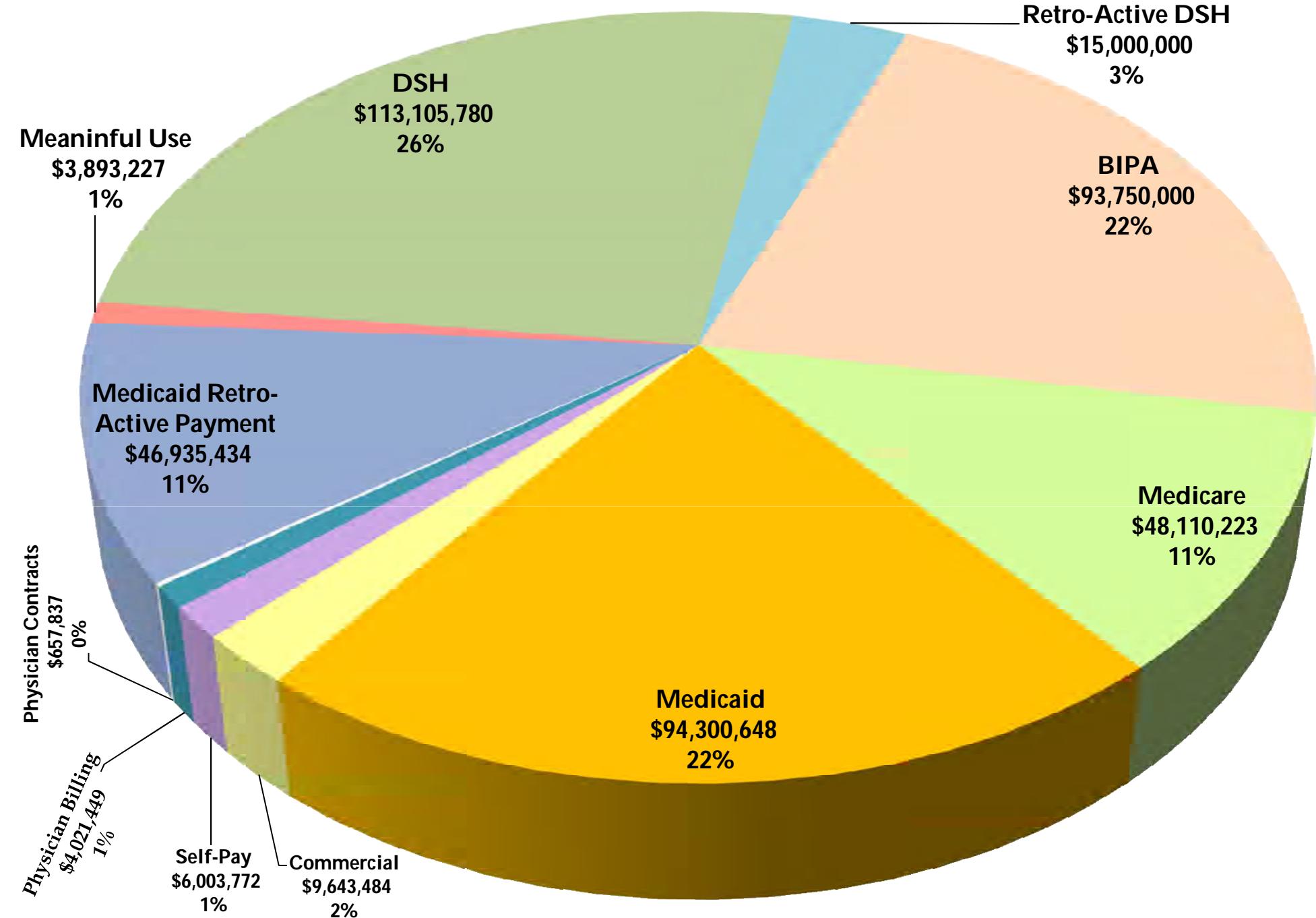
The Upper Payment Limit Revision is spread over 11 months, beginning Jan-2012, as it is not known in which month this payment will be received.

The "Medicaid Retroactive Payment" was budgeted all at SHCC. **Page 87 of 112**

## CCHHS Cumulative Net Patient Fee Cash Receipts Through August-2012



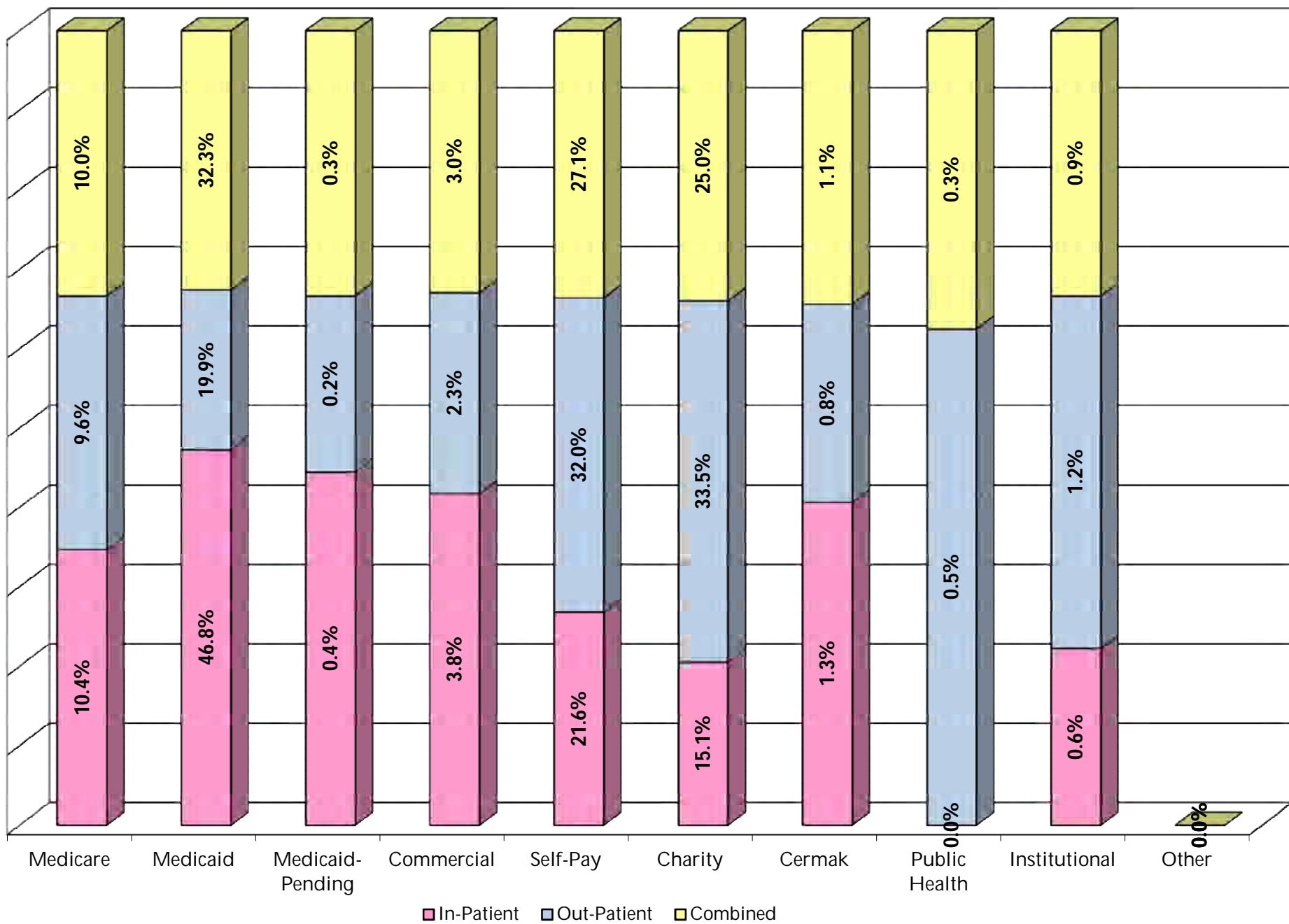
## CCHHS Cumulative Total Net Cash Receipts Through August-2012



**Cook County Health Facilities  
System Expenses per Adjusted Patient Days  
Budget and Actual (Non-GAAP Budget Basis)  
As of August 31, 2012**

<u>Institution</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Stroger	\$ 3,318	\$ 3,479	4.64%
Provident	\$ 3,458	\$ 3,700	6.54%

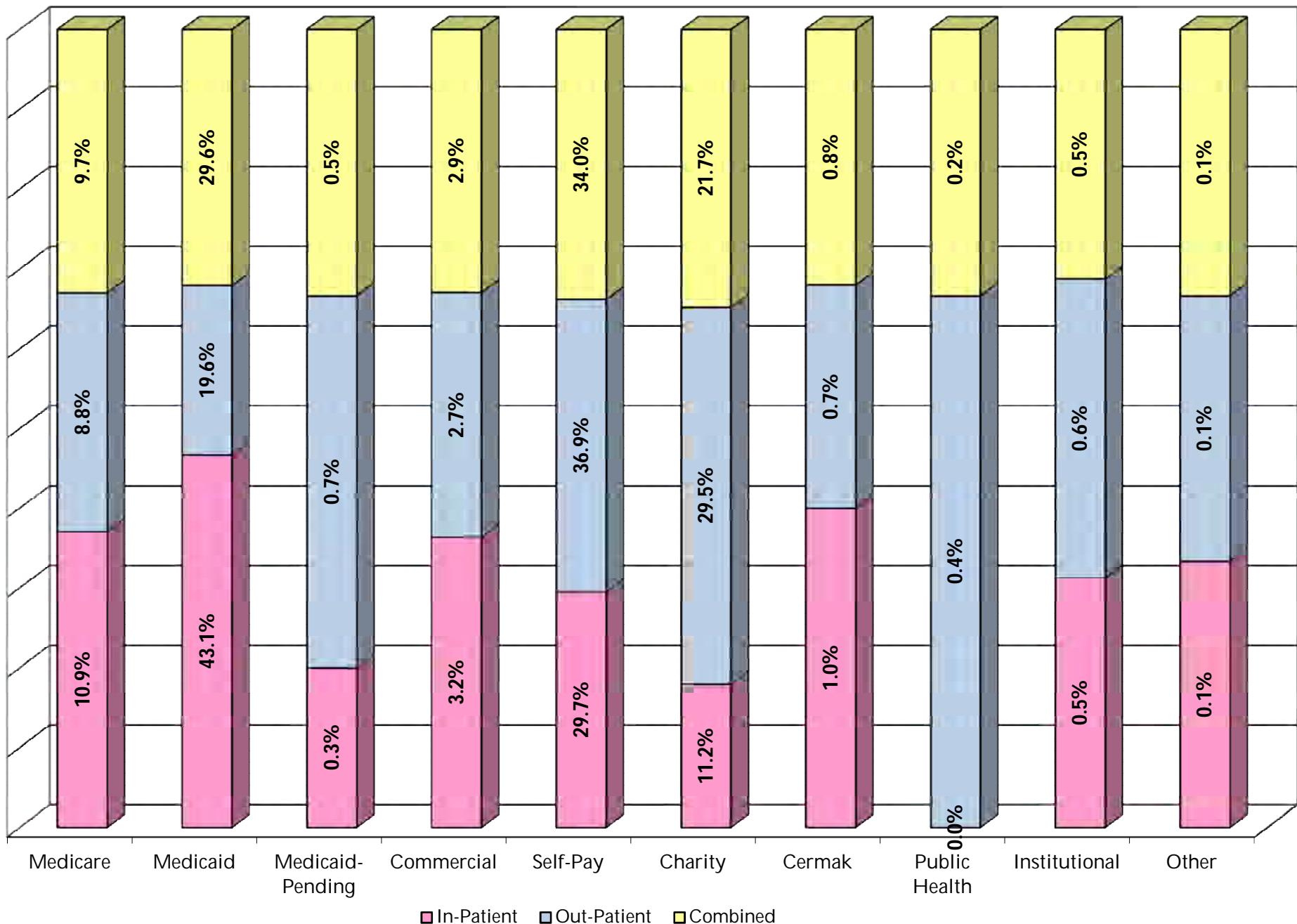
**CCHHS IP, OP, And Combined Payer Mix For Aug-2012 (Based Upon Charges)**  
**Assumes 30% Of Accounts Accepted By Vendor Successfully Converted To Medicaid**



- The data in this graph is based upon charges.

- Other includes Grants, Risk Management, and Workman's Compensation.

**Cumulative CCHHS IP, OP, And Combined Payer Mix Through Aug-2012 (Based Upon Charges)**  
**Assumes 30% Of Accounts Accepted By Eligibility Vendor Successfully Converted To Medicaid**



- The data in this graph is based upon charges.

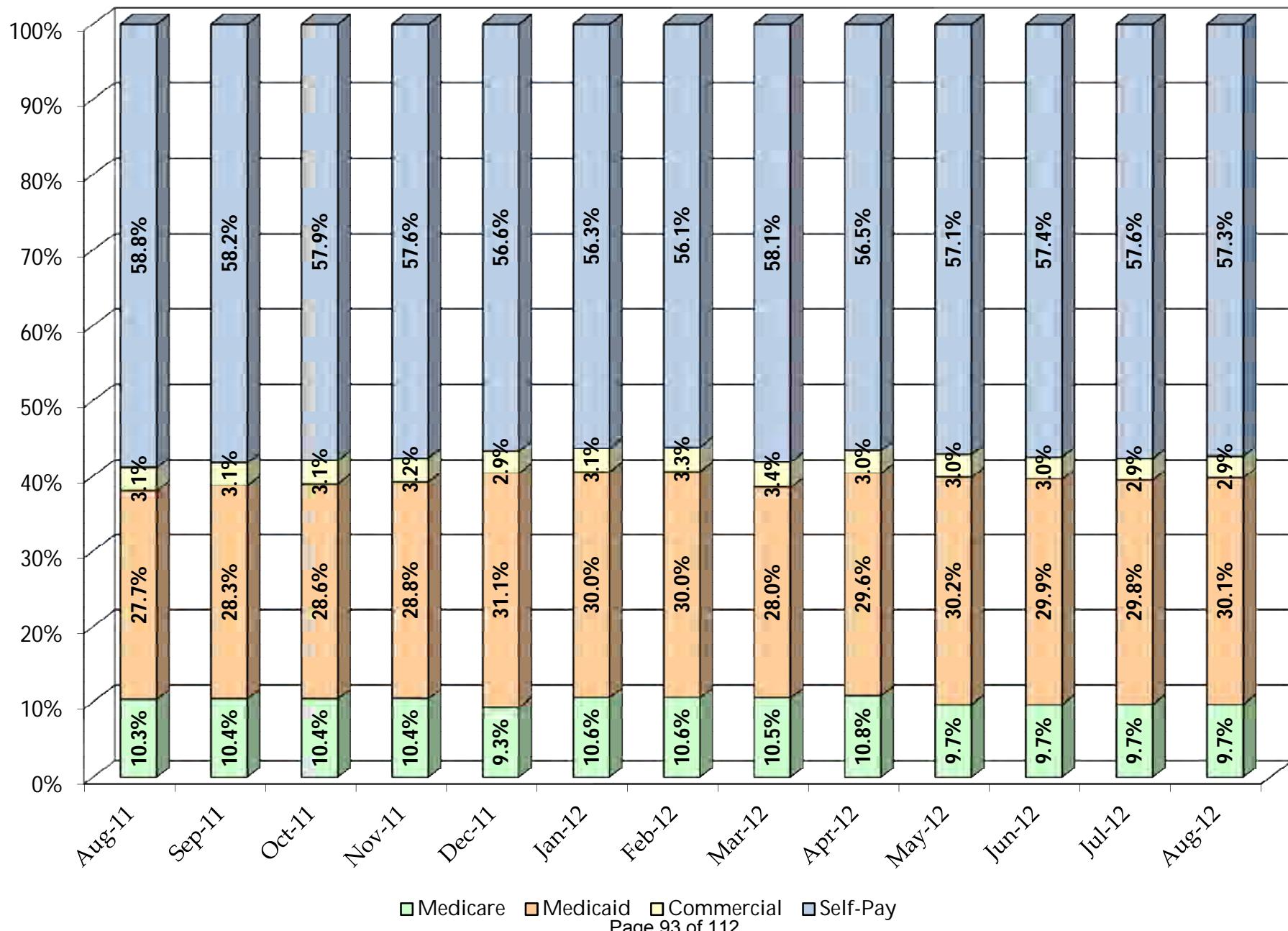
- Other includes Grants, Risk Management, and Workman's Compensation.

# IP And OP Cumulative Combined Payer Mix Comparison (Based Upon Charges)

## Cook County Health And Hospitals System

Prior 13 Months Ending Aug-2012

Assumes 30% of Accounts Accepted By Eligibility Vendor Successfully Converted To Medicaid



**CCHHS Utilization Factors**  
**Assumes 30% of Accounts Accepted by Eligibility Vendor Successfully Converted to Medicaid**  
**August-2012**

**Admissions**

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	209	245	(36)	15	26	(11)	-	-	-	224	271	(47)
Medicaid	496	812	(316)	19	55	(36)	-	-	-	515	867	(352)
Medicaid-Pending	185	-	185	6	-	6	-	-	-	191	-	191
Commercial	44	62	(18)	6	4	2	-	-	-	50	66	(16)
Self-Pay	934	890	44	75	86	(11)	-	-	-	1,009	976	33
Charity	128	-	128	20	-	20	-	-	-	148	-	148
Cermak	30	-	30	-	-	-	-	-	-	30	-	30
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Institutional	23	-	23	-	-	-	-	-	-	23	-	23
Public Health	1	-	1	-	-	-	-	-	-	1	-	1
Workmens' Compensation	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Admissions</b>	<b>2,050</b>	<b>2,009</b>	<b>41</b>	<b>141</b>	<b>171</b>	<b>(30)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,191</b>	<b>2,180</b>	<b>11</b>

**Patient Days**

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	990	1,084	(94)	69	145	(76)	-	-	-	1,059	1,229	(170)
Medicaid	2,681	4,111	(1,430)	51	225	(174)	-	-	-	2,732	4,336	(1,604)
Medicaid-Pending	1,043	-	1,043	24	-	24	-	-	-	1,067	-	1,067
Commercial	289	350	(61)	24	24	-	-	-	-	313	374	(61)
Self-Pay	4,618	4,259	359	252	304	(52)	-	-	-	4,870	4,563	307
Charity	571	-	571	75	-	75	-	-	-	646	-	646
Cermak	131	-	131	-	-	-	-	-	-	131	-	131
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Institutional	68	-	68	-	-	-	-	-	-	68	-	68
Public Health	2	-	2	-	-	-	-	-	-	2	-	2
Workmens' Compensation	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Patient Days</b>	<b>10,393</b>	<b>9,804</b>	<b>589</b>	<b>495</b>	<b>698</b>	<b>(203)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,888</b>	<b>10,502</b>	<b>386</b>

**Adjusted Patient Days**

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	2,234	2,118	116	307	496	(189)	-	-	-	2,541	2,614	(73)
Medicaid	6,399	8,033	(1,634)	239	770	(531)	-	-	-	6,638	8,803	(2,165)
Medicaid-Pending	2,354	-	2,354	107	-	107	-	-	-	2,461	-	2,461
Commercial	652	684	(32)	107	82	25	-	-	-	759	766	(7)
Self-Pay	10,422	8,323	2,099	1,120	1,041	79	-	-	-	11,542	9,364	2,178
Charity	1,289	-	1,289	333	-	333	-	-	-	1,622	-	1,622
Cermak	296	-	296	-	-	-	-	-	-	296	-	296
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Institutional	153	-	153	-	-	-	-	-	-	153	-	153
Public Health	5	-	5	-	-	-	-	-	-	5	-	5
Workmens' Compensation	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Adjusted Patient Days</b>	<b>23,804</b>	<b>19,158</b>	<b>4,646</b>	<b>2,213</b>	<b>2,389</b>	<b>(176)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>26,017</b>	<b>21,547</b>	<b>4,470</b>

**Average Length of Stay**

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center - Acute			Oak Forest Specialty Health Center - Rehabilitation		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	4.6	5.0	(0.4)	4.8	4.0	0.8	-	-	-	-	-	-
Medicaid	6.3	5.0	1.3	3.0	4.0	(1.0)	-	-	-	-	-	-
Medicaid-Pending	5.7	5.0	0.7	4.3	4.0	0.3	-	-	-	-	-	-
Commercial	5.5	5.0	0.5	4.0	4.0	-	-	-	-	-	-	-
Self-Pay	4.8	5.0	(0.2)	3.6	4.0	(0.4)	-	-	-	-	-	-
Charity	4.3	5.0	(0.7)	3.7	4.0	(0.3)	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Cermak	4.0	5.0	(1.0)	-	-	-	-	-	-	-	-	-
Institutional	2.8	5.0	(2.2)	-	-	-	-	-	-	-	-	-
Public Health	2.0	5.0	(3.0)	-	-	-	-	-	-	-	-	-
Workmens' Compensation	-	-	-	-	-	-	-	-	-	-	-	-
<b>Overall Average LOS</b>	<b>5.2</b>	<b>5.0</b>	<b>0.2</b>	<b>3.7</b>	<b>4.0</b>	<b>(0.3)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

-The primary insurance has been used to determine "Payer Type".

-"Medicaid-Pending" assumes 30% of the Self-Pay accounts accepted by the eligibility vendor will be successfully converted to Medicaid accounts.

**CCHHS Utilization Factors**  
**Assumes 30% of Accounts Accepted by Eligibility Vendor Successfully Converted to Medicaid**  
**Cumulative For Fiscal Year 2011 Through August-2012**

**Admissions**

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	1,849	2,165	(316)	171	345	(174)	-	-	-	2,020	2,510	(490)
Medicaid	4,009	6,981	(2,972)	164	575	(411)	-	-	-	4,173	7,556	(3,383)
Medicaid-Pending	1,553	-	1,553	51	-	51	-	-	-	1,604	-	1,604
Commercial	540	531	9	27	51	(24)	-	-	-	567	582	(15)
Self-Pay	8,666	8,330	336	668	861	(193)	-	-	-	9,334	9,191	143
Charity	766	-	766	179	-	179	-	-	-	945	-	945
Cermak	270	-	270	-	-	-	-	-	-	270	-	270
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Institutional	74	-	74	-	-	-	-	-	-	74	-	74
Public Health	4	-	4	-	-	-	-	-	-	4	-	4
Workmens' Compensation	8	-	8	-	-	-	-	-	-	8	-	8
<b>Total Admissions</b>	<b>17,739</b>	<b>18,007</b>	<b>(268)</b>	<b>1,260</b>	<b>1,832</b>	<b>(572)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18,999</b>	<b>19,839</b>	<b>(840)</b>

**Patient Days**

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	8,882	9,791	(909)	657	1,286	(629)	-	-	-	9,539	11,077	(1,538)
Medicaid	21,747	35,403	(13,656)	583	1,994	(1,411)	-	-	-	22,330	37,397	(15,067)
Medicaid-Pending	8,499	-	8,499	224	-	224	-	-	-	8,723	-	8,723
Commercial	2,986	3,254	(268)	109	212	(103)	-	-	-	3,095	3,466	(371)
Self-Pay	39,085	39,305	(220)	2,318	2,696	(378)	-	-	-	41,403	42,001	(598)
Charity	2,819	-	2,819	623	-	623	-	-	-	3,442	-	3,442
Cermak	1,259	-	1,259	-	-	-	-	-	-	1,259	-	1,259
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Institutional	346	-	346	-	-	-	-	-	-	346	-	346
Public Health	8	-	8	-	-	-	-	-	-	8	-	8
Workmens' Compensation	85	-	85	-	-	-	-	-	-	85	-	85
<b>Total Patient Days</b>	<b>85,716</b>	<b>87,753</b>	<b>(2,037)</b>	<b>4,514</b>	<b>6,188</b>	<b>(1,674)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>90,230</b>	<b>93,941</b>	<b>(3,711)</b>

**Adjusted Patient Days**

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	19,794	19,133	661	2,678	4,400	(1,722)	-	-	-	22,472	23,533	(1,061)
Medicaid	48,864	69,179	(20,315)	2,433	6,825	(4,392)	-	-	-	51,297	76,004	(24,707)
Medicaid-Pending	18,920	-	18,920	915	-	915	-	-	-	19,835	-	19,835
Commercial	6,652	6,359	293	442	725	(283)	-	-	-	7,094	7,084	10
Self-Pay	87,169	76,808	10,361	9,482	9,230	252	-	-	-	96,651	86,038	10,613
Charity	6,326	-	6,326	2,553	-	2,553	-	-	-	8,879	-	8,879
Cermak	2,813	-	2,813	-	-	-	-	-	-	2,813	-	2,813
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Institutional	780	-	780	-	-	-	-	-	-	780	-	780
Public Health	19	-	19	-	-	-	-	-	-	19	-	19
Workmens' Compensation	185	-	185	-	-	-	-	-	-	185	-	185
<b>Total Adjusted Patient Days</b>	<b>191,522</b>	<b>171,479</b>	<b>20,043</b>	<b>18,503</b>	<b>21,180</b>	<b>(2,677)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>210,025</b>	<b>192,659</b>	<b>17,366</b>

**CCHHS Utilization Factors**

**Assumes 30% of Accounts Accepted by Eligibility Vendor Successfully Converted to Medicaid**  
**Emergency Room And Immediate Care Visits For August-2012**

Stroger Hospital					Provident Hospital				
Payer Type	ER Patients				Payer Type	ER Patients			
	Treated And Released	Admissions From ER	ER Elopess	Total Visits		Treated And Released	Admissions From ER	ER Elopess	Total Visits
Medicare	530	163	46	739	Medicare	164	15	20	199
Medicaid	1,783	300	229	2,312	Medicaid	382	17	77	476
Medicaid-Pending	90	135	7	232	Medicaid-Pending	20	6	2	28
Commercial	224	33	20	277	Commercial	85	6	6	97
Self-Pay	5,869	700	716	7,285	Self-Pay	1,639	71	270	1,980
Charity	1,140	79	110	1,329	Charity	359	18	48	425
Cermak	68	27	-	95	Cermak	2	-	-	2
Grants & Research	-	-	-	-	Grants & Research	-	-	-	-
Public Health	20	1	5	26	Public Health	2	-	-	2
Institutional	145	19	3	167	Institutional	4	-	-	4
Workmens' Compensation	4	-	-	4	Workmens' Compensation	2	-	-	2
<b>Totals</b>	<b>9,873</b>	<b>1,457</b>	<b>1,136</b>	<b>12,466</b>	<b>Totals</b>	<b>2,659</b>	<b>133</b>	<b>423</b>	<b>3,215</b>
		Budget	9,885				Budget	3,115	
		Variance	<b>2,581</b>				Variance	<b>100</b>	

**Oak Forest Specialty Health Center**

Oak Forest Specialty Health Center					ER and Immediate Care Total					
Payer Type	ER Patients				Payer Type	ER Patients				Total Visits ER and Immediate Care
	Treated And Released	Admissions From ER	ER Elopess	Immediate Care Visits		Treated And Released	Admissions From ER	ER Elopess	Immediate Care Visits	
Medicare	-	-	-	56	Medicare	694	178	66	56	994
Medicaid	-	-	-	83	Medicaid	2,165	317	306	83	2,871
Medicaid-Pending	-	-	-	1	Medicaid-Pending	110	141	9	1	261
Commercial	-	-	-	29	Commercial	309	39	26	29	403
Self-Pay	-	-	-	970	Self-Pay	7,508	771	986	970	10,235
Charity	-	-	-	384	Charity	1,499	97	158	384	2,138
Cermak	-	-	-	-	Cermak	70	27	-	-	97
Grants & Research	-	-	-	-	Grants & Research	-	-	-	-	-
Public Health	-	-	-	-	Public Health	22	1	5	-	28
Institutional	-	-	-	-	Institutional	149	19	3	-	171
Workmens' Compensation	-	-	-	2	Workmens' Compensation	6	-	-	2	8
<b>Totals</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,525</b>	<b>Totals</b>	<b>12,532</b>	<b>1,590</b>	<b>1,559</b>	<b>1,525</b>	<b>17,206</b>
		Budget	2,711			ER and Immediate Care Budget				15,711
		Variance	<b>(1,186)</b>			Variance				<b>1,495</b>

**Percent Of Admissions From Emergency Room For Month Of August-2012**

	SHCC	PHCC	OFHC	CCHHS
ER Admissions	1,457	133	-	1,590
Total Admissons	2,050	141	-	2,191
% of ER Admissions	71%	94%	0%	73%

**Emergency Room Elope Percentage For Month Of August-2012**

	SHCC	PHCC	CCHHS
ER Elopess	1,136	423	1,559
Total Visits	12,466	3,215	15,681
% of ER Elopess	9%	13%	10%

**Notes:**

- ER Elopess are patients who leave without being seen by a physician.
- "Medicaid-Pending" assumes 30% of the Self-Pay accounts accepted by the eligibility vendor will be successfully converted to Medicaid accounts.
- Oak Forest Specialty Health Center is considered to be a clinic and not an emergency room, as such it does not have emergency room elopes.

**CCHHS Utilization Factors**  
**Assumes 30% of Accounts Accepted by Eligibility Vendor Successfully Converted to Medicaid**  
**Cumulative Emergency Room And Immediate Care Visits Through August-2012**

<b>Stroger Hospital</b>					<b>Provident Hospital</b>				
Payer Type	ER Patients				Payer Type	ER Patients			
	Treated And Released	Admissions From ER	ER Elopess	Total Visits		Treated And Released	Admissions From ER	ER Elopess	Total Visits
Medicare	4,088	1,461	534	6,083	Medicare	1,383	162	122	1,667
Medicaid	15,086	2,430	1,626	19,142	Medicaid	3,759	151	460	4,370
Medicaid-Pending	1,033	1,087	65	2,185	Medicaid-Pending	149	50	10	209
Commercial	2,162	327	156	2,645	Commercial	680	25	75	780
Self-Pay	50,609	6,279	6,600	63,488	Self-Pay	14,712	620	1,531	16,863
Charity	8,313	466	962	9,741	Charity	2,844	139	233	3,216
Cermak	515	231	8	754	Cermak	10	-	-	10
Grants & Research	1	-	1	2	Grants & Research	-	-	-	-
Public Health	209	4	16	229	Public Health	17	-	1	18
Institutional	676	70	23	769	Institutional	17	-	1	18
Workmens' Compensation	42	6	5	53	Workmens' Compensation	10	-	-	10
<b>Totals</b>	<b>82,734</b>	<b>12,361</b>	<b>9,996</b>	<b>105,091</b>	<b>Totals</b>	<b>23,581</b>	<b>1,147</b>	<b>2,433</b>	<b>27,161</b>
		Budget	88,065				Budget	27,631	
		Variance	<b>17,026</b>				Variance	<b>(470)</b>	

**Oak Forest Specialty Health Center**

Payer Type	ER Patients				Payer Type	ER Patients				Total Visits ER and Immediate Care
	Treated And Released	Admissions From ER	ER Elopess	Immediate Care Visits		Treated And Released	Admissions From ER	ER Elopess	Immediate Care Visits	
Medicare	-	-	-	553	Medicare	5,471	1,623	656	553	8,303
Medicaid	-	-	-	788	Medicaid	18,845	2,581	2,086	788	24,300
Medicaid-Pending	-	-	-	16	Medicaid-Pending	1,182	1,137	75	16	2,410
Commercial	-	-	-	215	Commercial	2,842	352	231	215	3,640
Self-Pay	-	-	-	9,318	Self-Pay	65,321	6,899	8,131	9,318	89,669
Charity	-	-	-	3,451	Charity	11,157	605	1,195	3,451	16,408
Cermak	-	-	-	-	Cermak	525	231	8	-	764
Grants & Research	-	-	-	-	Grants & Research	1	-	1	-	2
Public Health	-	-	-	1	Public Health	226	4	17	1	248
Institutional	-	-	-	10	Institutional	693	70	24	10	797
Workmens' Compensation	-	-	-	3	Workmens' Compensation	52	6	5	3	66
<b>Totals</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>14,355</b>	<b>Totals</b>	<b>106,315</b>	<b>13,508</b>	<b>12,429</b>	<b>14,355</b>	<b>146,607</b>
		Budget	24,046				ER and Immediate Care Budget			139,742
		Variance	<b>(9,691)</b>				Variance			<b>6,865</b>

**Cumulative Percent Of Admissions From Emergency Room Through August-2012**

	SHCC	PHCC	OFHC	CCHHS
ER Admissions	12,361	1,147	-	13,508
Total Admissons	17,739	1,260	-	18,999
% of ER Admissions	70%	91%	0%	71%

**Cumulative Emergency Room Elope Percentage Through August-2012**

	SHCC	PHCC	CCHHS
ER Elopess	9,996	2,433	12,429
Total Visits	105,091	27,161	132,252
% of ER Elopess	10%	9%	9%

**Notes:**

- ER Elopess are patients who leave without being seen by a physician.
- "Medicaid-Pending" assumes 30% of the Self-Pay accounts accepted by the eligibility vendor will be successfully converted to Medicaid accounts.
- Oak Forest Specialty Health Center is considered to be a clinic and not an emergency room, as such it does not have emergency room elopes.

**CCHHS Utilization Factors**

**ACHN Clinic Visits**

**ACHN Clinic Visits - August-2012**

	Actual	Budget	Variance
FANTUS / STROGER SCC CAMPUS	32,650	36,964	(4,314)
WEST CLUSTER	6,298	7,195	(897)
SOUTH CLUSTER	5,437	6,445	(1,008)
SOUTH SUBURBAN CLUSTER	6,028	5,797	231
<b>Total ACHN Visits</b>	<b>50,413</b>	<b>56,401</b>	<b>(5,988)</b>

**Cumulative ACHN Clinic Visits Through August-2012**

	Actual	Budget	Variance
FANTUS / STROGER SCC CAMPUS	294,736	308,073	(13,337)
WEST CLUSTER	54,933	59,966	(5,033)
SOUTH CLUSTER	52,363	53,714	(1,351)
SOUTH SUBURBAN CLUSTER	50,829	48,314	2,515
<b>Total ACHN Visits</b>	<b>452,861</b>	<b>470,067</b>	<b>(17,206)</b>

**Cook County Health and Hospitals System**  
**Top Ten DRG's - August-2012**

**John H. Stroger, Jr. Hospital of Cook County**

Rank	DRG and Description	Total Patients	Total Days	Avg LOS	Case Mix	MEDICARE Geometric Avg LOS
1	392 ESOPHAGITIS, GASTROENT & MISC DIGEST DISORDERS W/O MCC	56	168	3.0	0.7241	2.7
2	313 CHEST PAIN	42	75	1.8	0.5434	1.7
3	603 CELLULITIS W/O MCC	40	109	2.7	0.8444	3.7
4	812 RED BLOOD CELL DISORDERS W/O MCC	30	68	2.3	0.7920	2.7
	897 ALCOHOL/DRUG ABUSE OR DEPENDENCE W/O REHABILITATION					
5	THERAPY W/O MCC	30	101	3.4	0.6687	3.2
6	292 HEART FAILURE & SHOCK W CC	29	101	3.5	1.0214	3.9
7	690 KIDNEY & URINARY TRACT INFECTIONS W/O MCC	28	72	2.6	0.7870	3.3
8	775 VAGINAL DELIVERY W/O COMPLICATING DIAGNOSES	26	65	2.5	0.5283	2.1
9	433 CIRRHOSIS & ALCOHOLIC HEPATITIS W CC	24	84	3.5	0.9424	3.5
10	743 UTERINE & ADNEXA PROC FOR NON-MALIGNANCY W/O CC/MCC	23	68	3.0	0.9306	1.8

**Provident Hospital of Cook County**

Rank	DRG and Description	Total Patients	Total Days	Avg LOS	Case Mix	MEDICARE Geometric Avg LOS
1	313 CHEST PAIN	43	126	2.9	0.5434	1.7
2	203 BRONCHITIS & ASTHMA W/O CC/MCC	6	15	2.5	0.6133	2.6
3	743 UTERINE & ADNEXA PROC FOR NON-MALIGNANCY W/O CC/MCC	5	13	2.6	0.9306	1.8
4	293 HEART FAILURE & SHOCK W/O CC/MCC	5	12	2.4	0.6756	2.7
5	639 DIABETES W/O CC/MCC	5	12	2.4	0.5503	2.2
6	292 HEART FAILURE & SHOCK W CC	4	19	4.8	1.0214	3.9
7	976 HIV W MAJOR RELATED CONDITION W/O CC/MCC	4	10	2.5	0.8649	3.4
8	202 BRONCHITIS & ASTHMA W CC/MCC	4	14	3.5	0.8519	3.3
9	392 ESOPHAGITIS, GASTROENT & MISC DIGEST DISORDERS W/O MCC	4	17	4.3	0.7241	2.7
10	192 CHRONIC OBSTRUCTIVE PULMONARY DISEASE W/O CC/MCC	4	9	2.3	0.7081	3.0

Cook County Health and Hospitals System  
Finance Committee Meeting Minutes  
September 21, 2012

ATTACHMENT #8

**CCHHS FINANCE COMMITTEE MEETING**  
**SEPTEMBER 21, 2012**  
**SECTION 1115 MEDICAID WAIVER**

**APPLICATION ASSISTANCE VENDOR FOR 1115 WAIVER (COUNTYCARE)**

Negotiations currently underway. Anticipate for September 28<sup>th</sup> Board Agenda.

**FUNCTIONS:**

1. Perform brief screening interviews through the use of a short, electronic screening tool to identify individuals who are likely waiver eligible, likely eligible for other Medicaid programs and, for CCHHS patients, likely CareLink eligible.
2. Work with CCHHS staff to develop a waiver outreach strategy and work plan.
3. Develop (or provide) a web-based application that gathers and stores all applicant information, and accurately determines whether the applicant is likely eligible for the waiver.
4. Provide additional staffing, beginning immediately, to assist patients throughout the County in applying for Medicaid coverage under the waiver. Application assistance staff will be responsible for:
  - Identifying individuals potentially eligible for the waiver.
  - Explaining program eligibility, benefits, cost-sharing, etc.
  - Assisting applicants in completing an application, accurately completing all application questions and gathering all required verification documents.
  - Submitting the completed application to the state electronically.
5. Provide and staff a central Application Assistance phone line
6. Train application assistance staff and provide training to CCHHS and network provider staff, both initially and periodically thereafter.

**THIRD PARTY ADMINISTRATOR**

RFPs due Monday, September 24

**FUNCTIONS:**

1. Process enrollment/PCP Site Selection/Member Education on accessing services
2. Member and Provider Call Center
3. Provider Relations Representatives/Provider education/etc
4. Web Portal for both Members and Providers
5. Monitor Access Standards
6. Claims Processing for contracted providers & submit encounter claims to state
7. Referral management of contracted services
8. Conduct annual member and provider satisfaction survey
9. Financial Oversight
10. IT/Reporting (Utilization, Financial, Quality)

Cook County Health and Hospitals System  
Finance Committee Meeting Minutes  
September 21, 2012

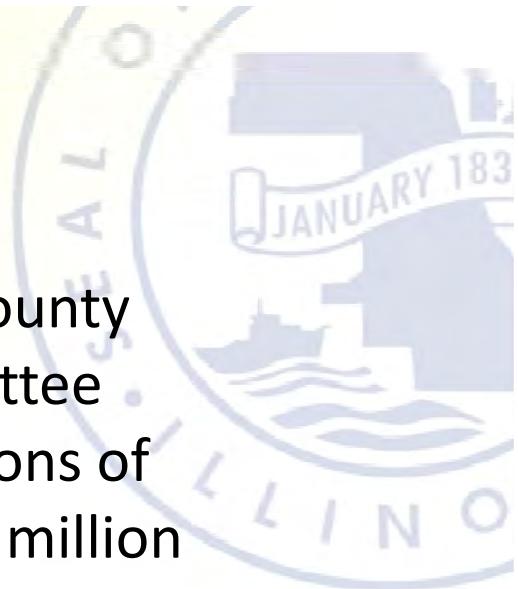
ATTACHMENT #9



**Cook County Health and Hospitals System  
Finance Committee Meeting  
September 21, 2012**

**Report of the Chief Financial Officer  
August 2012**

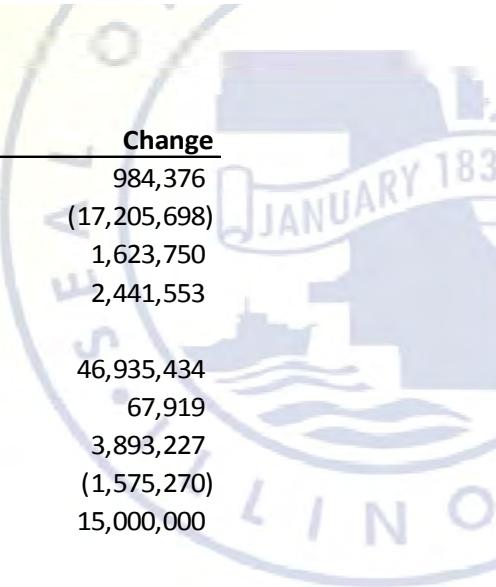
**CCHHS**



## Revenue Cycle Updates

- The June Revenue report presented to the County Commissioners at the recent Finance Committee meeting showed that the patient fee collections of 2012 were ahead of 2011 by more than 53.5 million dollars.
- Other 2012 payments thru June 30<sup>th</sup> for DSH and BIPA have exceeded 2011 amounts by 13.4 million dollars.
- The collections of 2012 have included additional revenue from a retro rate adjustment, DSH payment, and physician billing revenue.

# Cook County Health & Hospitals System

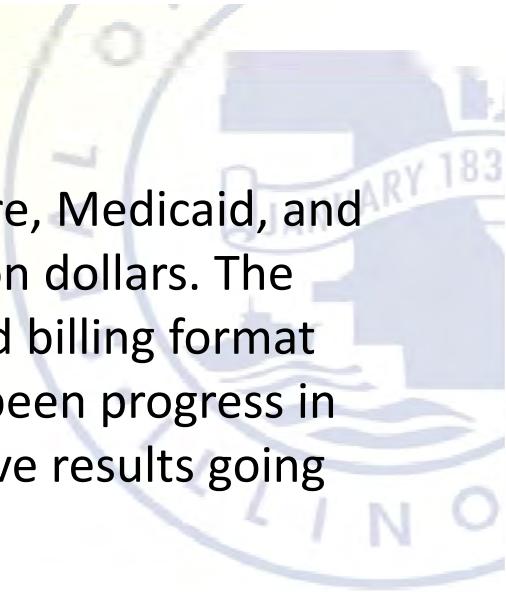


June	6-30-2011 YTD	6-30-2012 YTD	Change
Medicare	\$ 33,404,156	\$ 34,388,532	\$ 984,376
Medicaid	\$ 90,271,067	\$ 73,065,369	\$ (17,205,698)
Other	\$ 9,826,006	\$ 11,449,756	\$ 1,623,750
Physician Billing	\$ -	\$ 2,441,553	\$ 2,441,553
UPL Adjustment			
Medicaid Retro rate Adj	\$ -	\$ 46,935,434	\$ 46,935,434
Physician Contract Payments	\$ 555,734	\$ 623,653	\$ 67,919
Meaningful Use Payments	\$ -	\$ 3,893,227	\$ 3,893,227
DSH	\$ 89,546,432	\$ 87,971,162	\$ (1,575,270)
Retro DSH	\$ -	\$ 15,000,000	\$ 15,000,000
BIPA			
Payments from revenue to vendors	\$ (17,807,581)	\$ (1,432,537)	\$ 16,375,044
<b>Total Collections YTD</b>	<b>\$ 205,795,814</b>	<b>\$ 274,336,149</b>	<b>\$ 68,540,335</b>
July	7-31-2011 YTD	7-31-2012 YTD	Change
Medicare	\$ 42,269,646	\$ 44,285,998	\$ 2,016,352
Medicaid	\$ 98,799,847	\$ 83,859,514	\$ (14,940,333)
Other	\$ 11,286,700	\$ 14,033,000	\$ 2,746,300
Physician Billing	\$ -	\$ 3,205,320	\$ 3,205,320
UPL Adjustment			
Medicaid Retro rate Adj	\$ -	\$ 46,935,434	\$ 46,935,434
Physician Contract Payments	\$ 568,234	\$ 631,193	\$ 62,959
Meaningful Use Payments	\$ -	\$ 3,893,227	\$ 3,893,227
DSH	\$ 102,342,208	\$ 100,538,471	\$ (1,803,737)
Retro DSH	\$ -	\$ 15,000,000	\$ 15,000,000
BIPA			
Payments from revenue to vendors	\$ (20,784,731)	\$ (1,445,950)	\$ 19,338,781
<b>Total Collections YTD</b>	<b>\$ 234,481,904</b>	<b>\$ 310,936,207</b>	<b>\$ 76,454,303</b>

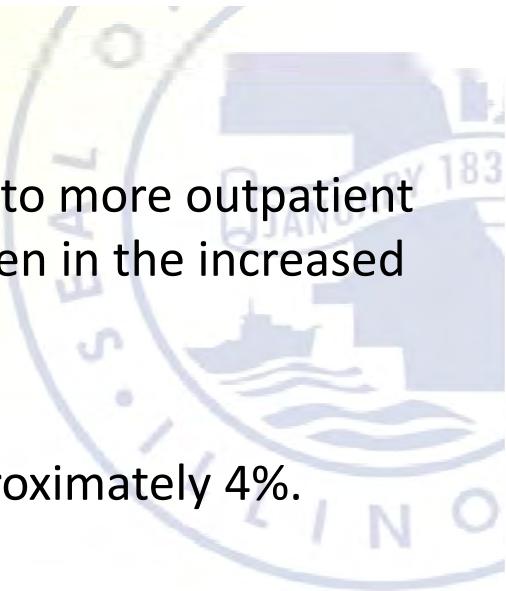
# Cook County Health & Hospitals System

## CCHHS Comparison to Budget

	Budget	Actual	2012 Variance
	July 2012-YTD	July 2012-YTD	(worse)
Medicare	\$ 40,963,783.00	\$ 44,285,998.00	\$ 3,322,215.00
Medicaid	\$ 139,057,928.00	\$ 83,859,514.00	\$ (55,198,414.00)
Other	\$ 27,293,030.00	\$ 14,033,000.00	\$ (13,260,030.00)
Physician Billing	\$ 9,360,000.00	\$ 3,205,320.00	\$ (6,154,680.00)
UPL Adjustment	\$ 12,716,417.00	\$ -	\$ (12,716,417.00)
Medicaid Retro Rate Adj	\$ 10,000,000.00	\$ 46,935,434.00	\$ 36,935,434.00
Physician Contract Payments	\$	\$ 631,193.00	\$ 631,193.00
Meaningful Use Payments	\$	\$ 3,893,227.00	\$ 3,893,227.00
DSH	\$ 93,333,336.00	\$ 100,538,471.00	\$ 7,205,135.00
Retro DSH	\$	\$ 15,000,000.00	\$ 15,000,000.00
BIPA			
Payments from revenue to vendors	\$	\$ (1,445,950.00)	\$ (1,445,950.00)
	\$ 332,724,494.00	\$ 310,936,207.00	\$ (21,788,287.00)

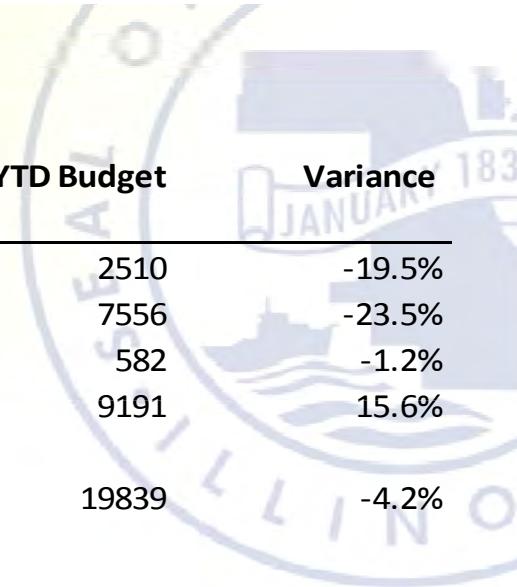


- The 2012 Budget assumed that the outstanding Medicare, Medicaid, and Other A/R could be accelerated and reduced by 69 million dollars. The progress in reducing A/R has been hampered by required billing format changes and other required system changes. There has been progress in addressing these issues in September that should improve results going forward through the balance of the fiscal year.
- Physician billing revenue was budgeted at a higher level than the current collections. The most recent months support that the collections from this point forward will be greatly improved.
- The 2012 Budget assumed an adjustment to the Upper Payment Limit. The UPL adjustments have not been processed as of the end of August. CCHHS still expects to receive funds for this issue by the end of the fiscal year.

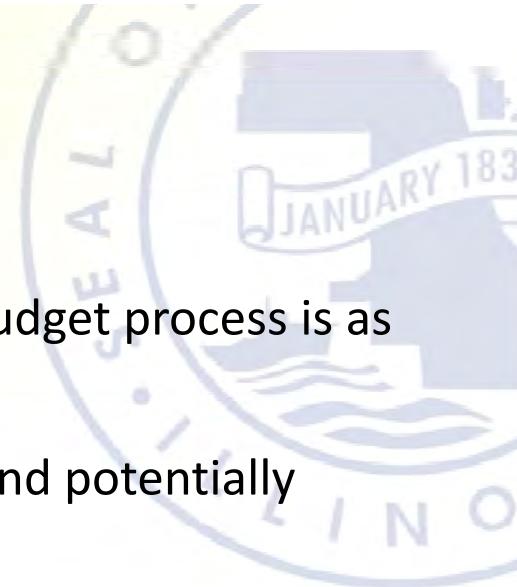


- CCHHS has experienced a shift in the System utilization to more outpatient activity than was planned in the budget. This can be seen in the increased number of adjusted patient days.
- The inpatient volume has declined from budget by approximately 4%.
- The YTD actual payer mix of admissions and patient days has shifted from the levels assumed in the budget of greater volume from insurance payers to more self pay patients.
- The payer mix of the adjusted patient days shows that the actual share of self pay patients has increased by almost 27% from the budget for 2012.

# Cook County Health & Hospitals System



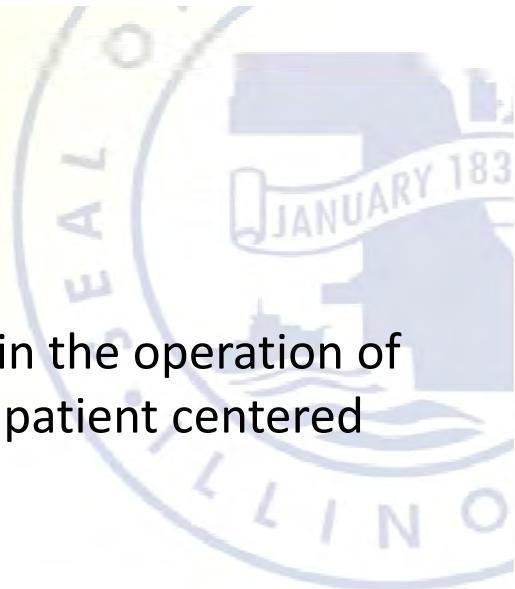
Volume and Payer Mix Admissions	August YTD Actual	August YTD Budget	Variance
Medicare	2020	2510	-19.5%
Medicaid and MANG Pending	5777	7556	-23.5%
Commercial	575	582	-1.2%
Self Pay	10627	9191	15.6%
Total	18999	19839	-4.2%
<hr/>			
Patient Days			
Medicare	9539	11077	-13.9%
Medicaid and MANG Pending	31053	37397	-17.0%
Commercial	3180	3466	-8.3%
Self Pay	46458	42001	10.6%
Total	90230	93941	-4.0%
<hr/>			
Adjusted Patient Days			
Medicare	22472	23533	-4.5%
Medicaid and MANG Pending	71132	76004	-6.4%
Commercial	7279	7084	2.8%
Self Pay	109142	86038	26.9%
Total	210025	192659	9.0%



## Budget and New Programs

The tentative schedule for the completion of the 2013 Budget process is as follows:

- October 2, 2012 Finance Committee would consider and potentially approve the CCHHS preliminary budget.
- Early to mid October the President's FY2013 Budget Recommendation would be introduced to the County Board and referred to the Finance Committee.
- Departmental Reviews and Public Hearings would occur from mid October to mid November.
- Amendments would be due by early November.
- The Finance Committee/County Board approval of the budget and any amendments would be complete prior to the Thanksgiving holiday.

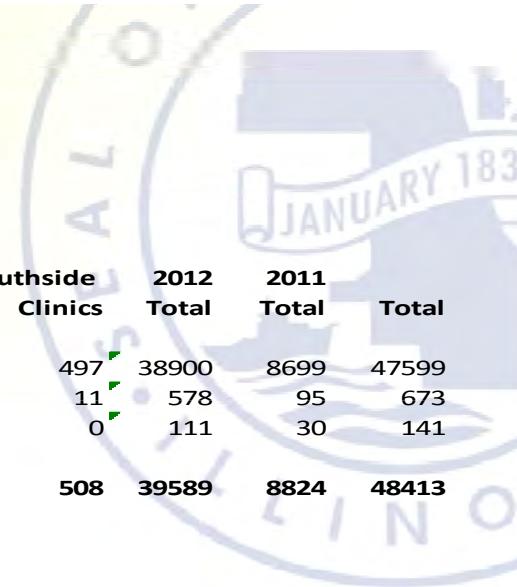


## Budget and New Programs

- The CCHHS Budget for 2013 assumes a major change in the operation of the health system. This change is the movement to a patient centered model of care and the 1115 waiver.
- The waiver revenue is to be received as a per member per month payment for all patients enrolled in the program.
- The PMPM payments of the program will be cost settled. This will require CCHHS to account for all of its costs for patients covered by the 1115 waiver. The budget estimates of waiver revenue are set at 196 million dollars.
- A monthly report will be prepared to track all waiver related expenses and this report will be separate from the regular monthly financial statements.

# Cook County Health & Hospitals System

CCHHS Waiver Reporting				
Month		Estimated MTD	Actual MTD	Estimated YTD
	<b><u>Revenue</u></b>			
Gross Capitation				
Other Revenue				
<b>Total Revenue</b>				
	<b><u>Expenses</u></b>			
	<b><u>External Expenses</u></b>			
TPA Fees				
Primary Care Services paid through the TPA				
Substance Abuse Services paid through the TPA				
Mental Health services paid through the TPA				
Foreign Claims paid through the TPA				
Case Management services				
Consultants				
Enrollment Expenses - Application Completion				
Application Processing Expenses - State of Illinois				
Rent - Hoyne facility				
Utilities - Hoyne facility				
Maintenace - Hoyne facility				
Minor equipment - non capital Hoyne facility				
Depreciation - Moveable Equipment				
Depreciation - lease hold improvements				
	<b><u>Internal Expenses</u></b>			
Salaries and wages - Waiver staff only				
Inpatient Expenses - from individual patient bills				
Outpatient Expenses - from individual patient bills				
Pharmacy Services - from Pharmacy records				
Info. Systems - incremental reporting and systems				
Additional Audit Expenses Incremental				
Depreciation				
Interest Expense				
Services Contributed by other County departments				
Employee Benefits				
Insurance Expense				
Retirement Plan Contributions				
<b>Total Expenses</b>				
	<b><u>Waiver Program Receivable or (Liability)</u></b>			



## Carelink Report

Fiscal 2012 Discount Level	Stroger Hospital	Fantus Clinic	Provident Hospital	Oak Forest H.C.	Core Clinic	Preito Clinic	Vista Clinic	Southside Clinics	2012 Total	2011 Total	Total
100%	24786	469	4380	6227	1207	964	370	497	38900	8699	47599
50%	370	4	73	90	25	4	1	11	578	95	673
25%	81	1	4	17	4	4	0	0	111	30	141
<b>Approved</b>	<b>25237</b>	<b>474</b>	<b>4457</b>	<b>6334</b>	<b>1236</b>	<b>972</b>	<b>371</b>	<b>508</b>	<b>39589</b>	<b>8824</b>	<b>48413</b>

### Fiscal 2012 Rejections

Medicaid	1172	19	243	228	17	52	35	16	1782
Residency	164	3	6	18	19	3	2	0	215
Income	41	0	36	6	3	0	0	2	88
Ins. Access	37	0	7	22	0	1	7	0	74

<b>Denied</b>	<b>1414</b>	<b>22</b>	<b>292</b>	<b>274</b>	<b>39</b>	<b>56</b>	<b>44</b>	<b>18</b>	<b>2159</b>
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<b>Total Applications</b>	<b>26651</b>	<b>496</b>	<b>4749</b>	<b>6608</b>	<b>1275</b>	<b>1028</b>	<b>415</b>	<b>526</b>	<b>41748</b>
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<b>Approval Rate</b>	<b>94.7%</b>	<b>95.6%</b>	<b>93.9%</b>	<b>95.9%</b>	<b>96.9%</b>	<b>94.6%</b>	<b>89.4%</b>	<b>96.6%</b>	<b>94.8%</b>
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<b>Approved at 100%</b>	<b>94.7%</b>	<b>95.6%</b>	<b>93.9%</b>	<b>95.9%</b>	<b>96.9%</b>	<b>94.6%</b>	<b>89.4%</b>	<b>96.6%</b>	<b>94.8%</b>
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**\$ 36,843,957.36 IP CareLink Discounts YTD**

**\$ 152,972,153.66 OP CareLink Discounts YTD**

**\$ 189,816,111.02 Total CareLink Discounts YTD**

**\$ 762,377,011.36 Total Gross Revenue YTD**

**24.9% CareLink Discount as a percentage of total gross revenue YTD**

**CCHHS**